Regional Economic Strategy Update

November 6, 2025



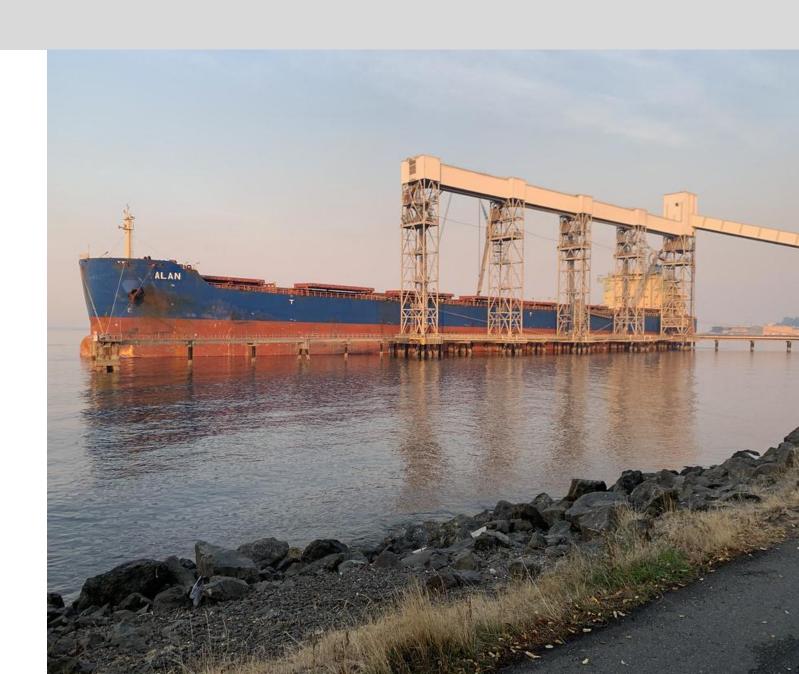
Today's Discussion

Last time (April):

- Strategy Purpose
- Process Overview
- Economic Context

Agenda:

- Process Update
- SWOT Analysis
- PSRC's Role
- Next Steps



Regional Economic Strategy Update

- Blueprint for regional collaboration
- Overseen by the Economic **Development District Board**
- Approved by the U.S. Economic **Development Administration**
- Enables regional access to federal EDA grants
- Builds on other planning work

- Economic Analysis
 (2025)
 - ► Regional Profile
 - SWOT Analysis



- Strategic Direction
- Action Plan
- Evaluation Framework

(2026)



Strategy Inputs

Content Review & Issue Tracking

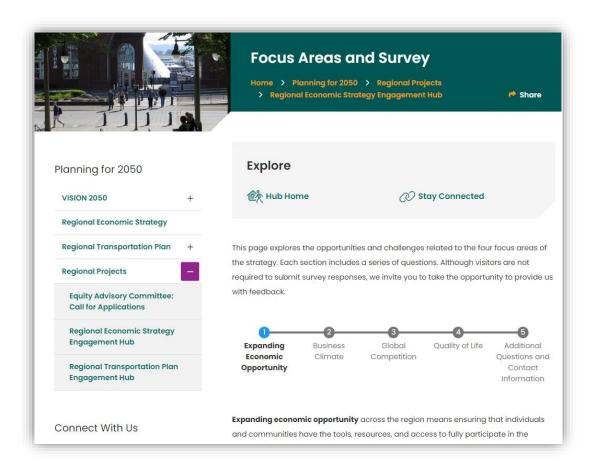
- Recent economic strategies & analysis
- Current strategy development efforts
- Changes to state and federal policy and funding



Strategy Inputs

Stakeholder Engagement

- Individual interviews
- Targeted group discussions
- PSRC boards and committees
- RES Engagement Hub
 - Went live in June
 - Nearly 700 have engaged
 - https://www.psrc.org/planning-2050/regional-projects/2027-res





Regional Economic Strategy Goals

Economic Opportunity

Expand economic opportunity across the region to ensure that individuals and communities have the tools, resources, and access to participate fully in the economy

Quality of Life

Support a high quality of life for regional residents, businesses, and visitors

Global Competitiveness

Strengthen global competitiveness to ensure the region remains a leader in international trade, innovation, and emerging technologies

Business Climate

Foster a strong business climate that supports the regional economy by encouraging business growth and expansion

SWOT: Quality of Life

Strengths & Opportunities

- Natural assets support recreation and well-being
- A shared vision for inclusive growth guides regional planning and development
- Cultural institutions, the creative economy, and major events enrich **regional identity**

- The housing crisis affects the affordability and availability of housing
- High cost of living in the region compared to peers
- Environmental risks require increased emergency preparedness and infrastructure resilience
- Transportation infrastructure needs continue to grow

SWOT: Economic Opportunity

Strengths & Opportunities

- Workforce development programs
 effectively connect workers with training
 and jobs
- Economic development partners provide resources for entrepreneurs
- Continued investment in broadband infrastructure is expanding access to education, jobs, and services

- Lack of affordable childcare limits workforce participation for many families
- Budget deficits in school districts threaten educational quality and economic outcomes
- Some communities continue to face challenges participating in economic growth

SWOT: Global Competitiveness

Strengths & Opportunities

- Home to globally significant employers in technology, logistics, aerospace, and maritime industries
- Global leadership in innovation and emerging technologies
- A large, diverse, and highly skilled workforce enhances regional business competitiveness
- Port and logistics infrastructure connect businesses to global markets
- Tourism attracts visitors and supports regional vitality

- Decline in technology sector employment
- Power grid capacity is a growing concern as the region expands
- Reliance on trade leaves the region vulnerable to global disruptions
- Limited **industrial space** constrains opportunities for economic growth

SWOT: Business Climate

Strengths & Opportunities

- Strong collaboration among local governments and organizations supports economic development efforts
- Post-pandemic recovery provides a strategic opportunity to reimagine and revitalize downtowns

- Increasing state taxes on business creates uncertainty in business community
- High cost of doing business create challenges for business growth
- Complex and lengthy permitting processes delay business growth and discourage investment
- State and federal funding uncertainty threatens economic development programs

PSRC role in regional economic development



Amplifying Regional Economic Development Efforts

Promote regional economic development strategy development and implementation efforts.



Coordinating Analysis & Strategy Development

Coordinate partners to analyze the regional economy, identify new industry opportunities, and develop strategies to support growth of jobs in the region.



Providing Technical Assistance to Local Jurisdictions

Provide technical assistance to local jurisdictions in their economic development planning efforts.



Timeline & Next Steps

SWOT Finalization

Nov-Dec

12/4 EDD Board Meeting:

- Discuss PSRC role
- Strategy prioritization

Strategy Framework

Includes:

Broad 5-year strategies

Implementation
Details

Q2 2026

Includes:

- PSRC efforts
- Existing partner efforts
- New areas of focus



Questions or Comments?

