

Transportation Policy Board

Thursday, December 12, 2024 • 9:30 a.m. – 11:30 a.m.

Hybrid Meeting - PSRC Board Room - 1201 Third Avenue, Suite 500, Seattle, 98101

Watch or listen

- Watch the meeting live at https://www.psrc.org/watch-meetings
- Listen by phone 1-888-475-4499, Meeting ID: 885 0829 0750, Passcode: 165415

Attend

- The public can attend meetings at <u>PSRC's offices</u>.
- PSRC staff will be available to provide floor access 30 minutes before the meeting's start time and up to 15 minutes after the meeting's start time.
- If you arrive outside of these times, please call 206-464-7090 for assistance.

Provide public comment

- Public comment must relate to an action or discussion item on the agenda.
 Each member of the public will have 2 minutes to speak.
- In-person
 - Public comment may be made in person at PSRC's office.
- Comment during the meeting by Zoom or phone: Register here
 To allow staff time to process requests, registration is required and closes at 8:00
 a.m. the day of the meeting. Late registrations will not be accepted.
- Written comments
 - Comments may be submitted via email to aleach@psrc.org by 8:00 a.m. the day of the meeting. Comments will be shared with board members.

Public comments are public records and may be subject to disclosure pursuant to the Public Records Act, RCW Chapter 42.56.

- 1. Call to Order and Roll Call (9:30) Mayor Dana Ralph, Chair
- 2. Communications and Public Comment

Public comment must relate to an action or discussion item on the agenda.

- 3. Report of the Chair
- 4. Director's Report
- 5. Consent Agenda Action Items (9:45)
 - a. Approve Minutes of Transportation Policy Board Meeting held November 14, 2024
- 6. Discussion Item (9:50)
 - a. WSDOT Consolidated Grant Program Overview Gil Cerise, PSRC

7. Discussion Item (10:10)

a. Regional Transportation Plan (2026-2050) Financial Strategy – *Kelly McGourty* and Craig Helmann, PSRC

8. Discussion Item (11:00)

a. Year In Review - Jennifer Barnes, PSRC

9. Information Items

a. Transportation Work Program Progress Tracker

10. Next Meeting: January 9, 2025, 9:30 - 11:30 a.m.

Major Topics for January:

- -- Consolidated Grant Program Regional Rankings
- -- Regional Safety Action Plan Release for Public Comment
- -- Regional Transportation Plan (2026-2050) Development

11. Adjourn (12:00)

Board members please submit proposed amendments and materials prior to the meeting for distribution. Organizations/individuals may submit information for distribution. Send to Alexa Leach, e-mail aleach@psrc.org or mail.

For language or ADA assistance at PSRC board meetings, please contact us at 206-464-7090 at least 72 hours in advance of the meeting. For TTY-based telecommunications relay service dial 711.

العربية Arabic, 中文 | Chinese, Deutsch | German, Français | French, 한국어 | Korean, Русский | Russian, Español | Spanish, Tagalog, Tiếng việt | Vietnamese, visit https://www.psrc.org/contact/language-assistance.



MINUTES

Transportation Policy Board November 14, 2024 1201 3rd Ave., Ste 500, Seattle, WA 98101

To watch a video of the meeting and hear the discussion, go to https://www.psrc.org/watch-meetings

CALL TO ORDER AND ROLL CALL

The meeting was called to order at 9:30 a.m. by Mayor Dana Ralph, Chair. Chair Ralph stated that a video of the meeting would be streamed live as well as recorded. The video would be available for viewing on PSRC's website. A call-in number was provided on the meeting agenda for members of the public to call in by phone and listen to the meeting live.

Roll call determined attendance and that a quorum was present.

COMMUNICATIONS AND PUBLIC COMMENT

There was no public comment.

REPORT OF THE CHAIR

Mayor Ralph reminded the board that the meeting was extended for an optional in-depth conversation about the Regional Transportation Plan Financial Strategy.

DIRECTOR'S REPORT

Kelly McGourty, PSRC noted that the World Day of Remembrance for road traffic victims in the United States will be held Sunday, November 17th. Ms. McGourty shared information on the public outreach efforts conducted on the Regional Safety Action Plan and reminded the board the draft plan will be released for public comment in January.

CONSENT AGENDA

 a. Approve Minutes of Transportation Policy Board Meeting held October 10. 2024

<u>ACTION</u>: The motion was made and seconded (Daughtry/Wheeler) to adopt the Consent Agenda. The motion passed.

ACTION ITEM: REGIONAL TRANSPORTATION PLAN (2026-2050) SCOPE OF WORK

Kelly McGourty, PSRC, reminded the board of the key work program elements that have been underway throughout 2024 to develop the next Regional Transportation Plan (RTP). These include, among other things, the Regional Safety Action Plan, updates to data and inventories of the transportation system, the partnership with the Puget Sound Clean Air Agency on a comprehensive regional climate action plan and gathering board feedback on key policy priorities. Ms. McGourty noted that the RTP will be based on VISION 2050 and identified the additional scope items previously discussed with the board in October such as the reevaluation of the financial strategy, regional transit access assessment and an analysis of changing travel behaviors.

Ms. McGourty reviewed the schedule and next steps for the RTP, and the board was asked to recommend Executive Board approval of the scope of work.

Members asked for the scope to highlight the work to address health and health equity in the RTP, as well as acknowledging the impacts of emerging stormwater issues. Members also suggested the plan address the consequences of not completing key projects.

<u>ACTION</u>: It was moved and seconded (Mayhew/Walker) that the Transportation Policy Board recommend the Executive Board adopt the Regional Transportation Plan (2026-2050) Scope of Work. The motion passed.

DISCUSSION ITEM: REVISITING PROJECT SELECTION POLICY ISSUES

Jennifer Barnes, PSRC, reviewed the two policy items that were identified for further exploration in the 2024 Policy Framework for PSRC's Federal Funds. These items were (1) setting a potential scoring threshold below which projects would not be eligible for funding, and (2) potentially restricting eligibility of projects that increase general purpose vehicle lane capacity on limited access facilities.

Ms. Barnes reviewed the data provided to support both policy topics and the discussions held with the Regional Project Evaluation Committee (RPEC). Challenges and key considerations during the committee discussions were shared that led to RPEC unanimously recommending no policy changes. This included an assessment that the

process and criteria are working and priority projects receiving competitive scores are being funded.

Members expressed appreciation for the data and the in-depth RPEC discussions. Additional data for future processes was suggested regarding projects adding general purpose capacity, such as clarifying details regarding the purpose of the capacity addition, identifying the dollar amounts for these projects vs. others, and identifying the percentage of PSRC funding in these projects. Members noted the diverse needs around the region to support growth and the connection between these projects to supporting transit services. No further action on these topics was proposed at this time.

DISCUSSION ITEM: REGIONAL TRANSPORTATION PLAN (2026-2050) FINANCIAL STRATEGY

Kelly McGourty, PSRC, provided a brief overview of board discussions to date on the RTP financial strategy, including background on the process and requirements and initial board feedback on potential new revenue sources.

PSRC staff developed a preliminary approach to narrow down the field of potential new revenue sources by focusing on those that could be implemented consistently across the region and that are more likely to generate greater potential revenue. Those sources include indexing to inflation, a road usage charge, vehicle license & registration fees, sales tax increases for local transit and lifting the county road levy cap.

Criag Helmann, PSRC, then reviewed preliminary sensitivity tests that were run on several of these sources, including a road usage charge at various rates and indexed to inflation; electric vehicle fees indexed to inflation; increased sales tax rates for local transit: and a return of the motor vehicle excise tax.

Ms. McGourty reviewed next steps for this work and requested board feedback on the preliminary approach and any additional sensitivity tests that should be conducted.

Members expressed support for the approach and asked questions regarding specific funding sources. More detailed discussions will occur once the gap between current law revenue and proposed expenditures are known in the spring.

NEXT MEETING

The next meeting is scheduled for December 12, 2024.

ADJOURN

The meeting was adjourned at 11:28 a.m.

ATTACHMENTS

A. Attendance Roster – November 14, 2024.

	olio	cy Board - November 14, 2024				5.a - <i>l</i>	Att. /
Voting Members			✓	Non-voting Members			✓
King County	2	CM Jorge Barón		Associate Members			
		Vacant		Island County	1	COMM Melanie Bacon	_
		Vacant Alt			L.	COMM Jill Johnson, Alt	
Seattle	2			Thurston Regional Planning Council	1	MYR Andy Ryder, Lacey	
		CM Robert Kettle		5		Marc Daily	-
Dellarina	4	CM David Moo, Alt	4	Public Agency Members	1	Venet	
Bellevue	1	CM Dave Hamilton	1	Freight Mobility Strategic Investment Board	1	Vacant	
Cities/Towns	2	CM Jared Nieuwenhuis, Alt MYR Dana Ralph, Kent, Chair	1	Puget Sound Clean Air Agency	1	Vacant Alt	1
Cities/Towns	3		1	Truget Sound Clean All Agency	-	CM Megan Dunn Christine Cooley, Alt	1
		MYR Mary Lou Pauly, Issaquah CM Peter Kwon, SeaTac	1	Public Health	1	,	1
		CM Wendy Weiker Mercer Isl Alt		Public Realth	<u> </u>	Jessica Jeavons, Seattle-King County Dennis Worsham, Snohomish Co. Alt	+ '
		DEP MYR Jay Arnold, Kirkland Alt	1	WA Tran. Improvement Board	1	Vacant	+
		CM Matt Mahoney, Des Moines Alt	1	WA Trail. Improvement board	-	CM Sam Low, Snohomish Co. Alt	
Local Transit	1	CM Rod Dembowski	'	PSRC Committees		CIVI GAITI LOW, GHOHOITIISH CO. AIL	
Local Hallsit	-	Vacant Alt		Equity Advisory Cmte.	1	Annie Tran	1
Kitsap County	1	COM Christine Rolfes		Lequity havisory office.	i i	Julius Moss, Alt	1
ratioup county	•	COM Charlotte Garrido, Alt		Regional Staff Cmte.	1	Jason Sullivan, Bonney Lake	Ť
Bremerton	1		1	1	Ė	Kelly Snyder, Snohomish Co. Alt	
	Ė	CP Jennifer Chamberlin, Alt	Ė	Regional Project Evaluation Cmte.	1	Doug McCormick, Snohomish Co.	1
Cities/Towns	1	CM Leslie Schneider, Bainbridge Isl	1	1	Ė	Shane Weber, Bremerton Alt	1
		CM Doug Newell, Poulsbo Alt	1	Transit Operators Cmte.	1	Peter Heffernan, King County	1
Local Transit	1	MYR Rob Putaansuu, Port Orchard		1		Vacant Alt	
		CM Anna Mockler, Bremerton		Private/Civic Members-Business/La	bor		
Pierce County	1	CM Ryan Mello, Vice Chair	1	WA Trucking Associations	1	Sheri Call	
		CM Dave Morell, Alt		exp. 12/31/26		Jeff DeVere, Alt	
Tacoma	1	CM Kristina Walker	1	Seattle Met. Chamber of Commerce	1	Lorelei Williams, WSP USA	
		CM Olgy Diaz, Alt		exp. 12/31/26		Amy Grotefendt, Enviroissues Alt	
Cities & Towns	1	CM Tim Ceder, Milton	1	Private/Civic Members-Community/E	Envi	ronment	
		MYR Pro Tem Edward Wood,		Puget Sound Partnership		Bebhinn Gilbert	
		University Place Alt		exp. 12/31/26	1	Debilini Gibert	
Local Transit	1	CM Marty Campbell, Pierce County				Larry Epstein, Alt	
		DEP MYR John Hines, Tacoma		Non-voting	13	Non-voting members preser	ıt 8
Snohomish	1	CM Jared Mead					
County		CM Strom Peterson, Alt					
Everett	1	CM Ben Zarlingo	1				
	4	MYR Cassie Franklin, Alt					
Cities/Towns	1	CM Jan Schuette, Arlington	1				
Local Transit	1	CM Michael Dixon, Mukilteo Alt CM Kim Daughtry, Lake Stevens	_				
Local Hallsit	-		1				
Pagional	1	CM Jan Schuette, Arlington Alt CM Ed Prince. Renton	1				
Regional Transit	!	MYR Kim Roscoe, Fife Alt	1				
Federally Recog	niza						
Muckleshoot	1	CM John Daniels, Jr.					
Indian Tribe	<u> </u>	Vacant Alt					
Puyallup Tribe of	1						
Indians	Ė	Robert Barandon, Alt					
Suquamish Tribe	1	,					
		CHRMN Leonard Forsman, Alt					
Statutory Member	ers	,					
Ports	_	COM Toshiko Hasegawa, Seattle					
		COM Cary Bozeman, Bremerton Alt					
WA Trans.	1	COM Jim Restucci					
Commission		COM Nicole Grant, Alt					
WSDOT	1	Robin Mayhew	1				
		Todd Lamphere Alt				Abbreviations	
		rtation Cmte. (Not Counted for Quorum	1)		<u> </u>	CHRMN Chairman	
House	2	Vacant			<u> </u>	CM Councilmember	4
Transportation Cmte.		REP Jake Fey, D Alt			<u> </u>	CP Council President	\perp
		REP Dan Griffey, R			<u> </u>	COM Commissioner	\perp
Camak	_	REP Andrew Barkis, R Alt			<u> </u>	DEP MYR Deputy Mayor	-
Senate	2	SEN Marko Liias, D				MYR Mayor	+
Transportation Cmte.		SEN Emily Randall, D Alt				MYR Pro Tem	1
		Vacant, R	_		-	REP Representative	+
Voting	20	Vacant, R Alt	4.4		-	SEN Senator	-
Voting	32	(Quorum = 14) Quorum Total Total Voting members present			-		
		rotal voting members present	טו	<u> </u>	1	1	



December 5, 2024

DISCUSSION ITEM

To: Transportation Policy Board

From: Kelly McGourty, Director of Transportation Planning

Subject: WSDOT Consolidated Grant Program Overview

IN BRIEF

The Transportation Policy Board will receive a briefing on WSDOT's Consolidated Grant Program and PSRC's role in providing regional priority rankings for that statewide funding competition at the December 12th meeting. This briefing will provide background for board action in January 2025.

DISCUSSION

WSDOT manages an ongoing statewide competition called the Consolidated Grant Program. The Consolidated Grant Program provides funds for public transportation improvements within and between rural communities; tribal transportation; transportation services between cities; purchases of new buses and equipment; and public transportation services to seniors and people with disabilities (specialized transportation services).

WSDOT holds the competition once every two years to fund projects for the upcoming biennium. The grant consolidates funding from a variety of federal and state sources that are available for distribution statewide. In addition, the competition includes approximately \$4 million per year that must remain within PSRC's federally designated large, urbanized area in King, Pierce and Snohomish counties.

The Consolidated Grant Program has funded a variety of projects and programs in the central Puget Sound region, including operations for specialized transportation services meeting the mobility needs of older adults and people with disabilities, rural and tribal transit programs, replacement vans and buses for private nonprofit organizations that provide specialized transportation, volunteer transportation programs to serve people

without other mobility options, and mobility coalitions and services to connect people to relevant transportation options to serve their mobility needs.

To ensure that projects meet the needs of the various regions across the state, WSDOT provides an opportunity within the process for regional transportation planning organizations like PSRC to provide regional priority rankings to identify the priority of projects submitted throughout the region. Higher priority projects receive points that are added to the statewide scoring process.

PSRC's Coordinated Mobility Plan (CMP), adopted as part of the Regional Transportation Plan, identifies the mobility needs and gaps of populations addressed in the Consolidated Grant Program and includes prioritized strategies to address those needs. For example, an identified need is more readily available information on existing transportation services for people with mobility and accessibility needs; a strategy identified in the plan to address this need is development of a comprehensive trip planning tool that identifies not only public transit routes, but specialized transportation services for people with disabilities, older adults and others.

Projects submitted to the Consolidated Grant Program must address a need identified in the CMP. More information on WSDOT's Consolidated Grant can be found here: https://wsdot.wa.gov/business-wsdot/grants/public-transportation-grants/grant-programs-and-awards/consolidated. PSRC's currently adopted Coordinated Mobility Plan can be found here: https://www.psrc.org/media/6395.

PSRC's Coordinated Mobility and Accessibility Committee is meeting in December to develop recommendations for priority rankings for the Consolidated Grant Program competition. These recommendations will be presented to the board for action at its January 9, 2025 meeting. In advance of the January action, PSRC will provide an overview of the program and share examples of mobility needs and prioritized strategies at the meeting on December 12th.

For additional information, please contact Jean Kim, Senior Planner, at jkim@psrc.org or 206-971-3052.



December 5, 2024

DISCUSSION ITEM

To: Transportation Policy Board

From: Kelly McGourty, Director, Transportation Planning

Subject: Regional Transportation Plan (2026-2050) Financial Strategy

IN BRIEF

In preparation for the development of the next long-range Regional Transportation Plan (RTP) to be adopted in May 2026, the Transportation Policy Board has been reviewing the RTP financial strategy, including assumptions, forecasts and potential sources of new revenues included in the plan. In particular, the board has been asked to provide feedback on the feasibility of new potential revenue sources to be assumed in the next plan.

Discussions on the financial strategy will continue over the next several months, with the goal of developing a preliminary set of parameters in advance of the reconciliation process between proposed expenditures and estimated revenues through 2050. In November the board was briefed on a set of draft parameters and preliminary sensitivity tests. Additional sensitivity tests will be provided at the December 5 meeting and a refined set of draft parameters to move forward to the next step in the process.

DISCUSSION

Since February, the board has been discussing various aspects of the current RTP and identifying priorities for development of the next plan. Details of the investments contained in the current plan have been reviewed, as well as the resulting performance of the regional transportation system. Information on the RTP financial strategy has also been provided, including assumptions around current law revenues and new revenue sources needed to fully fund the investments and operations contained in the plan.

Between June and October, the board was provided more detailed information on the RTP financial strategy, including federal and state requirements, current revenue

sources and forecast assumptions, new funding sources and their revenue potential and overall revenue and system performance impacts. Preliminary feedback has been sought on the types and feasibility of the current list of potential new revenue sources and scenarios staff should analyze to identify tradeoffs and impacts from the next financial strategy. For reference, Appendix J of the current RTP provides more background information on the plan's financial strategy.

At the meeting on November 14, staff provided a summary of feedback provided to date and initial thinking on the new revenue sources under consideration for the next plan. In addition, preliminary analysis of various financial sensitivity tests was provided, including different assumptions of a road usage charge, the impact of greater percentages of zero emission vehicles and indexing various fees and taxes.

At the December 12 meeting, staff will provide information on additional sensitivity tests based on board feedback in November. Staff will also provide a refined set of draft financial strategy parameters to move forward to the next step in the process, along with a schedule of key milestones and decision points in 2025. These will include discussions of future transit service levels, state of good repair assumptions, regional capacity projects requesting entry into the plan and potentially other broad policy decisions to be determined by the board.

For more information, please contact Kelly McGourty, Director of Transportation Planning, at kmcgourty@psrc.org or 206-971-3601, or Craig Helmann, Director of Data, at chelmann@psrc.org or 206-389-2889.



December 5, 2024

DISCUSSION ITEM

To: Transportation Policy Board

From: Kelly McGourty, Director, Transportation Planning

Subject: Year In Review

IN BRIEF

Many transportation projects are planned, begun and completed on an annual basis. Just under six billion dollars was programmed in PSRC's Regional Transportation Improvement Program In 2024, reflecting expenditures of federal, state and local funds for projects of wide variety in size and scope.

At the December 12 Transportation Policy Board meeting, staff will provide highlights of just some of these transportation investments and milestones that occurred in the region over the last year. In addition, the board will have a brief look forward into major milestones and project completions anticipated in 2025.

DISCUSSION

One of PSRC's primary roles under federal and state law is to develop and maintain the four-year Regional Transportation Improvement Program (TIP). The TIP includes projects funded with federal, state and local funds, including the federal grants awarded through PSRC as part of the competitive project selection process. In October, the Executive Board adopted the new 2025-2028 Regional TIP, which included over 400 projects and almost ten billion dollars of investment throughout the region.

PSRC conducts a rigorous review of all projects submitted into the TIP to ensure consistency with federal, state and regional rules and policies, and the TIP is closely coordinated with, and implements, the investments in the Regional Transportation Plan. Projects in the TIP reflect the wide variety of investment needs throughout the region – from large projects adding capacity to the regional multimodal network, to pavement preservation and state of good repair investments, to expansion of sidewalks and bicycle lanes and many other critical infrastructure projects.

The TIP is a living document, and projects come in and out based on funding and delivery schedules. As an example, the six billion dollars programmed in 2024 in the TIP reflects projects with active construction funding and an expected completion date this year, as well as projects just beginning preliminary engineering and design that may not be completed for many years.

As 2024 comes to a close, PSRC would like to take the opportunity to celebrate the accomplishments of our partner agencies and highlight just some of the projects and investments that achieved key milestones this year. These investments will provide real benefits to communities throughout the region. In addition, the board will take a brief look forward to see what's on the horizon for 2025.

For more information, please contact Jennifer Barnes, Program Manager, at jbarnes@psrc.org or 206-389-2876.

PSRC Transportation Work Program - Draft Progress Reporting

DRAFT Progress Chart (Timeline as of December 5, 2024)



Project	Status to-date
Regional Transportation Plan	
Alignment of RTP and Funding Cycles	TBD - pending further board discussions
, angument of the annual annual groups	Consultant contract in progress; work expected to be
Update RTP Project Plan Consistency Framework	complete by March 2025
, , , ,	RTP Steering Committee, February-September 2024;
Board work group to determine 2026 RTP scope of work	board action November / December 2024
TPB direction on scope of work for 2026 RTP	February through December 2024
RTP development	Q2 2024-Q2 2026
Financial Strategy Refinement	Board discussions Q2 2024 - Q2 2025
PSRC Funding	
Policy Framework for PSRC's Federal Funds	Board adopted January 2024
FHWA Project Selection: Board Action	Board action July 2024
FTA Funding Methodology Process Discussion	Completed with board action in March 2023
FTA Project Selection / Equity Formula Distribution	Complete
Annual FTA Adjustments Process	Complete
Rural Town Centers and Corridors Project Selection	Complete
Transportation Alternatives Project Selection	Complete
Equity Pilot Program Development	Complete
Equity Pilot Program Project Selection	Board approved January 2024
Consolidated Grant Program Regional Rankings	Complete
Transportation Improvement Program (TIP)	
2025 -2028 TIP Development	Complete, released for public comment September 2024
Conduct Equity Analysis of draft 2025-2028 TIP	Complete, included in Draft released for public comment
Release of 2025-2028 TIP for Public Comment	Complete
Board Action on 2025-2028 TIP	October 2024
Monthly TIP Amendments	Ongoing
Project Tracking/Rebalancing	Ongoing
Climate: GHG Analysis and Planning	
2030 Transit Networks and Service	Complete
PSRC 2030 Network Modeling and Analysis	Complete
Puget Sound Regional Emissions Analysis Project	Complete
Regional Electric Vehicle Collaboration Clearinghouse	Operational/Ongoing, initial launch complete, maintenance and updates ongoing
Regional Electric Vehicle Collaboration Outreach	Ongoing
	Board discussions in Q1-2 2023 and expert panel
Develop Climate Implementation Strategy with Partners	convened; CPRG planning work underway with partners, Preliminary Climate Action Plan submitted to EPA March 1, 2024, Comprehensive Climate Action Plan due December 2025
PSRC Board Progress Briefings	Ongoing
Regional Safety Plan	
Explore Grant/Funding Opportunities	Complete
Apply for Safe Streets for All Grant	Round 1 complete; Round 2 complete
- Tr.7	

December our rout plane roles and recommitation	Preliminary local safety plan inventory completed; more detailed review to be conducted as part of the Regional
Research current plans, roles and responsibilities	Safety Action Plan
O Obstata latera	Occupation Design at Octobe Occupation and the CO 2000
Convene Stakeholders	Complete - Regional Safety Summit held June 29, 2023
Develop Scope of Regional Safety Plan	Complete; board review September 2023
	Technical and engagement consultants under contract;
Develop Regional Safety Plan	work to commence through Q1-Q2 2025
Performance Measures and Dashboard	
Align with Equity Tracker, other related monitoring efforts	
Identify Measures	Complete
Develop Dashboard Outline for Board Feedback	Complete
Assemble Data	Initial set complete; ongoing and continuous
Publish Draft Dashboard	Complete
Refinement and Updates	Ongoing
Annual Board Briefings	Briefing February 2024 and annually thereafter
Active Transportation Plan Repackaging	
Repackage Active Transportation Plan	Complete
ADA Transition Plan Technical Assistance	
Research current plans, roles and responsibilities	Preliminary research complete; moving to monitoring role
Board Briefing and Discussion	TPB briefing June 2023
Annual Transit Integration Report	
Report Development	Complete
Publish Report	Released November 2023
Big Ideas/Transformational Planning	
Regional Convenings to Support Effort	TBD - pending further board discussions
Future of HCT Regional Convening	TBD - pending further board discussions TBD - pending further board discussions
Data Collection, Analysis, Performance Metrics	י בעם - penaing further board discussions
	In December 04 04 2024
Data collection, maintenance of viz tool and improvements	In Progress, Q1-Q4 2024 Q4 2024-Q1 2025
Equity, EJ analysis methodology improvements	Q4 2024-Q1 2020
RTP Financial Strategy	
Collaborate with Partners on Implementation Steps	Q2-3 2025