



Puget Sound Regional Council

Executive Board

Thursday, October 22, 2026 • 10:00 a.m. – 12:00 p.m.

Hybrid Meeting – PSRC Board Room: 1201 Third Avenue, Suite 500, Seattle, WA 98101

Watch or listen

- Watch the meeting live at <https://www.psrc.org/watch-meetings>
- Listen by phone 1-888-475-4499, Meeting ID: 878 6667 6985 Passcode: 554295

Attend

- The public can attend meetings at [PSRC's offices](#).
- PSRC staff will be available to provide floor access from 10 minutes before the meeting starts until 15 minutes after it begins.
- If you arrive outside of these times, please call 206-464-7090 for assistance.

Provide public comment

- **Public comment must relate to an action or discussion item on the agenda.**
Each member of the public will have 2 minutes to speak.
- **In-person**
Public comment may be made in person at PSRC's offices.
- **Comment during the meeting by Zoom or phone:**
[Registration](#) is required and closes at 8:00 a.m., the day of the meeting. Late registrations will not be accepted.
- **Written comments**
Comments may be submitted via email to srogers@psrc.org by 8:00 a.m., the day of the meeting. Comments will be shared with board members.

Public comments are public records and may be subject to disclosure pursuant to the Public Records Act, RCW Chapter [42.56](#).

1. Call to Order (10:00) – Executive Ryan Mello, Vice President

2. Communications and Public Comment

Public comment must relate to an action or discussion item on the agenda.

3. President's Remarks

4. Executive Director's Report

5. Federal Update (10:20) – Robin Koskey, PSRC

6. Committee Report

a. Operations Committee – Executive Ryan Mello, Vice President

7. Consent Agenda - Action Items (10:35)

- a. Approve Minutes of Meeting Held September 24, 2026
- b. Approve Vouchers Dated September 14, 2026, Through October 5, 2026, in the Amount of \$1,376,545.64
- c. Approve Contract Authority for Copier Lease
- d. Adopt Routine Amendment to the 2025-2028 Transportation Improvement Program
- e. Approve Authorizing a Change in the Regional Transportation Plan Project Status for City of Tacoma's Puyallup Avenue Transit/Complete Street Improvements Project

8. Discussion Item (10:40)

- a. State Legislative Update – *Jennifer Ziegler Public Affairs Consulting*

9. Discussion Item (11:00)

- a. PSRC 2027 Recommendations to the State Legislature – *Robin Koskey and Alyssa Quinn, PSRC*

10. Discussion Item (11:20)

- a. Housing Production – Are We on Track? – *Eric Clute, PSRC*

11. Discussion Item (11:40)

- a. Overview of Executive Director Performance Evaluation Process – *Marc Daily, PSRC*

12. Information Item

- a. New Employee Status Report
- b. Joint Board Session on Community Outreach, October 29, 10:00 a.m. - 12:00 p.m.

13. Other Business

14. NO MEETING IN NOVEMBER! Next Meeting: Thursday, December 3, 2026, 10:00 a.m. - 12:00 p.m.

15. Adjourn (12:00)

Board members please submit proposed amendments and materials prior to the meeting for distribution. Organizations/individuals may submit information for distribution. Send to Sheila Rogers, e-mail srogers@psrc.org, or mail.

For language or ADA assistance at PSRC board meetings, please contact us at 206-464-7090 at least 72 hours in advance of the meeting. For TTY-based telecommunications relay service dial 711.

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Puget Sound Regional Council

MINUTES

Executive Board

Thursday, September 24, 2026

Hybrid Meeting – PSRC Board Room: 1201 Third Avenue, Suite 500, Seattle, WA 98101

CALL TO ORDER AND ROLL CALL

The meeting of the Executive Board was called to order at 10:00 AM by Executive Dave Somers, PSRC President. A video of the meeting was streamed live as well as recorded and is available for viewing on PSRC's website. A call-in number was provided on the meeting agenda for members of the public to call in by phone and listen live. Roll call determined attendance and that a quorum was present.

COMMUNICATIONS AND PUBLIC COMMENT

There were no public comments received.

PRESIDENT'S REMARKS

President Dave Somers reported that Consent Agenda item 7d, "Approve Contract Authority for Investment Advisory for Deferred Compensation (457B)," has been pulled from the Consent Agenda for further staff review.

He also announced that the board will conduct the Executive Director's annual performance review at its December meeting. Next week, board members will receive an email from PSRC's HR consultant Amy Efroymson, requesting that they complete an evaluation for Josh's 2026 performance. He asked that members keep an eye out for that email.

EXECUTIVE DIRECTOR'S REPORT

Josh Brown Updates and Announcements:

- Celebrated the launch of the Partnership for a Competitive Puget Sound on September 14, bringing together more than 100 regional leaders to advance the regional economy.
- Reported on Build Here, Puget Sound!, noting upcoming events in King, Kitsap, Pierce, and Snohomish counties.
- Provided a regional update to the Downtown Bellevue Association.
- Participated in a meeting of MPOs and RTPOs in Oregon.
- Concluded another successful Summer Planning Academy, with approximately 20 participants from across the region.

- Conducted regional outreach visits throughout the summer, including Darrington, Arlington, Lake Stevens, Roy, Pacific, Edmonds, Sultan, and Port Gamble S'Klallam Tribe.

STATE LEGISLATIVE UPDATE

Robin Koskey, Director of Government Relations and Communications, provided the board with a federal and state budget and policy update.

She also reported on **Build Here, Puget Sound!**, a new regional housing data and platform funded through an Amazon grant. The tool brings together zoning data, developable land inventories, feasibility analysis, and parcel-level housing projections across the four-county region. Staff have scheduled in-person demonstrations in each county, featuring presentations by the tool's creators and a collaborative tabletop exercise using regional data:

- Pierce County: October 13, 11:30 a.m.–1:30 p.m., Puyallup City Hall
- Snohomish County: October 16, 11:30 a.m.–1:30 p.m., Everett Municipal Building
- Kitsap County: November 10, 11:30 a.m.–1:30 p.m., Bremerton City Hall
- King County: November 12, 11:30 a.m.–1:30 p.m., Bellevue City Hall

COMMITTEE REPORT

Vice President and Operations Committee Chair Executive Ryan Mello reported that the Operations Committee recommended Executive Board approval of vouchers dated July 13, 2026, through September 8, 2026, in the amount of \$2,557,803.35.

The committee also pulled Item 7d, "Approve Contract Authority for Investment Advisor for Deferred Compensation (457B)" from the consent agenda for further staff review and recommended approval of the following:

- Increase to fixed asset and inventory thresholds;
- Budget authority for 2030 planning support;
- Contract authority for consultant services for boardroom audio and video; and
- Contract authority for continued information technology (IT) support.

CONSENT AGENDA

ACTION: It was moved and seconded (Stern/ Wahl) to:

- a. Approve Minutes of Meeting Held July 23, 2026
- b. Approve Vouchers Dated July 13, 2026, Through September 8, 2026, in the Amount of \$2,557,803.35
- c. Approve an Increase to Fixed Asset and Inventory Thresholds
- d. ~~Approve Contract Authority for Investment Advisor for Deferred Compensation (457B) (pulled)~~
- e. Approve Contract Authority for 2030 Planning Support
- f. Approve Contract Authority for Consultant Services for Board Room Audio
- g. Approve Contract Authority for Continued Information Technology (IT) Support
- h. Adopt Routine Amendment to the 2025-2028 Transportation Improvement Program

i. Approve Project Tracking/Contingency Funding Awards

The motion passed unanimously.

DISCUSSION ITEM: FEDERAL LEGISLATIVE UPDATE

PSRC's federal consultants, Leslie Pollner and Lisa Barkovc of Manatt, briefed the board on key federal legislative and policy developments, including appropriations, transportation reauthorization, federal grantmaking, housing, Continuum of Care, and Census rulemaking.

DISCUSSION ITEM: TRANSPORTATION MANAGEMENT AREA (TMA) PLANNING CERTIFICATION REPORT

Brian Hasselbach, Washington Division Administrator for the Federal Highway Administration (FHWA), briefed the board on the July 2026 FHWA/FTA Transportation Management Area (TMA) certification review, which resulted in continued certification of PSRC's metropolitan transportation planning processes.

DISCUSSION ITEM: UNIVERSITY OF WASHINGTON PRESIDENT ROBERT J. JONES - SPECIAL GUEST

The board welcomed University of Washington President Robert J. Jones, who provided an overview of the University's strategic priorities. President Jones joined UW in August 2025.

INFORMATION ITEMS

Included in the agenda packet:

- New Employee Status Report
- Annual Weighted Votes Revision
- TOD on a Roll—Making the Most of New Transit Connections
- Joint Board Session on Community Outreach, October 29, 10:00 a.m. - 12:00 p.m.

OTHER BUSINESS

There was no other business brought before the board.

NEXT MEETING

The next Executive Board meeting is scheduled for Thursday, October 22, from 10:00 a.m. to 12:00 p.m.

ADJOURN

The meeting was adjourned at 11:57 a.m.

After the Board meeting, the Board held a reception with President Jones.

Adopted this 22nd day of October 2026.

Executive Dave Somers, President
Puget Sound Regional Council

ATTEST:

Josh Brown, Executive Director

ATTACHMENT:

A. Executive Board Attendance, September 24, 2026

Executive Board - September 24, 2026 Meeting		7.a-Att. A
Members and Alternates that participated for all or part of the meeting included:		Present
King County	Executive Girmay Zahilay	
	CM Sarah Perry	1
	Vacant Alt	
	Vacant Alt	
Seattle	Vacant	
	CM Rob Saka	
	CM Eddie Lin	
	CM Alexis Mercedes Rinck	
	CM Robert Kettle Alt	
	CM Dan Strauss Alt	
	Vacant Alt	
Bellevue	MYR Mo Malakoutian	1
	DP MYR Dave Hamilton Alt	
Federal Way	MYR Jim Ferrell	1
	Vacant Alt	
Kent	MYR Dana Ralph	
	CM Toni Trouther Alt	1
Kirkland	MYR Kelli Curtis	1
	DP MYR Neal Black Alt	
Renton	MYR Armondo Pavone	
	CM James Alberson, Jr. Alt	1
Redmond	MYR Angela Birney	
	CM Melissa Stuart Alt	1
Auburn	MYR Nancy Backus	
	DR MYR Tracey Taylor-Turner Alt	
Other Cities/Towns in King County	CM Jeff Wagner, Covington	1
	MYR Thomas McLeod, Tukwila	1
	CM Amy Lam, Sammamish	1
	MYR Chris Roberts, Shoreline Alt	
	MYR Katy Kinney Harris, Yarrow Point Alt	1
	CM Mark Joselyn, North Bend Alt	
Kitsap County	COMM Katie Walters	1
	COMM Christine Rolfes Alt	
Bremerton	MYR Greg Wheeler	1
	CM Jane Rebelowski Alt	
Port Orchard	MYR Rob Putaansuu	1
	CM Jay Rosapepe Alt	
Other Cities/Towns in Kitsap County	MYR Ed Stern, Poulsbo	1
	CM Ashley Mathews, Bainbridge Island Alt	1
Pierce County	EXEC Ryan Mello VICE PRESIDENT	1
	CM Rosie Ayala	1
	CM Robyn Denson Alt	
Tacoma	MYR Anders Ibsen	1
	CM Kristina Walker Alt	
Lakewood	CM Ryan Pearson	
	DP MYR Patti Belle Alt	
Other Cities/Towns in Pierce County	CM Stan Flemming, University Place	
	CM Jeff Sproul, Orting Alt	
Snohomish County	EXC Dave Somers PRESIDENT	1
	CM Sam Low	1
	CM Jared Mead Alt	
Everett	MYR Cassie Franklin	
	CM Scott Bader Alt	1
Other Cities/Towns in Snohomish County	MYR Pro Tem Bryan Wahl, Mountlake Terrace	1
	Mayor Pro Tem Jacob Walker, Monroe	1
	CM Susan Paine, Edmonds Alt	1
	MYR Mike Rosen, Edmonds Alt	
Port of Bremerton	COMM Axel Strakeljahn	1
	COMM Gary Anderson Alt	
Port of Everett	COMM David Simpson	1
	COMM Glen Bachman Alt	
Port of Seattle	COMM Ryan Calkins	
	COMM Toshiko Hasegawa Alt	
Port of Tacoma	COMM John McCarthy	1
	COMM Kristin Ang Alt	
Washington State Department of Transportation	Secretary Julie Meredith	
	Assistant Secretary John White Alt	1
Washington State Transportation Commission	COMM Gael Tarleton	1
	Vacant	



Puget Sound Regional Council

October 15, 2026

CONSENT AGENDA

To: Executive Board

From: Executive Ryan Mello, Chair, Operations Committee

Subject: **Approve Vouchers Dated September 14, 2026, Through October 5, 2026, in the Amount of \$1,376,545.64**

IN BRIEF

Two representatives of the Operations Committee review and sign off on the vouchers. In accordance with RCW 42.24.080, following the Operations Committee's review, the Executive Board approves the vouchers.

RECOMMENDED ACTION

Recommend the Executive Board approve the following vouchers:

REQUESTED

<u>WARRANT DATE</u>	<u>VOUCHER NUMBER</u>	<u>TOTALS</u>
09/14/26 - 10/05/26	AP Vouchers	\$ 555,050.99
09/15/26 - 09/30/26	Payroll	\$ 821,494.65
		\$ 1,376,545.64

For additional information, please contact Andrew Werfelmann, Budget Manager, at 206-971-3292 or awerfelmann@psrc.org.



Puget Sound Regional Council

October 15, 2026

CONSENT AGENDA

To: Executive Board

From: Executive Ryan Mello, Chair, Operations Committee

Subject: **Approve Contract Authority for Copier Lease**

IN BRIEF

Executive Board authorization is required for the Executive Director to enter into a contract in excess of \$10,000. This request is to authorize a new contract in an amount not to exceed \$35,000 for a 36-month (3-year) lease on PSRC office copy machines. The updated replaces the agency's current copy machines. It does not add additional equipment. In addition to the copy machine lease, PSRC pays a per-copy fee of \$0.0059 per page for black and white and \$0.0529 per page for color printing.

RECOMMENDED ACTION

Recommend the Executive Board authorize the Executive Director to enter into a contract for a 36-month (3-year) copy machine lease with a total contract amount not to exceed \$35,000.

BUDGET IMPACT

The approved Supplemental Biennial Budget and Work Program for Fiscal Years 2026-2027 and the budget being prepared for the 2028-2029 biennium includes sufficient funding for the copier lease.

For additional information, please contact Marc Daily, Director of Administrative Services, at (206) 464-7528 or by email at mdaily@psrc.org.



Puget Sound Regional Council

October 15, 2026

CONSENT AGENDA

To: Executive Board

From: Mayor Dana Ralph, Chair, Transportation Policy Board

Subject: **Adopt Routine Amendment to the 2025-2028 Transportation Improvement Program (TIP)**

IN BRIEF

Eight agencies submitted eleven projects this month for routine amendment into the Regional TIP. The projects are summarized in Exhibit A. These projects were awarded local, state and federal funding through various funding processes, such as Move Ahead Washington funds managed by the Washington State Department of Transportation. PSRC staff reviewed the projects for compliance with federal and state requirements, and consistency with VISION 2050 and the Regional Transportation Plan. At its meeting on October 8, the Transportation Policy Board recommended adoption of the amendment.

RECOMMENDED ACTION

The Executive Board should adopt an amendment to the 2025-2028 Regional TIP to include the projects as shown in Exhibit A.

DISCUSSION

Under the Infrastructure Investment and Jobs Act (IIJA), PSRC has project selection authority for all projects programming regional funds from the Federal Highway Administration (FHWA), Surface Transportation Block Grant Program (STBG) and Congestion Mitigation and Air Quality Improvement Program (CMAQ), and Federal Transit Administration (FTA) Urbanized Area Formula Program (5307), State of Good Repair (5337), and Bus and Bus Facilities Formula (5339).

While PSRC does not have project selection authority for other types of federal, state or

local funds, the Executive Board does have responsibility for adding these projects to the Regional TIP. Each project must comply with requirements regarding plan consistency, air quality and financial constraint. The attached Exhibit A summarizes the actions needed to amend the Regional TIP.

The recommended action would approve the TIP amendment request based on a finding of consistency with VISION 2050, the Regional Transportation Plan and the air quality conformity determination of the Regional TIP. Approval is also based on a determination that funding is reasonably expected to be available to carry out the project. Information describing plan consistency, air quality conformity and the funding basis for approving the request is further described below.

Consistency with VISION 2050 and the Regional Transportation Plan

The projects recommended for action were reviewed by PSRC staff and have been determined to be consistent with the multicounty policies in VISION 2050 and the Regional Transportation Plan.

Air Quality Conformity

The projects in Exhibit A were reviewed, and it has been determined that a new air quality analysis and conformity determination is not required because each project falls into one or more of the following categories:

- It is exempt from air quality conformity requirements.
- It is an existing project already included in the current air quality modeling.
- It is a non-exempt project not able to be included in the regional model.

Funding Reasonably Expected to be Available

For the projects in Exhibit A, PSRC has confirmed that the funds are reasonably expected to be available.

PSRC's Project Tracking Policies

This amendment includes the following requests from Community Transit and Pierce Transit for modifications to PSRC's FTA funds.

Community Transit is requesting the following two redistributions: (1) \$8,636,698 in 2022 FTA Earned Share funds from *Swift BRT Green Line Expansion Bothell Terminus* to *Facilities Rehabilitation, Renovation and Maintenance*, and (2) \$7,663,407 in 2024 FTA Earned Share funds from *Facilities Rehabilitation, Renovation and Maintenance* to *Swift BRT Green Line Expansion Bothell Terminus*.

Due to delays related to environmental approvals for the *Swift BRT Green Line Expansion Bothell Terminus* project, the earlier FTA funds are being exchanged with later year funds from the *Facilities Rehabilitation, Renovation and Maintenance* project. In addition, due to cost increases the scope of the *Swift BRT Green Line Expansion Bothell Terminus* project will be reduced to remove the route improvements and reflect

only the new Bothell terminus station (to be named *North Creek Transit Center*). The scope of the *Facilities Rehabilitation, Renovation and Maintenance* project will be expanded to include the Community Transit terminals at Everett Station.

Pierce Transit is requesting a redistribution of \$485,886 in 2023 FTA Earned Share funds from *Shuttle Revenue Vehicles 23-24* to *2025-2026 Preventative Maintenance*. The scope of *Shuttle Revenue Vehicles 23-24* will be reduced by 2 buses to reflect the actual number of 15 buses needed. The portion of federal funds of the overall *2025-2026 Preventative Maintenance* will remain at 3%.

These redistributions were found to be consistent with PSRC's project tracking policies and were reviewed and recommended by the Transportation Operations Committee at their meeting on September 23.

Federal and State Fund Source Descriptions

The following federal and state funding sources are referenced in Exhibit A.

5307 (Urban)	FTA Urbanized Area Formula Grants
BR	Federal Bridge program
FTA Discretionary	FTA Discretionary awards
Federal Discretionary	Other Federal Discretionary awards
MAW	State Move Ahead account
MVA	State Motor Vehicle Account
NHPP	Federal National Highway Performance Program
NHFP	Federal National Highway Freight Program

For additional information, please contact Jennifer Barnes, Program Manager, at jbarnes@psrc.org or 206-389-2876.

ATTACHMENT

A. Exhibit A - Projects Proposed for Routine Amendment to 2025-2028 TIP

Month: October

Year: 2026

Project(s) Proposed for Routine Amendment to 2025-2028 TIP

Exhibit A

Sponsor	Project Title and Work Description	Funding	PSRC Action Needed			
			Project Tracking	New Project/Phase	UPWP Other	Amend
1. Arlington	180th St Connector Existing project programming a new right-of-way phase for construction of a new two-lane road that extends to Smokey Point Boulevard with a stop-controlled intersection and to Airport Boulevard with a roundabout. Project includes a north-side multi-use trail and a south-side sidewalk connecting to the Airport Trail and Arlington Trail systems; lighting; amenities and landscaping; and utility work.	\$10,000 Local \$10,000 Total	☐	☒	☐	☐
2. Community Transit	Facilities Rehabilitation, Renovation and Maintenance Existing project receiving redistributed funds from CT-81: Swift BRT Green Line Expansion Bothell Terminus for rehabilitation, renovation and maintenance of transit facilities including base buildings, park & rides, transit stations and bus stops.	\$8,636,698 Federal 5307(Urban) \$8,636,698 Total	☒	☐	☐	☐
3. Community Transit	Swift BRT Green Line Expansion Bothell Terminus Existing project receiving redistributed funds from CT-77: Facilities Rehabilitation, Renovation and Maintenance for a new bus terminal facility east of downtown Bothell called the North Creek Transit Center. The facility will provide supportive operational infrastructure including layover bays, an operator comfort station, and passenger amenities. Also includes work to accommodate future bus charging infrastructure.	\$7,663,407 Federal 5307(Urban) \$2,000,000 Federal FTA Discretionary \$9,000,000 Local \$18,663,407 Total	☒	☐	☐	☐
4 King County Department of Transportation (Road Services)	North Fork Bridge Existing project programming a right-of-way phase for construction of a 3-span bridge and associated road and channel improvements.	\$500,000 Federal BR \$78,035 Local \$578,035 Total	☐	☒	☐	☐

Sponsor	Project Title and Work Description	Funding	PSRC Action Needed			
			Project Tracking	New Project/Phase	UPWP Other	Amend
5. Pierce Transit	2025-2026 Preventative Maintenance Existing project receiving redistributed funds from PT-180: Shuttle Revenue Vehicles 23 24 for ongoing preventive maintenance activities for vehicle fleet and facilities.	\$485,886 Federal 5307(Urban) \$485,886 Total	☒	☐	☐	☐
6. Snohomish County	Larson Road Bridge #101 Existing project programming additional right-of-way funds and a new construction phase for seismic retrofit of the bridge.	\$2,257,745 Federal BR \$348,896 Local \$2,606,641 Total	☐	☒	☐	☐
7. Tacoma	Portland Avenue Freight and Access Improvements Existing project programming a new right-of-way phase for replacement of asphalt pavement with concrete, bicycle facilities, a new traffic signal at the SR 509 off ramp, upgrades to three existing signals to add interconnects and other ITS upgrades, sidewalks, ADA curb ramps a new mid-block pedestrian crossing with push button activation, bridge deck repairs/resurfacing, and storm line utility work.	\$190,000 Local \$190,000 Total	☐	☒	☐	☐
8. Tacoma	Tacoma Tideflats-Port of Tacoma Strategic Emergency Response/ITS Improvements - Phase 1 Existing project programming new right-of-way and construction phases to deploy an integrated ITS network across the Tacoma Tideflats/Port of Tacoma area, including intersection upgrades, fiber communications, and signal optimization.	\$2,025,000 Federal NHFP \$315,000 Local \$2,340,000 Total	☐	☒	☐	☐
9. Tukwila	42nd Ave S Bridge Replacement Existing project programming a new right-of-way phase to replace the existing 42nd Ave S steel truss bridge.	\$193,000 Local \$193,000 Total	☐	☒	☐	☐

Sponsor	Project Title and Work Description	Funding	PSRC Action Needed			
			Project Tracking	New Project/ Phase	UPWP Other	Amend
10. WSDOT Olympic Region	SR 7/SR 507 to 99th Street S - Corridor Improvements New project programming preliminary engineering, right-of- way, and construction for installation of roundabouts, markings, signalization, pedestrian and bicycle accommodations, ADA curb ramp upgrades, commuter facilities, and roadside hardware to improve safety for all users. This is a multi-year project and the programming reflects the funds available in the current TIP.	\$11,241,143		☒	☐	☐
		\$11,241,143				
11. WSDOT Olympic Region	SR 161/SR 167 to 36th St E - Paving New project programming preliminary engineering, right-of- way, and construction phases for overlay of the roadway.	\$5,046,795		☒	☐	☐
		\$610,532				
		\$5,657,327				



Puget Sound Regional Council

October 15, 2026

CONSENT AGENDA

To: Executive Board

From: Mayor Dana Ralph, Chair, Transportation Policy Board

Subject: **Approve Authorizing a Change in the Regional Transportation Plan Project Status for City of Tacoma's Puyallup Avenue Transit/Complete Street Improvements Project**

IN BRIEF

The City of Tacoma has submitted a request to change the status of the *Puyallup Avenue Transit/Complete Street Improvements* project from "Candidate" to "Approved" in the Regional Transportation Plan. Per PSRC's adopted procedures, requests to change project status require board action. At its meeting on October 8, the Transportation Policy Board recommended authorization of the change.

RECOMMENDED ACTION

The Executive Board should authorize a change to the Regional Transportation Plan project status for the City of Tacoma's *Puyallup Avenue Transit/Complete Street Improvements* project from "Candidate" to "Approved."

DISCUSSION

The Regional Transportation Plan contains policies requiring PSRC's Executive Board to approve regionally significant transportation capacity projects before those projects begin implementation phases. Projects in the Regional Transportation Plan are designated as Candidate, Approved or Conditionally Approved. A Candidate designation means a project has gone through a comprehensive planning process, but that one or more of the following has not yet been completed: environmental documentation and approvals, financial plan, and/or other planning requirements. A project's status is changed to Approved once these requirements have been met. Conditional Approval may be granted if a project has fulfilled most of the approval criteria but lacks only certain details. For example, if a project awaits only final signatures on its environmental documentation but has completed all other requirements, the Executive Board may grant Conditional Approval. Once the final details have been completed, staff has the authority to grant a project full Approval

status administratively, thereby saving the project sponsor several weeks of delay.

This project will reconstruct Puyallup Avenue from South C Street to Portland Avenue E, with complete street elements, including sidewalks, curb ramps, bulb-outs and crosswalks. The pedestrian amenities will connect to regional trail improvements near 20th Street E. One eastbound lane will be converted into a Business Access & Transit (BAT) lane, and one westbound vehicle lane will be converted to accommodate two-way protected bicycle lanes and enhance active transport amenities. The vehicle lanes along Puyallup Avenue will meet heavy haul pavement standards.

Table 1 provides additional details on the project, including the criteria used to review the project for the requested status change.

Review Criteria	Puyallup Avenue Transit/Complete Street Improvements
Total Project Cost	\$42,782,785
Consistency with Regional Policies	This project has been determined to be consistent with regional policies.
Benefit-Cost Analysis	A cost-benefit analysis is not required because the total project cost is below \$100,000,000.
Environmental Documentation	NEPA Categorical Exclusion (CE) was issued July 2026.
Other Planning Requirements	The cities of Fife and Tacoma executed an agreement establishing roles and responsibilities related to their respective trail projects along Pacific Highway East that join at the Tacoma/Fife city limits.
Financial Feasibility	The project is fully funded with \$12,255,285 of local funds, \$22,900,000 of state funds, and \$7,627,500 of federal funds for a total project cost of \$42,782,785 in 2027 year of expenditure dollars.
Air Quality Conformity	The Regional Transportation Plan has been corrected to reflect updated information on the scope of the project and removal of travel lanes. Modeling and analysis have been conducted and the region's air quality conformity finding has been reconfirmed.

For additional information, please contact Mitch Koch, Associate Planner, at mkoch@psrc.org or 206-464-7537.



Puget Sound Regional Council

October 15, 2026

DISCUSSION ITEM

To: Executive Board

From: Josh Brown, Executive Director

Subject: State Legislative Update

IN BRIEF

PSRC's state legislative consultant, Jennifer Ziegler, will provide an update on recent state budget and policy developments ahead of the 2027 legislative session.

BACKGROUND

PSRC began working with Ms. Ziegler during the 2024 legislative session to ensure we have timely updates on state legislative budget and policy issues, including the transportation budget.

Biography

Jennifer has 30 years of legislative and government relations experience. She served as staff counsel to the Senate and House Transportation Committees, the Government Relations Director for the Washington State Department of Transportation, and Governor Christine Gregoire's Transportation Policy Advisor. She is the owner of Jennifer Ziegler Public Affairs. Current clients include Toyota Motor of North America, Kaiser Aluminum, Les Schwab, the Boys and Girls Clubs of Washington, and the Washington Roundtable.

Since 2013, Jennifer has assisted clients in achieving success with both the legislative and executive branches of state government. Examples of successes include passage of the \$17 billion "Move Ahead Washington" transportation funding proposal, adjustments to the Climate Committee Act to reflect the unique nature of energy intensive trade exposed companies, and authorization for the Puget Sound Taxpayer Accountability Account to be used for early learning facilities.

Jennifer is a member of the Washington State Bar Association, and a board member of the Association of Washington Business, Washington Department of Transportation Memorial Foundation and the Washington Highway Users Federation.

For additional information, please contact Robin Koskey, Director of Government Relations and Communications, at rkoskey@psrc.org or 206-798-4462.



Puget Sound Regional Council

October 15, 2026

DISCUSSION ITEM

To: Executive Board

From: Josh Brown, Executive Director

Subject: **PSRC 2027 Recommendations to the State Legislature**

IN BRIEF

PSRC staff will brief the Executive Board on the process to adopt recommendations to the 2027 Washington State Legislature.

DISCUSSION

PSRC staff are working to develop recommendations to the Washington State Legislature in advance of the 2027 legislative session. On an annual basis, the Executive Board adopts recommendations to the Legislature to support progress on adopted regional plans and policies.

PSRC staff propose following a similar framework to the recommendations adopted last year (2026 Recommendations to the State Legislature attached) based on adopted regional plans policies in the following focus areas:

- Transportation - Keep the Region Moving Safely
- Housing - Increase Housing Choices and Affordability
- Climate - Significantly Reduce Greenhouse Gas Emissions
- Economic Development – Sustain a Strong Economy

NEXT STEPS

Staff gather input from the Economic Development District Board, Growth Management Policy Board, Transportation Policy Board, Regional Staff Committee, Equity Advisory Committee and Executive Board throughout the fall before the Executive Board adopts

the legislative agenda at its December meeting. The recommendations will be shared with the board in the December board packet.

For additional information, please contact Robin Koskey, Director of Government Relations and Communications, at rkoskey@psrc.org or 206-798-4462.

ATTACHMENTS

- a. Recommendations to the 2026 State Legislature

Recommendations to the 2026 State Legislature



Puget Sound Regional Council

The Puget Sound Regional Council (PSRC) seeks to address regional growth through policies that advance affordable housing, connected transportation, sustainability and a strong economy.

We acknowledge the challenging economic conditions facing our state and region, compounded by federal-level uncertainty and declining state revenue. PSRC values the Legislature's continued partnership and commitment to working with local governments and elected officials to implement shared priorities.

Keep the Region Moving Safely

A reliable, efficient transportation system is critical infrastructure to build a thriving region where people are connected to homes and jobs. All transportation investments should be planned and implemented with emphasis on safety to reduce deaths and serious injuries on the region's roadways.

- Sustain transportation investments to fully fund maintenance and preservation, ensure projects of regional significance are built, and provide tools to address local funding needs, the largest revenue gap for the region.
- Develop an alternative to the state gas tax through an equitable road usage charge or highway use fee system.
- Continue capital and workforce investment in the Washington State Ferries system to ensure reliable service.

Increase Housing Choices and Affordability

Housing affordability continues to be a top concern of residents and local elected officials in communities in the region. We need to build 620,000 more homes by 2044 and 50% of these homes need to be affordable to people earning less than half of the Area Median Income.

- Invest in operating and capital subsidies to create affordable homes to meet local needs and create homeownership opportunities for Black, Indigenous, and people of color (BIPOC) households.
- Adopt policies to increase housing supply in coordination with local governments to ensure practical and effective implementation.
- Establish the Housing Futures Center at the University of Washington to provide timely analysis and data-driven research for policymakers to address urgent housing needs in our state.

Significantly Reduce Greenhouse Gas Emissions

Enact legislation to respond to the urgent environmental, health, economic and equity threats of climate change through:

- Transit-focused land use.
- Multimodal transportation choices.
- Pricing the transportation system.
- Decarbonization of the transportation system, including freight, transit, ferries, passenger vehicles and fuels.

Sustain a Strong Economy

- Invest in workforce development programs to support workers and meet the needs of employers and a growing economy, including electrification of the transportation system.
- Commit resources to critical infrastructure to support economic development, including broadband.
- Support clean energy industry technology like Sustainable Aviation Fuel (SAF), offshore wind, fusion, hydrogen, and other emerging technologies.

For more information, please contact:

Robin Koskey

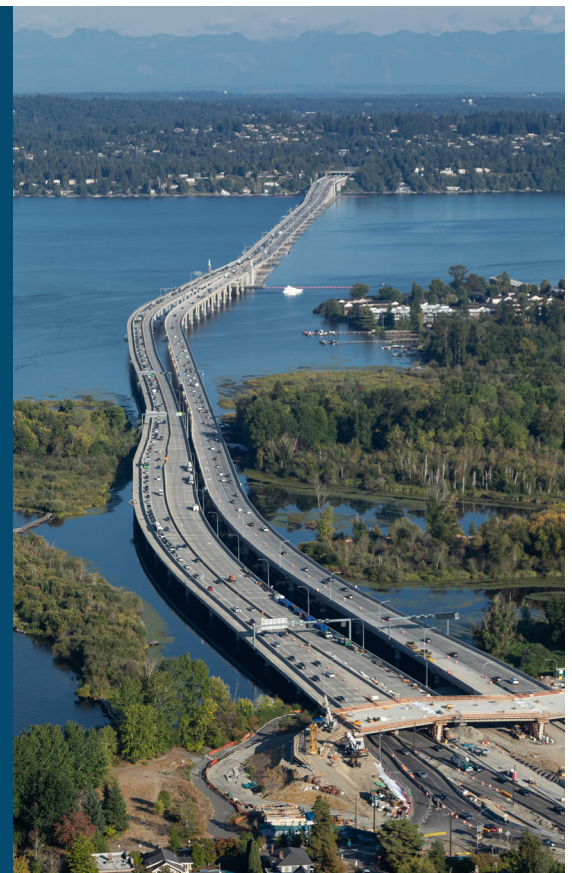
Director of Government Relations & Communications

RKoskey@psrc.org | 206-798-4462

Puget Sound Regional Council (PSRC) develops policies and coordinates decisions about regional growth, transportation and economic development planning within King, Pierce, Snohomish and Kitsap counties. PSRC is composed of nearly 100 members, including the four counties, cities and towns, ports, state and local transportation agencies and Tribal governments within the region.

PSRC recommendations to the Washington State Legislature support implementation of regionally adopted policies and plans, including:

- [VISION 2050](#)
- [Regional Transportation Plan](#)
- [Regional Housing Strategy](#)
- [Comprehensive Climate Action Plan](#)
- [Regional Economic Strategy](#)





Puget Sound Regional Council

October 15, 2026

DISCUSSION ITEM

To: Executive Board

From: Josh Brown, Executive Director

Subject: **Housing Production – Are We on Track?**

IN BRIEF

With updates to comprehensive plans now complete, jurisdictions are modifying their codes to accommodate more housing. While housing targets were just used to update these plans, the growth period started in 2019 for King County jurisdictions and 2020 for Kitsap, Pierce, and Snohomish jurisdictions.

Staff will share early results for the 2026 Regional Housing Strategy monitoring update, this time focusing on overall housing production. Starting with our regional geographies, staff will dive into jurisdiction-level production. The board will be asked for feedback on how this work can help jurisdictions share ideas on how to meet the housing needs laid out in their comprehensive plans.

DISCUSSION

The [Regional Housing Strategy](#) is a playbook of regional and local actions to preserve, improve and expand housing stock in the region. The aim is to make a range of affordable, accessible, healthy and safe housing choices available to every resident and to promote fair and equal access to housing for all people.

The strategy calls for PSRC to track performance and outcomes over time and identify challenges or barriers in consultation with jurisdictions and other stakeholders. Performance measures support the housing goal in VISION 2050 to meet the region's housing and affordability needs.

The region is about 27% of the way through the growth period out to 2044, which leaves a lot of runway left to meet housing targets. That said, jurisdictions that find themselves

behind on production in 2026 will need to see production increase between now and 2044.

Caveats of Analysis

Due to data limitations, this analysis tracks total units produced within each jurisdiction regardless of affordability. That said, this analysis does provide a window into housing production and its geographic spread.

It's common for smaller jurisdictions to have little-to-no housing production followed by one large project coming online. At face value, this can appear like lagging growth, but over a longer period the jurisdiction may meet its housing targets.

Finally, jurisdictions in King County adopted housing targets with a starting year of 2019, while the other three counties started in 2020.

Data Results

The region as a whole has seen housing production rise quickly this decade and is slightly ahead of pace in 2026. However, this production is largely led by Seattle and a handful of other jurisdictions. Most regional geographies are on track, though Core Cities are the furthest behind.

- **Metropolitan Cities:** This group is growing, but only Seattle is producing quickly. The other four cities are not meeting pace for 2026.
- **Core Cities:** Robust housing growth is largely in East King County, with lagging production in the majority of core cities.
- **High-Capacity Transit Communities:** Just less than half of HCT communities saw housing production at pace.
- **Cities & Towns:** About two-thirds of Cities & Towns jurisdictions saw housing production at pace, with some wiggle room for years of slower construction.
- **Urban Unincorporated Areas:** Production in unincorporated areas is at pace in King and ahead in Pierce. Growth in Kitsap and Snohomish is not at pace for 2026.
- **Rural Areas:** Growth continues to occur in rural places, and staff will continue to monitor it. The Regional Growth Strategy aims to encourage new housing within existing urban areas.

Overall Takeaways

The region as a whole appears to be on track to meet its housing targets, but this is largely led by Seattle and a handful of other jurisdictions. These jurisdictions can offer a blueprint to others looking to boost production and meet their housing targets. A full table of data results will be released soon.

NEXT STEPS

Incorporating board feedback, staff will continue to track and report housing production across the region, including in the annual monitoring update.

For additional information, please contact Eric Clute, Associate Planner, at eclute@psrc.org.



Puget Sound Regional Council

October 15, 2026

DISCUSSION ITEM

To: Executive Board

From: Josh Brown, Executive Director

Subject: Overview of Executive Director Performance Evaluation Process

IN BRIEF

At its December 3, 2026, meeting, the Executive Board will discuss and take action on the performance evaluation and commensurate compensation of PSRC Executive Director Josh Brown. Following last year's performance evaluation, Executive Board members requested a presentation before the December meeting outlining the overall Executive Director performance evaluation process.

BACKGROUND

Performance Review Overview

Each year, the Executive Director drafts performance goals for the year, which are distributed to Executive Board members. The Executive Board uses these goals as the basis for evaluating the Executive Director's performance. The evaluation process typically begins in September. PSRC contracts with Etairos HR to provide human resources support and administer the Executive Director's performance evaluation survey.

As part of the process, the Executive Director prepares a self-evaluation based on the goals established for the year. The 2026 self-evaluation was distributed to Executive Board members on September 28, 2026. On the same day, Amy Efroymsen of Etairos HR distributed the performance evaluation survey to Executive Board members, requesting that they submit their feedback by October 23, 2026.

Following the submission deadline, Etairos HR reviews the feedback and prepares a summary report for the Executive Board's consideration. The Performance Survey Summary is distributed to Executive Board members before the December meeting. In

November, the Director of Administrative Services meets with the Executive Board President and Vice President to discuss the evaluation results.

At its December meeting, the Executive Board convenes in Executive Session to discuss the performance evaluation results and consider any adjustments to the Executive Director's compensation. The types of adjustments the Executive Board can make in compensation include a salary increase by a specified percentage and/or a change to PSRC's annual contribution to the Executive Director's 401(a) account.

For reference, in 2025, the Executive Board approved a 4% salary increase and an additional \$500 agency contribution to the Executive Director's 401(a) account.

Additional Information Regarding Pay Practices

The following are frequently asked questions and answers regarding the Executive Director's performance evaluation process.

- Q. Do PSRC employees receive an annual cost of living adjustment?
- A. No. PSRC does not grant general wage adjustments or cost of living adjustments (COLAs) or step increases for any of its employees. PSRC uses a merit-based performance pay system for its employees.

- Q. How are PSRC's employee salaries structured?
- A. PSRC uses broad salary bands and annually reviews the salary bands to ensure they remain within the market of like positions. In general, the midpoint of the salary band is pegged at the market. PSRC has been steadily making market adjustments to bring staff with six or more years in their position to the midpoint. To reflect data identified in the annual market study, the minimum, midpoint and maximum of each PSRC salary range was increased by 3% effective September 1, 2025.

- Q. What is the average or typical merit pay increase for a PSRC employee?
- A. The adopted Budget and Work Program includes a Merit Pool for all employees. The Merit pool is used for performance pay increases, promotional increases, equity, and market adjustments.

For additional information, please contact Marc Daily, Director of Administrative Services, at (206) 464-7528 or by email at mdaily@psrc.org.



Puget Sound Regional Council

October 15, 2026

INFORMATION ITEM

To: Executive Board
From: Josh Brown, Executive Director
Subject: **New Employee Status Report**

PSRC has two new employees:

Cole Taylor – Planning Intern, Transportation Planning
Seth Troyer – Planning Intern, Regional Planning

For additional information, please contact Thu Le, HR Manager, at tle@psrc.org or 206-464-6175.

Joint Board Session on Community Outreach

**Thursday, October 29
10:00 AM — 12:00 PM
Hybrid Meeting**



PSRC is hosting a joint board session focused on innovative community outreach practices. There will be examples from across the region highlighting how to engage the public including hard to reach populations.

Designed for both board members and their staff, we hope you can take away ideas to use in your jurisdiction to help cultivate inclusive and resilient communities with opportunity for all. All PSRC board members are highly encouraged to attend.

RSVP details to come.

Questions?

Email **Charles Patton** at cpatton@psrc.org.



Puget Sound Regional Council