

THE PORT FOR THE FUTURE

PSRC Executive Board
July 24, 2025

Port of Seattle Commissioner Ryan Calkins
Port of Seattle Executive Director Steve Metruck
SEA Interim Aviation Managing Director Arif Ghouse

NEWLY RELEASED!

Port of Seattle Economic Impact



Capital Project Plan
\$5.6 Billion
2024-2029



All Port Activities
204,500
Area Jobs



SEA Airport
\$33.4 B



Commercial Fishing
\$1 B

Total Economic Activity

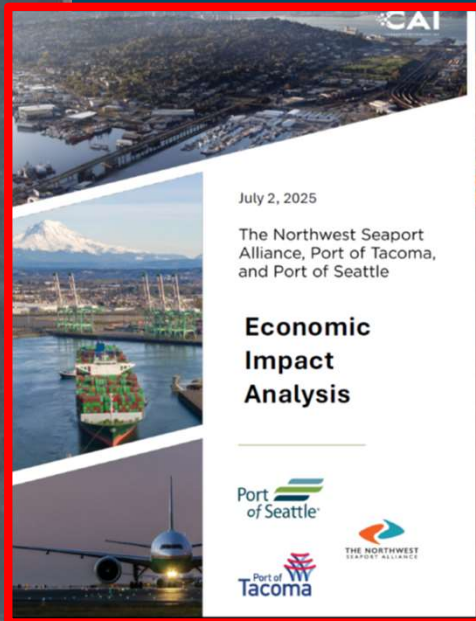


Maritime Int'l Trade*
\$14 B



Cruise
\$1.2 B

* In the NWSA a partnership with the Port of Tacoma



Economic Activity



COMMUNITY

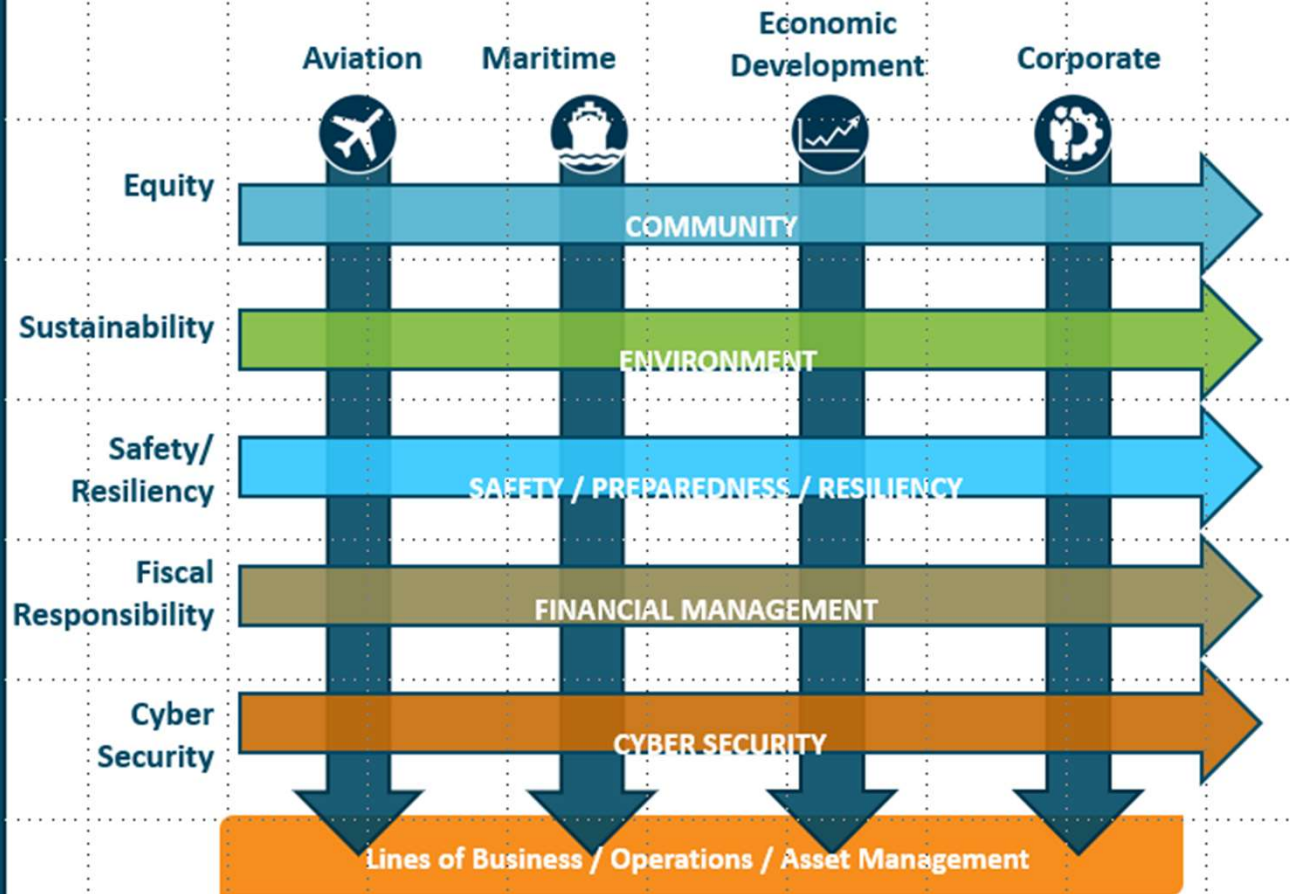


Capital Projects



Operations

Interwoven Priorities



THE PORT FOR THE FUTURE IS



EFFECTIVE &
EFFICIENT



A CATALYST
FOR GROWTH



HUB FOR
ZERO EMISSION
ECONOMY

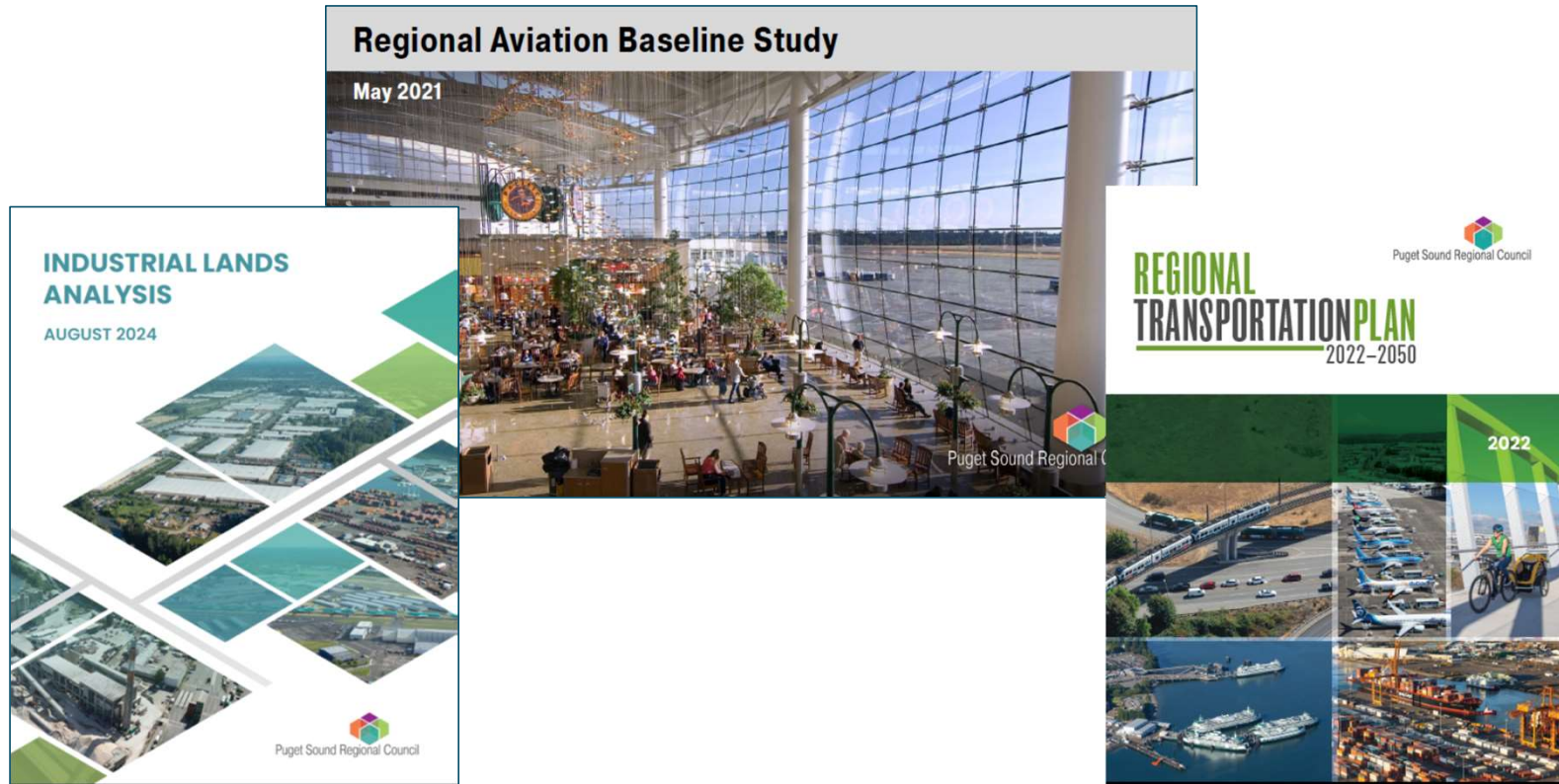


BUILT TO BE
RESILIENT



SHARED VISION,
SHARED SUCCESS

The Port of Seattle & PSRC: Partners in Regional Transportation, Economic Development and Community



Impacts of Tariffs & Trade Uncertainty on NWSA



Vessel Calls

	2024		2025	
	Blanks	Voyages	Blanks	Voyages
May	5	54	9	45
Jun	7	65	11	54
Jul	4	52	5	47
Aug	3	54	5	47
Sep	12	63	4	61



Weekly Truck Transactions

-8.7% vs July 2024 Weekly Average



Weekly International Import Containers

-33.7% vs July 2024 Weekly Average



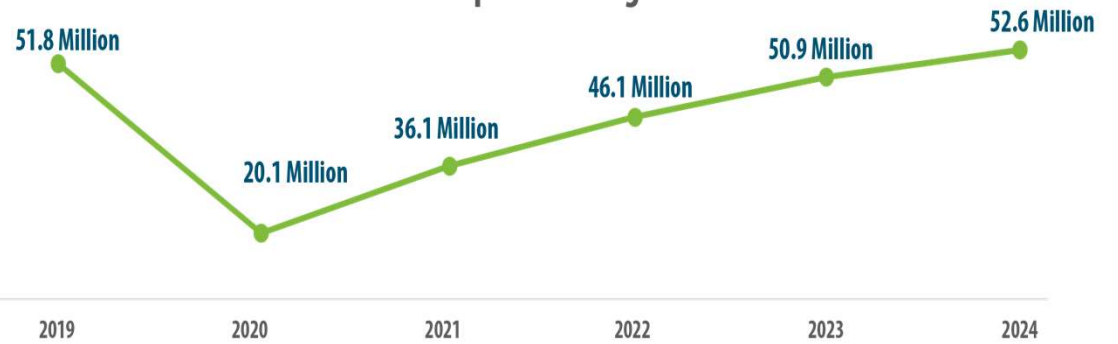
Weekly Containers On/Off a Vessel

-22.1% vs July 2024 Weekly Average

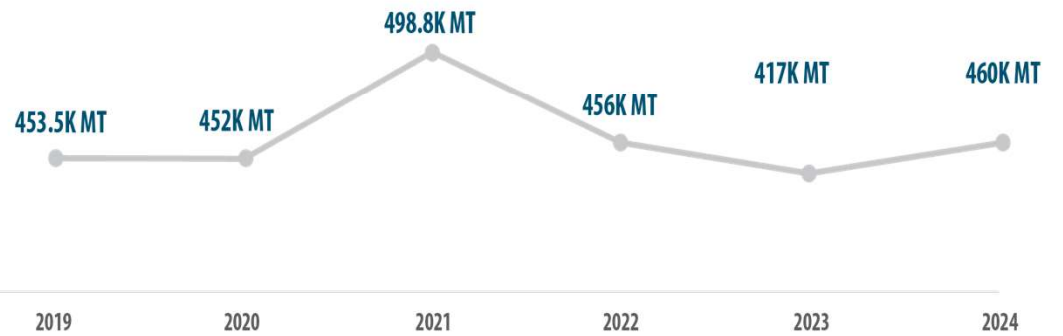
**Data through the week ending on July 4th*



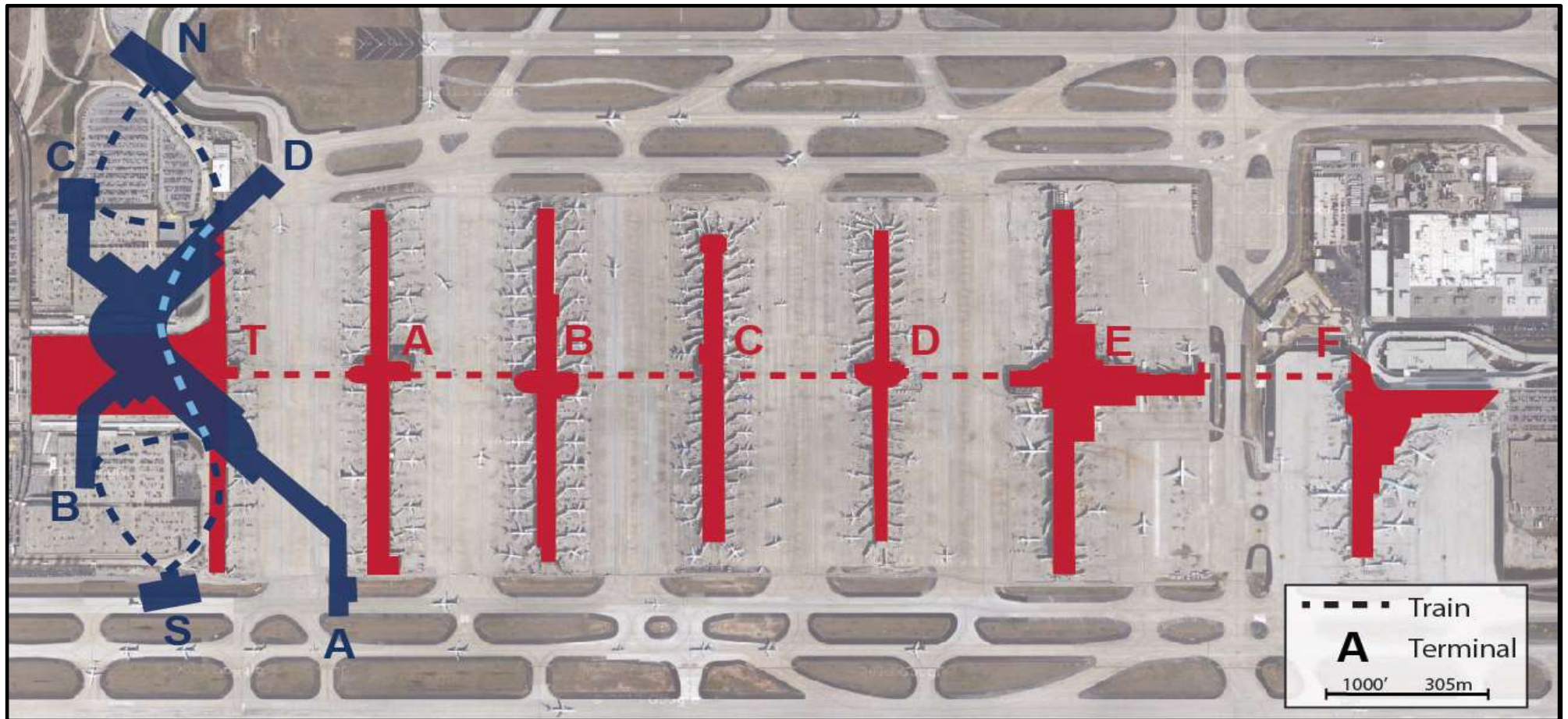
Total SEA Airport Passengers



Total Air Cargo Metric Tons



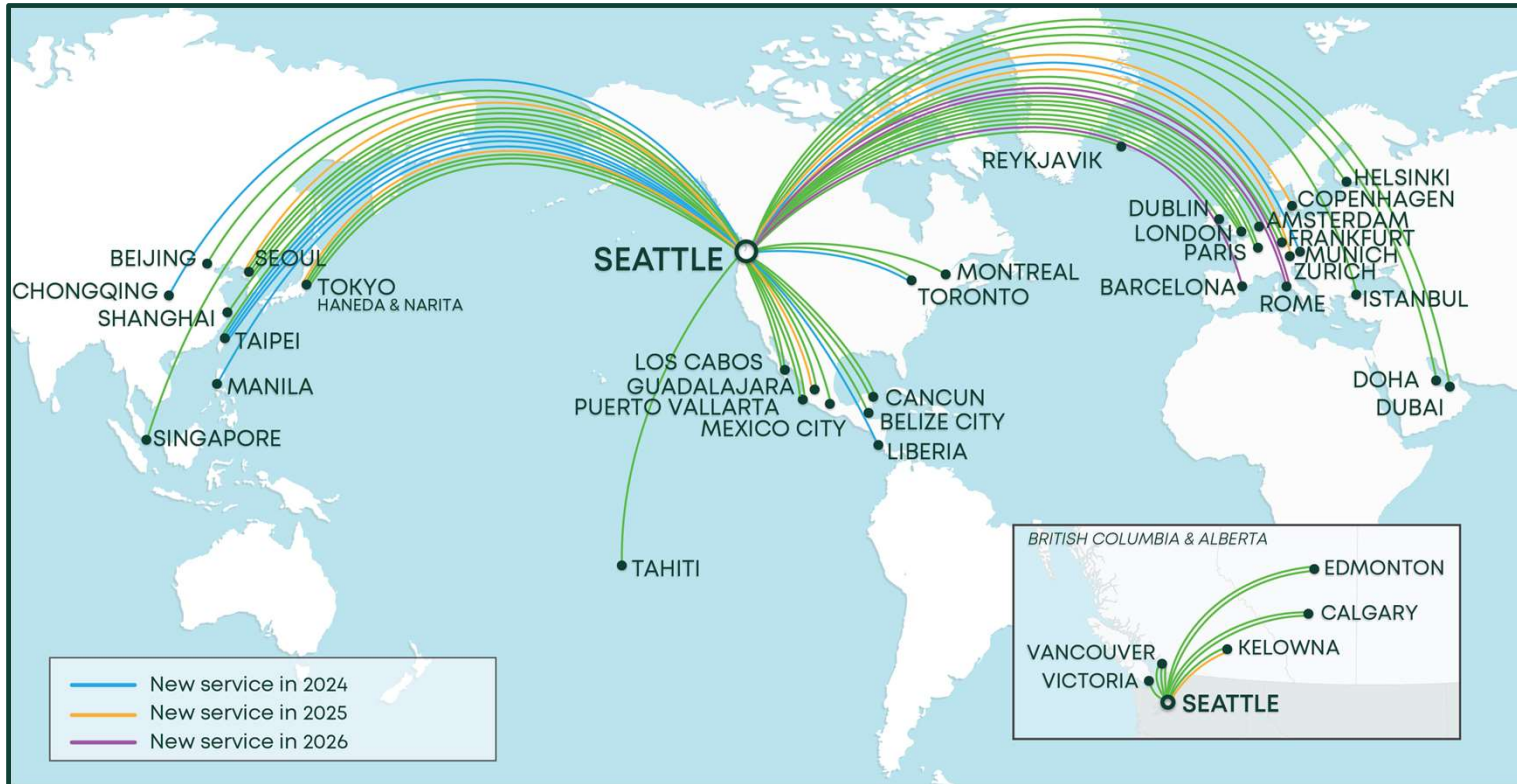
SEA – ATL Comparison



Best Airport in the United States 3 Years Running



SEA Connects The Region To 37 Cities Around The Globe



Aer Lingus ♦ Aeromexico ♦ Air Canada ♦ Air France ♦ Air Tahiti Nui ♦ Alaska ♦ ANA ♦ Asiana
 British Airways ♦ China Airlines ♦ Condor ♦ Delta ♦ Edelweiss ♦ Emirates ♦ EVA ♦ Finnair
 Hainan ♦ Icelandair ♦ Japan Airlines ♦ Korean ♦ Lufthansa ♦ Philippine Airlines ♦ Qatar
 SAS ♦ Singapore ♦ Starlux ♦ Turkish ♦ Virgin Atlantic ♦ Volaris ♦ WestJet

2024	
<i>Alaska</i>	TORONTO
HAINAN AIRLINES	CHONGQING
Lufthansa	MUNICH
DELTA	TAIPEI
CHINA AIRLINES	TAIPEI
STARLUX	TAIPEI
Philippine Airlines	MANILA
<i>Alaska</i>	LIBERIA
2025	
WESTJET	KELOWNA
<i>Alaska</i>	TOKYO (NRT)
<i>SAS</i>	COPENHAGEN
edelweiss	ZURICH
<i>Alaska</i>	SEOUL
AEROMEXICO	GUADALAJARA
2026	
<i>Alaska</i>	ROME
DELTA	ROME
DELTA	BARCELONA

FIFA World Cup 2026

SEA Focus: Provide a safe, secure and efficient travel experience through SEA during the World Cup events in 2026.

- June 15 - July 6, 2026
- 16 participating cities throughout U.S., Mexico, and Canada; six matches in Seattle

LOCAL AND REGIONAL WORKING GROUPS— Collaboration and Communication

- Safety and Security—Regional
- Terminal Efficiency—SEA
- Airport Communication—Regional
- Ground Transportation-SEA and Regional
- Elevated Experience--SEA

S Concourse Evolution

SEA Underground Controls Replacement

C Concourse Expansion

Main Terminal Improvements Program

SEA Gateway

Curbside Accessibility and Safety

Concourse A Building Expansion for Lounges

Checkpoint 1 Relocation

Automated Parking Guidance System

Restroom Renovation

Baggage Optimization

Roadway Improvements



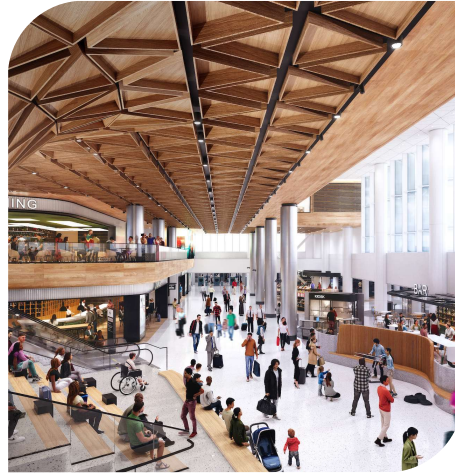
\$5 Billion

In Capital Improvements (2024-2029)

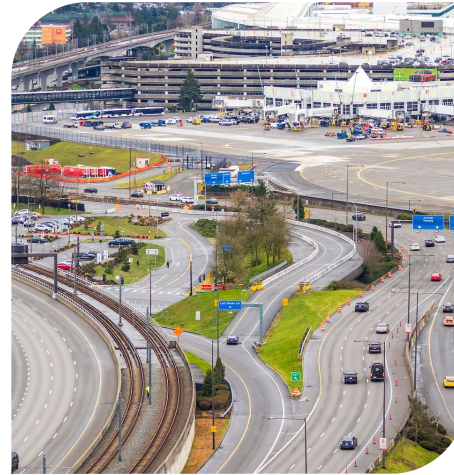
Serving Current Demand: UpgradeSEA



Checkpoint 1
Opened June 6,
2025!



**C Concourse
Expansion**
Opens 2026



**Roadway
Improvements**
Open Q1 2026



**SEA Gateway
Project**
**Opening in 2025
and 2026**

Sustainable Airport Master Plan

Near-Term Projects

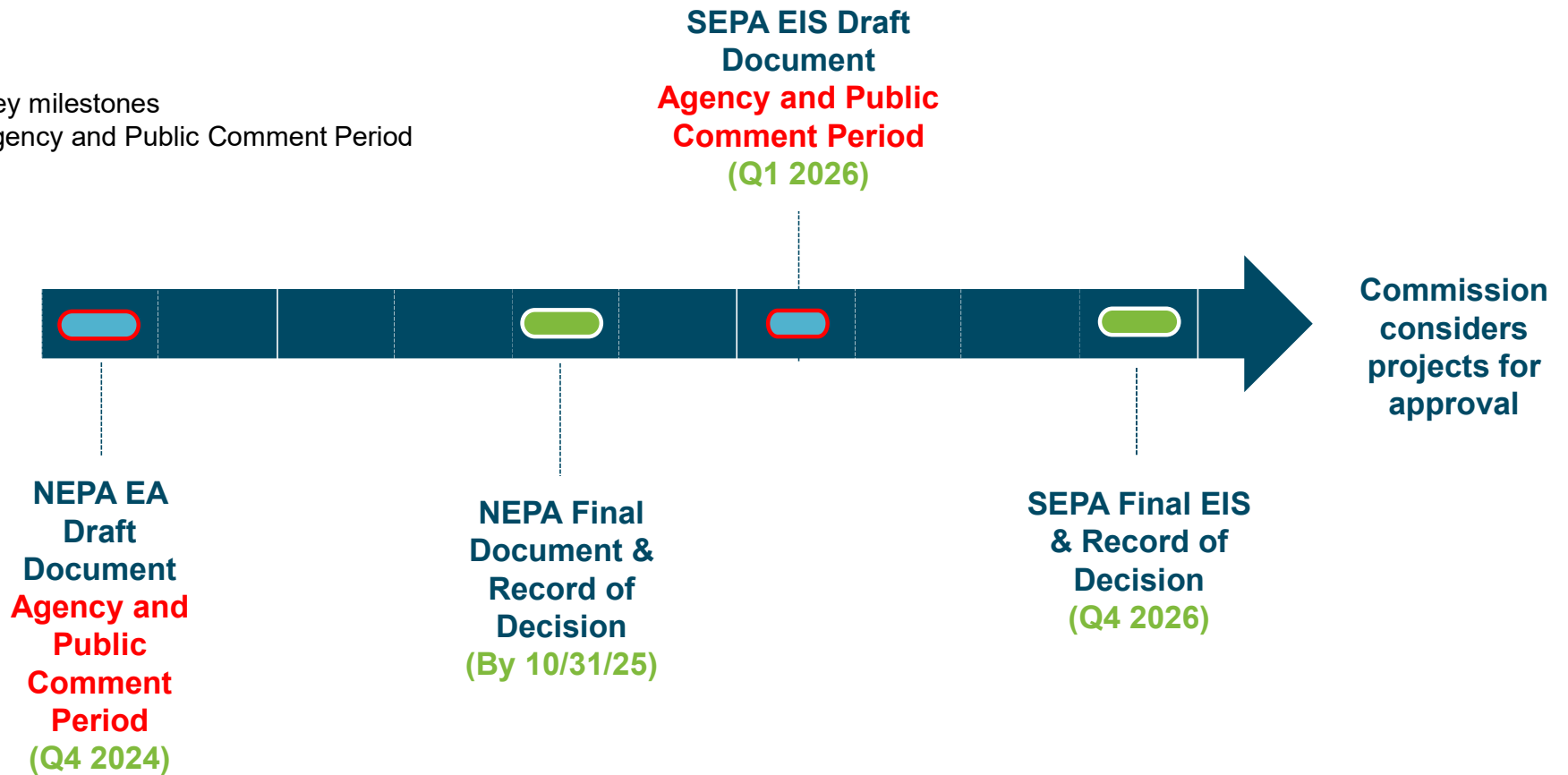
The Master Plan proposes 31 improvements needed at SEA to meet near-term forecasted demand.



Key Sustainable Airport Master Plan Near Term Projects

Current Schedule

- = Key milestones
- = Agency and Public Comment Period



Questions?

