



Year-End Progress Report Fiscal Year Ending June 30, 2026



Puget Sound Regional Council

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FY2026-2027 BUDGET AND WORK PROGRAM

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Regional Planning (Task 000)

Objective

Oversee the development, maintenance and implementation of effective regional strategies for growth and transportation, and to improve regional coordination of planning programs. Develop short-term regional planning projects and programs in response to emerging issues and identified agency priorities.

Sub-Tasks

Sub-Task 1. Departmental Administration

Manage and administer the regional planning work program, including work program development, schedule, budget, progress and evaluation reports and related documentation. Support PSRC's Growth Management and Transportation Policy Boards and key technical and advisory committees. Support the Central Puget Sound Economic Development District Board and the PSRC Executive Board. Participate on the PSRC Executive Management Team to set strategic direction for the agency. Represent PSRC in local, regional, state, and national planning efforts, and inform regional planning from that work. Budget includes resources for on-call Hearing Examiner associated with development of long-range plans.

Activities in FY2026 included:

- Management and oversight of the Planning Department to implement PSRC's planning work programs for transportation, growth management, and regional planning.
- Ongoing program administration and oversight of program managers in assigning and using staff resources on work program tasks.
- Planning and Data department directors held regular bi-weekly meetings to coordinate progress on the work program.
 - Monitoring the budget and work program and providing progress reports.
 - Monitoring state and federal legislation and ensuring that agency complied with all rules and regulations.
- Continued work with state and federal partners on implementing requirements of the Infrastructure Investment and Jobs Act.
- Participation in weekly meetings of the PSRC Executive Management Team to set strategic direction for the agency, provide input to PSRC board work programs, and coordinate issues related to agency activities and management.

Sub-Task 2. Support Boards and Committees

Convene the Regional Staff Committee monthly or at least quarterly to discuss key issues to help inform the work of PSRC's boards and committees. Develop meeting agendas and supporting materials; facilitate meetings and special events sponsored

by the Regional Staff Committee. Support Central Puget Sound Economic Development District Board, and PSRC Growth Management, Transportation Policy, and Executive Boards as needed.

Administrative services staff, along with staff from other PSRC departments and divisions, continued to provide support to the Regional Staff Committee (RSC), which met virtually seven times, and in a hybrid in-person/virtual format twice. The committee is led by four member co-chairs who rotate chairing the committee throughout the year. Prior to each meeting, the co-chair participates in a preparatory call to go over the agenda and the presentations with staff. The co-chairs meet periodically with PSRC's Executive Director to discuss specific work program efforts and the committee's corresponding role.

Topics presented to the committee in FY2026 covered a wide range of regional planning topics, including:

- An Urban Institute study of Transit Oriented Development, commissioned by the WA State Joint Transportation Committee
- Regional Transportation Plan scenarios analysis
- The Snohomish County Little Bear Creek Stormwater project
- Regional Growth Centers Redesignation
- 2025 Housing Monitoring
- Food Deserts and program responses by Goodroots Northwest
- Draft Regional Transportation Plan and public comments
- PSRC's Housing Incentives and Tools Survey
- The Regional Open Space Conservation Plan update
- Washington State Department of Natural Resources Hazard Mitigation Maps
- PSRC's Regional Transportation Plan Performance Dashboard annual update
- WA Department of Natural Resources Wildfire Hazard and Risk Mapping
- The final recommended 2026 Regional Transportation Plan
- PSRC's Transit Access Assessment project
- The City of Bellevue's Study on Air Quality Adjacent to Highways
- PSCAA's Regional EV Infrastructure Plan
- Release of the draft Regional Economic Strategy for public comment

Sub-Task 3. Aviation Planning

In cooperation with FAA, airport operators, and the WSDOT Aviation Division, PSRC is involved in a wide variety of activities related to planning and supporting the central Puget Sound region's public use airport system. Periodically, PSRC receives funding from the FAA to support aviation planning in the region. PSRC will continue to engage in regional aviation system planning as needed.

PSRC did not participate in any additional aviation-related activities in FY2026.

Sub-Task 4. Growth Management Planning: VISION 2050 Implementation

Support implementation of VISION 2050, including ongoing policy development, public outreach, and technical research into a range of growth management and other topics.

Regional Planning staff continued to support VISION 2050 implementation actions, including:

- Support for local comprehensive plan review, comment, and certification.
- Support for designated Regional Centers subarea plan review, comment, and certification
- Support for regional Housing Program work

Sub-Task 5. Public Outreach and Engagement

The Washington State Growth Management Act establishes minimum requirements for public participation as a component of the planning process. However, many traditional methods and approaches do not facilitate effective engagement with disadvantaged or hard to reach communities. The Puget Sound Regional Council bylaws and adopted Public Participation Plan establish the agency's strong commitment to public participation and specify that the agency utilize a broad range of engagement opportunities, information campaigns, public meetings after effective notice, open discussion, and consideration of and response to public comments.

PSRC will work with its members, stakeholders, and members of the public to better understand existing community conditions, impacts, and outcomes across the region and recommend targeted strategies to improve the region's capacity to grow while meeting the needs of all residents.

PSRC's engagement leads will work across the agency to develop resources and guidance, and design and implement new project specific engagement programs and performance analyses as needed.

As part of this work, PSRC will support community and staff advisory committees to provide recommendations to PSRC's Policy and Executive Boards. Work will include developing meeting agendas and supporting materials and facilitating meetings and special events.

This task will also continue the refinement and implementation of PSRC's Summer Planning Academy, designed to expose youth to regional planning, build a pipeline of people who may be interested in planning as a profession, and create greater awareness of PSRC and its role in the region.

PSRC's Equity Advisory Committee met ten times in FY2026. Work to support the EAC included:

- Developing meeting agendas and materials. This included providing briefing memos on agenda topics, meeting with the co-chairs to review agendas,

preparing summaries of actions taken, and following up on the actions taken at the meetings. All meetings for the EAC were conducted virtually.

- Additionally, to increase the visibility and impact of EAC members, one representative from the committee attends PSRC's Growth Management Policy Board meetings and another attends Transportation Policy Board meetings. Each member shares monthly updates with the full EAC to keep the committee informed about board activities.

Tasks to develop and implement the PSRC's work program included discussion and input on:

- Updating PSRC's Regional Demographic Profile
- Input on PSRC's priorities for the 2026 WA State Legislative Session
- Review and comment on the 2026 Regional Transportation Plan
- Review and comment on the 2026/2027 Regional Economic Strategy
- Co-developing a new Project Selection Framework for use in PSRC's 2027 competitive project selection process
- A discussion of best practices for Tribal Engagement
- Review and comment on potential changes to PSRC's Regional Centers designations and designation process

PSRC held its second annual summer youth engagement program called Summer Planning Academy (SPA) beginning in July 2025. The third cohort of SPA hosted 24 students from across the region. The goals of the structured youth engagement program included:

- Introducing individuals to the planning process and profession at an early age.
- Engaging young people on a regular basis to provide input on PSRC's policies and programs.
- Actively recruiting and engaging youth from diverse and hard to engage backgrounds

SPA took place over two weeks on consecutive Wednesdays and Fridays beginning July 30, 2025. Each day students were introduced to planning topics in the region, led by panelists and speakers who contribute to this work, and included site visits to relevant locations based on the topic for that session. The four curriculum topics covered were:

- Metropolitan Planning Organization Basics
- Transportation
- Environment, and
- a combined session on Housing and Community.

Starting in winter 2025-2026, staff supported the development of the third annual SPA program, to be held in July and August 2026.

Sub-Task 6. Long Range Transportation Planning

Support development and implementation of the 2026 Regional Transportation Plan, including ongoing policy and technical research and analysis into a wide variety of transportation mobility topics. Key elements include greenhouse gas reduction, safety, transit (including transportation for those with special needs), transportation demand management, ferries, freight, active transportation, technology, maintenance and preservation, and financial planning.

Regional Planning focused its staff support on the development of the 2026-2050 Regional Transportation Plan (RTP) and other long-range transportation planning projects, including:

- Research, workplan development, scenario creation and analyses, and drafting components of the RTP and it's supporting documentation.
- Conducting an extensive public engagement process that included:
 - Community tabling events over the summer of 2025,
 - An online engagement hub and public opinion survey
 - Seven regional public meetings held in fall 2025.

Altogether, almost 700 people participated in this outreach and provided feedback on their transportation needs and priorities and the four draft plan scenarios. This feedback reinforced the foundational priorities described by the board and highlighted key areas of concern and local priority, helping to ensure that the plan responds to regional and community needs.

Several technical corrections were identified through public review and comment of the draft plan, along with suggestions for future PSRC work program areas for PSRC. These included focused work on rural transportation issues, improvements in performance measurement and monitoring, and monitoring and advancing emerging transportation technologies, such as autonomous and connected vehicles. PSRC's boards directed that these technical corrections and action items be incorporated into the RTP.

Unfunded Sub-Tasks

None.

Major Milestones and Products

1. Regional Staff Committee and other advisory committee agendas and meetings
(Ongoing)

2. PSRC Staff and Board trainings and learning opportunities (*Periodically through 2025 and 2026*)
3. Annual updates and improvements to regional performance dashboards (*December 2025, December 2026*)
4. Summer Planning Academy program (*summer 2025 and 2026*)

Mandates

This work element provides for the program development, administration and management of the regional planning and implementation work element as required by:

1. **Interlocal Agreement for Regional Planning of the Central Puget Sound Region:** Requires that PSRC provide information and services to local governments, state and regional agencies, Indian tribes, community organizations, businesses, individuals, and other interested parties. This work also is mandated by numerous federal and state requirements for public information and involvement.
2. **VISION 2050 Maintenance and Implementation:** Interlocal Agreement for Regional Planning of the Central Puget Sound Area, Regional Transportation Planning Organization (RTPO) Legislation, Washington's Growth Management Act, Fixing America's Surface Transportation (FAST) Act, VISION 2050, Washington State Environmental Policy Act.
3. **Long-Range Transportation Planning:** Interlocal Agreement for Regional Planning of the Central Puget Sound Area, Regional Transportation Planning Organization (RTPO) Legislation, Washington's Growth Management Act, Fixing America's Surface Transportation (FAST) Act, Federal Clean Air Act, Clean Air Washington Act, Washington's Commute Trip Reduction (CTR) Program, Corridor Planning [RCW 47.06.120].
4. **Short-Range Transportation Planning and PSRC Funding:** Interlocal Agreement for Regional Planning of the Central Puget Sound Area, Regional Transportation Planning Organization (RTPO) Legislation, Fixing America's Surface Transportation (FAST) Act, Federal Clean Air Act.
5. **Implementing VISION 2050, the Regional Transportation Plan, and Amazing Place, the Regional Economic Strategy:** VISION 2040 and the Regional Transportation Plan commit the region to periodically report on environmental, growth management, transportation, and economic issues, based on the region's adopted goals and multicounty planning policies.
6. **Regional Airport Systems Policies:** VISION 2050 and the Regional Transportation Plan include policies that address existing aviation capacity and planning for the future.

Policy Direction and Interagency Staff Involvement

Policy Direction from the PSRC Policy Boards, the PSRC Executive Board, the Central Puget Sound Economic Development District Board, and from the PSRC Executive Management Team. Interagency staff involvement with the Regional Staff Committee; subarea and county-wide planning forums; Transit Executives and the Transportation

Operators Committee; Sound Transit staff; WSDOT staff; and other local agency staff from around the region.

Summary of Revenues and Expenditures

Summary Revenues & Expenditures	
Revenues:	
RTPO	127,000
Consolidated Planning Grant	1,110,000
Consolidated PL Grant Match	173,000
Cons PL Grant Carryover	980,000
Cons PL Grant Carryover Match	153,000
Carryover Local	198,000
Local	240,000
Total	\$2,983,000

Expenditures:	
Scheduled Completion	50%
Actual Completion	45%
Budget Expended	45%

Budget Comparison:	
July26 Amend Supplemental	
FY 26-27	\$2,983,000
Adopted Supplemental	
FY 26-27	\$2,826,000

FTE Staffing Comparison:	
July26 Amend Supplemental	
FY 26-27	4.46
Adopted Supplemental	
FY 26-27	4.33

Growth Management Planning (Task 100)

Objective

Implement VISION 2050 as the region's growth management, environmental, economic, and transportation long-range plan, and to ensure conformity and consistency of local plans and policies with state and regional planning requirements, and provide technical assistance on PSRC plans, policies, and programs.

Sub-Tasks

Sub-Task 1. Departmental Administration

Manage and administer the growth management work program, including work program development, schedule, budget, progress and evaluation reports, and related documentation. Ensure compliance with funding agencies' rules and regulations and the Puget Sound Regional Council's policies.

The Growth Management division managed and administered the growth management work program, including the schedule, budget, and progress reports, ensuring compliance with the rules and regulations of funding agencies and the Puget Sound Regional Council.

Sub-Task 2. Support Boards and Committees

Support PSRC's Growth Management Policy Board, Executive Board, Regional Transit Oriented Development Committee, and other boards and committees. This sub-task will provide and support forums for regional policy development and decision making. Growth Management Policy Board work items are expected to include work to implement VISION 2050, review of recommendation on certification of local comprehensive and subarea plans, and review of regional centers.

The Growth Management division supported the Growth Management Policy Board's regional policy work and decision-making, including implementing VISION 2050, reviewing local comprehensive and subarea plans, advancing housing strategies, supporting Puget Sound recovery, updating the regional open space plan, and supporting the work of the Regional TOD Committee. The division also led the monitoring of regional centers (more below).

Sub-Task 3. VISION 2050 Implementation

VISION 2050 is the region's plan to keep the central Puget Sound region healthy and vibrant as it grows. As the region prepares to add more people and jobs in the coming decades, VISION 2050 identifies the challenges we should tackle together as a region and establishes the vision for the next 30 years.

VISION 2050 serves as the framework for countywide and local planning conducted under the Growth Management Act and for regional planning, such as the Regional

Transportation Plan. VISION 2050 also serves as the region's equitable plan for transit-oriented development, as required by state law. Successful implementation requires continued regional coordination and support for counties and cities in their efforts to make VISION 2050 a reality at the local level. This Sub-Task will include outreach, convenings and events, assistance, and technical development to support implementation of VISION 2050 through direct PSRC actions and through support to jurisdictions, agencies, and interest groups.

a. Growth Strategy Implementation

PSRC will track the application of local growth targets, monitor rates of growth, and explore new growth projections to support the implementation of VISION 2050 and the Regional Growth Strategy.

The Growth Management division worked with countywide planning forums and staff groups to guide the inclusion of local growth targets in local comprehensive plans and the consideration of target changes through reconciliation, including those for Snoqualmie and Carnation. Staff continued to monitor and report on the region's growth. Staff developed growth assumptions to support the Regional Transportation Plan. Growth staff worked with the Data department to explore new long-range population forecast models and to prepare for the forecast needed for VISION 2060.

b. Housing Implementation

A priority topic for VISION 2050 is to ensure that the region's housing supply keeps up with the region's strong economic and job growth, provides greater affordability options, and lessens the risk and potential impact of displacement. This Sub-Task will include implementation of the Regional Housing Strategy, coordination with member agencies to improve the information available related to housing supply and affordability, support for local housing strategy efforts, and data monitoring.

PSRC continued to research and report on housing data, including affordability, housing production, progress towards targets, and tracking local progress. The annual monitoring report was released in November 2025. Homelessness was added to the housing monitoring for the first time.

In partnership with the University of Washington, PSRC coordinated the launch of a new Housing Futures Center in April 2026. Backed by nearly \$2 million in initial funding, this public-private partnership serves as a first-of-its-kind research and data hub to address Washington's housing and affordability crisis.

PSRC issued a Housing Innovations and Tools Survey (HITS) to collect information from cities and counties about housing tools and their effectiveness. A survey report was issued in February 2026.

PSRC provided guidance and coordination on how to address racially disparate impacts in housing and displacement.

PSRC continues to coordinate with the state Department of Commerce, Municipal Research and Services Center, counties, the Housing Development Consortium and subregional housing agencies.

The Build Here, Puget Sound tool was launched in June 2026 (noted below).

c. Environment and Conservation

PSRC will support strategies to best manage growth and development to support efforts to maintain rural and resource lands while encouraging the vast majority of growth toward cities, centers, and urban areas. PSRC will support actions by the Puget Sound Partnership to restore Puget Sound and address water quality. PSRC will also work to support local efforts to enhance access to open space in urban and underserved areas. This includes regional collaboration to further Transfer of Development Rights programs in each county.

PSRC will continue to communicate the goals and policies of VISION 2050 to member jurisdictions, Tribes, regional stakeholders, the business community, and the public. This work will include being a resource to local jurisdictions to help guide the application of regional policy, raise awareness of VISION 2050 to residents across the region; and engage residents who are historically underrepresented in the planning process to ensure all voices are heard in regional planning.

PSRC initiated an update of the Regional Open Space Conservation Plan to assess progress in preserving and protecting the region's farms, forests, and natural areas.

PSRC coordinated with the state Department of Commerce and counties to support Transfer of Development Rights programs.

PSRC worked with the Puget Sound Partnership to coordinate on how growth management can support Puget Sound recovery.

d. Additional implementation

PSRC will work towards the actions and measures identified in VISION 2050 in addition to the items listed above. This includes data collection, progress tracking and reporting, collaboration with external partners and university research departments, and other items that will further implementation of VISION 2050 and the region's understanding of important policy areas.

Growth Management staff continued to work on a range of VISION 2050 implementation actions in addition to the primary tasks listed here, including stormwater, racial equity, coordination with Tribes, and support of the development of the transportation and economic plans.

Sub-Task 4. Local Comprehensive Plan Review and Certification

The Washington State Growth Management Act and Regional Transportation Planning Organization legislation directs PSRC to formally certify countywide planning policies and the transportation-related provisions in local comprehensive plans for conformity with state planning requirements and consistency with adopted regional plans and multicounty policies. Certification reports are brought to policy boards and the Executive Board on an ongoing basis. During this budget cycle, PSRC will certify individual comprehensive plans that were due to be completed in December 2024 to meet the requirements of the Growth Management Act. PSRC will conduct a “Taking Stock” review of the plan update cycle following the certification process to collect information from jurisdiction about the process.

As the plan review cycle wound down, the Growth Management division supported local work to complete the remaining comprehensive plan updates and brought plans to the Growth Management Policy Board for review and certification. Much of the work during this fiscal period was focused on communities that were delayed or facing challenges with their plan updates and those that were under appeal or state review. The division continued to update the board on the progress of the remaining communities working on comprehensive plans. PSRC continued to coordinate with the state, counties, and other agencies in the comprehensive planning review process.

Sub-Task 5. Regional Centers Implementation

Based on the adopted Regional Centers Framework, PSRC will coordinate with countywide groups and local jurisdictions on centers designation, subarea planning, and assistance to local jurisdictions as they meet planning and designation criteria in the centers framework. PSRC will conduct a periodic review of centers in 2025 to redesignate existing centers, consider applications for new regional centers, and consider future updates to the Regional Centers Framework.

PSRC conducted a thorough monitoring review of the region’s growth and manufacturing centers to evaluate how they are meeting PSRC’s adopted centers Framework and to identify challenges centers are facing. The monitoring review concluded with redesignation of all 30 regional growth centers and 10 manufacturing/industrial centers.

Sub-Task 6. Transit Oriented Development

PSRC will work to implement the VISION 2050 objective of 65% of housing growth and 75% of employment growth to be located in regional centers and transit station areas. As the region’s high-capacity transit network expands, PSRC will provide data monitoring and technical guidance to assist local governments and transit agencies as they work to develop transit areas with density and design characteristics that accommodate future growth and make the best use of regional transit investments.

PSRC supported the Regional Transit Oriented Development Committee, including providing analysis of TOD techniques and solutions. The committee held quarterly

meetings in September, December, March, and June. Committee work included: analysis of HB 1491 and the state's development of a TOD guidebook, consideration of ULI's Technical Assistance Panels for Seattle's station area redevelopment opportunities, Sound Transit's TOD program, Bellevue's air pollution modelling, and reporting on regional centers.

PSRC served on the state's HB 1491 implementation working group that developed fact sheets, and model ordinance, and a guidebook to aid communities in implementing HB 1491.

Sub-Task 7. Technical Assistance and Coordination

Conduct outreach and provide technical assistance to jurisdictions, agencies, and interest groups on PSRC plans, policies, and programs, especially to support the implementation of VISION 2050 and comprehensive plans.

Key activities include outreach to member jurisdictions, countywide planning groups, and other partner agencies and interest groups. Specific technical assistance will be provided to local jurisdictions regarding growth targets, implementing housing affordability strategies, countywide planning policies, comprehensive plans, centers plans, and transit station area plans to foster alignment with VISION 2050 and the Regional Transportation Plan.

In addition, the Growth Management team assists other PSRC teams in carrying out their work. This includes support of the Transportation Improvement Program, work on the Regional Transportation Plan development and implementation, Regional Economic Strategy implementation, and other work as opportunities occur. This task will improve the overall coordination and compatibility of planning and research efforts throughout the four-county region.

The Growth Management division provided technical assistance to jurisdictions, agencies, and interest groups. This included support for updating comprehensive plans, accommodating growth targets, housing need allocations, center plans, and other planning efforts. Growth Management staff also assisted other PSRC efforts, including development of the Regional Transportation Plan, the Transportation Safety Plan, implementation of the Regional Economic Strategy, and climate change work.

Sub-Task 8. Monitor & Support Legislation

Provide data and information to support the work of the region's legislative delegation and PSRC members related to VISION 2050 policy. Periodically monitor and review proposed state and federal legislation related to growth management. Particular attention will be given to topics consistent with legislative priorities identified by the Executive Board as recommendations to the Washington State Legislature. Interpret and implement appropriate new and existing state and federal regulations, statutes and policies. This sub-task will ensure PSRC boards, committees, membership, and agency staff are aware of potential legislation and are equipped to implement relevant requirements in their local plans.

The Growth Management division monitored and reviewed proposed state legislation and hearings board decisions related to growth management, including bills related to housing, transit-oriented development, and climate change. PSRC provided analysis and support for HB 1491 and developed guidance for station area planning to help implement the bill. The Growth Management Policy Board provided input on the PSRC legislative statement and was briefed regularly on the activity of the Legislature.

Sub-Task 9. State Environmental Policy Act

Prepare and communicate PSRC's comments on regionally significant environmental documents and function as the SEPA Responsible Official when PSRC undertakes environmental reviews. The sub-task will fulfill the agency's responsibilities under the Washington State Environmental Policy Act and PSRC SEPA Procedures. This includes SEPA responsibilities related to the update of the Regional Transportation Plan. This Sub-task is funded at \$200,000. Full costs of SEPA analysis to support VISION 2060 and the 2030 Regional Transportation Plan are estimated to be \$500,000 and will be spread over two biennia.

PSRC prepared a SEPA addendum to support the work of the Regional Transportation Plan, which was adopted in May 2026. PSRC also continued to monitor regional SEPA actions and fulfill the agency's responsibilities under the Washington State Environmental Policy Act and PSRC SEPA procedures.

Sub-Task 10. Housing Data

Puget Sound Regional Council (PSRC) has been selected by Amazon for a grant to support the creation of a housing data and policy platform to provide parcel level information on housing capacity to help address the housing affordability and supply crisis facing communities across the Puget Sound region. PSRC will deploy an outreach and engagement campaign to ensure the capabilities of the housing data and policy platform are understood by the housing sector including policy makers, government officials, non-profit and market rate developers and housing advocates. PSRC will contract with one or more consultants to create the housing data and policy platform for King, Kitsap, Pierce and Snohomish counties to provide housing data and parcel analysis. Additionally, PSRC will contract with a consultant to assist with outreach and engagement activities, including hosting regional meetings.

As part of PSRC's Housing work, the Build Here, Puget Sound tool was launched in June 2026. The tool is a regional housing data and policy platform that brings together zoning data, developable land inventory, feasibility analysis and parcel-level housing projections across King, Kitsap, Pierce and Snohomish counties. Work is progressing on a launch event and a series of in-person workshops to demonstrate use of the tool.

Unfunded Sub-Tasks

Public opinion survey in advance of upcoming regional plan updates is not funded.

Focus groups and other outreach in advance of upcoming regional plan updates are not funded.

VISION implementation support, such as consultant support for TOD guidance, anti-displacement strategies, and housing financial analysis are not funded.

SEPA prep for 2060 will require an additional \$300K, anticipated to be budgeted in the 2028-2029 fiscal period.

Major Milestones and Products

1. Certify 2024 comprehensive plan updates (January 2025 to September 2025)
2. Provide technical assistance to local jurisdictions to implement comprehensive plans (*Ongoing*)
3. Regional Housing Strategy implementation and coordination (*Ongoing*)
4. Regional centers review and application window (January 2025 to June 2026)
5. VISION 2050 implementation reporting (July 2025 to June 2026)
6. Provide support to the Growth Management Policy Board (*Ongoing*)
7. Coordinate with regional, state, and federal partners related to growth management (*Ongoing*)

Mandates

This work element provides for the maintenance and implementation of VISION 2050 as the region's growth management, environmental, economic, and transportation plan. These activities are designed to fulfill PSRC's responsibilities as the Metropolitan Planning Organization (MPO) and Regional Transportation Planning Organization (RTPO) for the central Puget Sound Region, as required by:

1. **Interlocal Agreement for Regional Planning of the Central Puget Sound Area**
 - a. Section VI, which provides direction for certifying transportation elements in local comprehensive plans, reviewing transportation projects for consistency with the regional transportation plan, and commenting on proposed actions and projects with potential significant impact on implementation of the regional transportation plan.
 - b. Sections VII, B, E, and F, which require maintaining VISION 2050 as the adopted regional growth management and transportation strategy, providing technical assistance to jurisdictions as required, and which establish PSRC as a forum for discussing regional issues.
2. **Regional Transportation Planning Organization (RTPO) Legislation** (RCW 47.80), which requires certification of consistency between countywide policies and the adopted regional transportation plan, as well as the transportation-related provisions in local comprehensive plans.
3. **Washington's Growth Management Act** (RCW 36.70A.210, RCW 47.80, WAC 468.86) requires multicounty planning policies to provide a common framework to ensure consistency in planning efforts where there are common borders or

related regional issues. RCW 36.70A.510 and the **Planning Enabling Act** (RCW 36.70.547) require cities and counties to use their comprehensive plan and development regulations to discourage the siting of incompatible uses adjacent to general aviation airports. PSRC evaluates consistency of airport compatible land uses as part of its review and certification of local plans.

4. **Infrastructure Investment and Jobs Act** [23 CFR Part 450, Subpart C (FHWA) and 49 CFR Part 613, Subpart A (FTA); also known as the Bipartisan Infrastructure Law or BIL], which requires a metropolitan planning process that includes the development of a transportation plan and an integrated multimodal transportation system, including a description of performance measures and targets, as well as the development of a transportation improvement program (TIP).
5. **Washington State Environmental Policy Act** (RCW 43.21c) and PSRC's Adopted Procedures and Policies Implementing the State Environmental Policy Act (Resolution PSRC-EB-2016-01).
6. **VISION 2050** (adopted October 2020), which includes the region's adopted multicounty planning policies, per the state Growth Management (RCW 36.70A), the regional growth strategy, and the regional equitable transit-oriented development strategy pursuant to RCW 81.112.350.

Policy Direction and Interagency Staff Involvement

Policy direction is received from the Executive Board, Growth Management Policy Board (primary policy direction and guidance for overall growth management, environmental, economic, and transportation policy and programs), Transportation Policy Board (primary policy direction and guidance for transportation issues and plans), and the Economic Development District Board (primary policy direction on economic issues).

Summary of Revenues and Expenditures

Summary Revenues & Expenditures	
Revenues:	
RTPO	864,000
Consolidated Planning Grant	668,000
Consolidated PL Grant Match	104,000
Cons PL Grant Carryover	608,000
Cons PL Grant Match Carryover	95,000
Amazon Housing	445,000
Carryover Local	179,000
Local	562,000
Total	\$3,524,000

Expenditures:	
Scheduled Completion	50%
Actual Completion	45%
Budget Expended	45%

Budget Comparison:	
July26 Amend Supplemental FY 26-27	\$3,524,000
Adopted Supplemental FY 26-27	\$3,487,000

FTE Staffing Comparison:	
July26 Amend Supplemental FY 26-27	5.84
Adopted Supplemental FY 26-27	5.84

Transportation Planning (Task 200)

Objective

Provide regionally coordinated long-range transportation planning to support VISION, the Regional Economic Strategy, and to meet state and federal requirements. Develop and maintain a Regional Transportation Improvement Program, including the distribution of PSRC-managed federal funds through a competitive project selection process and implementation of a project tracking program to ensure timely delivery of projects throughout the region. Continue PSRC's work with federal, state, regional and local partners to monitor air quality issues in the region, and advance regional policies related to the reduction of emissions and resiliency.

Sub-Tasks

Sub-Task 1. Departmental Administration

Manage and administer the transportation planning work program, including work program development, schedule, budget, progress and evaluation reports and related documentation. Administration will also include assuring compliance with funding agencies' rules and regulations and the Puget Sound Regional Council's policies.

All rules and regulations were followed as part of the Transportation Planning work program throughout FY2026, the budget was maintained, and all deadlines were successfully met.

Sub-Task 2. Support Boards and Committees

Support PSRC's Transportation Policy Board, Executive Board and five standing transportation committees: Transit Operators Committee; Regional Project Evaluation Committee; Coordinated Mobility and Accessibility Committee; Freight Advisory Committee; and the Bicycle and Pedestrian Advisory Committee. Other PSRC committees will also be supported. This work advances regional planning and coordination with member agencies and other stakeholders related to long-range transportation planning and project funding and implementation across the variety of topics represented.

Regular meetings of PSRC's boards and transportation advisory committees were held throughout FY26, and engagement and collaboration continued throughout the year with external forums. The primary focus areas of these collaboration efforts were on development of the Regional Transportation Plan adopted in May 2026, activities related to PSRC's federal funding processes, and other key external project and planning needs.

Sub-Task 3. Long-Range Transportation Planning

Continue work to develop the next Regional Transportation Plan (RTP) to be adopted in May of 2026. The RTP will continue to support implementation of the VISION 2050 regional growth strategy and policies, including the expansion of, and access to, a comprehensive and integrated transit system. Other key elements of the plan will include:

- Incorporation of the Regional Safety Action Plan (RSAP), to be adopted in May of 2025. This will include board direction on how the RSAP will inform investments, direction and/or actions in the RTP, as well as future project selection processes.
- Incorporation of the grant-funded regional Comprehensive Climate Action Plan (CCAP), to be completed by December of 2025 in partnership with the Puget Sound Clean Air Agency, all four counties and key cities throughout the region. This will include board direction on how the CCAP will inform investments, direction and/or actions in the RTP, as well as future project selection processes.
- A comprehensive reevaluation of the RTP financial strategy, assessing the feasibility of revenue assumptions into the future and addressing current financial challenges.
- Continued emphasis on the evaluation and monitoring of equitable outcomes across PSRC's six focus areas.
- Continued improvements in PSRC's modeling, analysis and visualization tools to evaluate the performance of the RTP. These include tracking of measures and indicators through the [RTP Dashboard](#) and improved data and analysis regarding changing travel behaviors post-pandemic and transit ridership recovery. Identification of current and future needs, gaps and disparities across the transportation system is also being developed, including a regional assessment of access to transit.

In addition to the above highlights, the next RTP will also address maintenance and preservation needs, emerging stormwater and water quality issues, and key elements of the transportation system such as freight, active transportation, technology, and other important topics.

Once the RTP is adopted in May 2026, work will commence on any implementation and action items directed in the plan. Ongoing work to improve the understanding of the needs and operations of the regional transportation system will continue, to include continued data collection, research and collaboration with partners on a variety of topics. Technical guidance and best practices will continue to be developed in coordination with PSRC's advisory committees to assist PSRC member agencies in their local planning efforts and the implementation of VISION and the RTP.

This task addresses the required Safe and Accessible Transportation Options set-aside requirement.

The Regional Transportation Plan (RTP) was adopted on May 28, 2026 by the General Assembly. This was a culmination of two-plus years of data collection, analysis, scenario testing and extensive public outreach and engagement, as well as continual briefings with PSRC's boards. The RTP includes new features and a user friendly format, and is built on six key policy foundations: maintaining and preserving the system; creating a multimodal system; promoting a safe and healthy system; supporting regional climate goals; evaluating progress; and developing a practical financial strategy. The RTP also includes eight key action items for further work and implementation, related to the topics of transportation finance, maintenance and preservation, climate, system gaps, safety, rural issues, performance monitoring and technology.

The RTP meets all state and federal requirements and is based on the latest data, land use assumptions, and technical tools. The plan was submitted to state and federal partners for review and received approval of the air quality conformity determination on June 18, 2026.

Sub-Task 4. Regional Transportation Improvement Program (TIP)

Maintain the 2025-2028 Regional TIP, including the following: maintenance of the monthly routine amendment process; maintenance and improvements to the Regional TIP database; provision of assistance to member agencies; maintenance of the web-based TIP map; and continued improvements to the website and online applications system. Work to enhance and modernize the web-based and database tools utilized for the TIP and member agency support will also be continued.

Develop the 2027-2030 Regional TIP, following the 2026 project selection process for PSRC's federal funds (refer to Sub-Task 5). This will include the following: air quality conformity analysis; addressing performance-based planning requirements; rigorous reviews of projects for consistency with federal and state rules and regional policy; web mapping; and a public comment process. The project selection process will be informed by the planning work identified under Sub-Task 3.

This task addresses the required Safe and Accessible Transportation Options set-aside requirement.

Staff continued to provide extensive support to every agency delivering transportation projects in the region and processed monthly amendments to the TIP per the State TIP calendar. In addition, staff has been working with a consultant to update PSRC's projects database and online web applications system. Significant progress has been made and it is anticipated that full launch will occur by the end of 2026.

Development of the next Regional TIP has been postponed; please see the discussion under Sub-Task 5.

Sub-Task 5. PSRC Funding

Conduct the project selection process for PSRC's FHWA and FTA funds in 2026, beginning with the development of the *2026 Policy Framework for PSRC's Federal Funds* under board review and direction. This process will also include supporting the Regional Project Evaluation Committee, Transit Operators Committee, and the four countywide transportation committees. In addition, as available and necessary, conduct additional funding distribution processes to address emergent needs and new federal programs.

Maintain and enhance the project tracking system to monitor progress of projects funded with PSRC funds and ensure the region successfully meets its annual delivery targets for FHWA funds. Continue the monitoring and reporting of project statuses to each of the recommending committees and the PSRC Boards, with a key focus on the annual delivery targets.

This task addresses the required Safe and Accessible Transportation Options set-aside requirement.

PSRC's regular two-year project selection cycle was interrupted in 2026 to reassess and realign with emergent federal guidance and requirements. This work commenced in early 2026, resulting in implementation of a new Opportunity Index tool to be utilized in the project evaluation criteria. In addition, the newly adopted Regional Transportation Plan and the Regional Safety Action Plan will also inform the project selection process, and work is underway to refine criteria accordingly. The next project selection process will therefore be conducted in 2027, followed by development of a new TIP.

In 2026 two smaller, separate PSRC funding processes were conducted, for the Rural Town Centers and Corridors Program (RTCC) and the Transportation Alternatives Program (TAP). A total of 20 projects were awarded a combined total of \$22 million from these two programs, supporting important local investments such as roundabouts, safety improvements and pedestrian / bicycle infrastructure.

Extensive staff support continues to be provided as part of PSRC's project tracking program. In 2026 staff continually monitored delivery of the federal funds competitively awarded by PSRC to ensure that all funds are used in a timely manner and the region will meet its required delivery targets. This included approval of a supplemental funding action in the spring that increased the amount of federal funding in previously awarded projects, maximizing the federal share in those projects and ensuring no funds would be lost to the region. In addition, a new two-year pilot program was developed to support critical bridge projects in the region. This program is directly tied to the annual delivery target process and was designed to achieve three concurrent goals: investing strategically in immediately ready-to-go local bridge projects, supporting achievement of the annual delivery target, and limiting the impact to other projects and award processes.

Sub-Task 6. Air Quality and Emissions

Continue to work with our federal, state, regional and local partners to monitor air quality and climate issues in the region and to estimate regional emissions from plans, programs and projects using the best available technical tools. This sub-task will ensure PSRC meets federal and state requirements regarding the conformity of the Regional Transportation Plan and the Regional TIP to the State Implementation Plan for Air Quality, including ongoing interagency consultation, and will advance regional policies related to the reduction of emissions.

Continue to improve the technical tools for estimating project-level emissions, both for project selection and the reporting of estimated emissions from projects funded with PSRC's Congestion Mitigation and Air Quality Improvement Program funds, as well as for additive improvements to the regional technical analyses.

As identified in Sub-Task 3, PSRC will continue participating with the Puget Sound Clean Air Agency (PSCAA) and other partner agencies on the development of the regional Comprehensive Climate Action Plan funded under EPA's Climate Pollution Reduction Grant program. Coordination and collaboration with federal, state and other partners will continue to support advancement of regional goals, including emissions reduction, advancement of alternative fuels and system resiliency.

The annual CMAQ report is provided each January. Consistency with the region's air quality conformity determination is one of the key reviews of every project submitted into the TIP, and emissions reduction is a key element of both the project selection process and the RTP. PSRC maintains current conformity findings for both the TIP and RTP.

Improvements continued to be made for emissions estimation in PSRC's tools, including incorporation of the most current vehicle fleet information and regulatory frameworks.

PSRC continues to serve on the Steering Committee of the Puget Sound Climate Preparedness Collaborative and continues to meet regularly with the Puget Sound Clean Air Agency, in addition to serving on their Advisory Council.

Throughout FY26 work continued in partnership with PSCAA on the Regional Electric Vehicle (REV) Collaboration. Work began on the development of the first Regional EV Infrastructure Plan, led by PSCAA and in collaboration with PSRC, the Washington State Department of Commerce and the four counties. The plan is due to be released in Fall 2026.

Coordination also continued on development of the regional Comprehensive Climate Action Plan, led by PSCAA in partnership with PSRC, the four counties and the major metro cities in the region. The plan was funded through EPA's Climate Pollution Reduction Grant Program and was completed and submitted in November 2025.

PSRC also continues to engage with and support state and local efforts related to climate and emission reductions, including providing technical support and data. In addition, PSRC is a participant in the Center for Climate and Energy Solutions' South-Central Puget Sound Climate Resilient Communities Accelerator Program. This is a two-year initiative to strengthen regional resilience through cross-sector collaboration, with a focus on extreme heat and wildfire smoke.

Sub-Task 7. Planning Coordination

Continue to coordinate with federal, state, regional and local partners on all relevant planning work. This will include continued participation in state forums such as the WSDOT/MPO/RTPO Coordinating Committee and specific state planning efforts on various transportation related topics.

Continue cooperative planning efforts with member agencies, in particular the region's transit agencies as identified in PSRC's 5307 Work Program. This work program includes addressing transit needs in support of the VISION 2050 regional growth strategy. Work will also include continued efforts to improve transit accessibility, performance analysis and monitoring, and technical and policy assistance for future system planning.

Coordination with partner agencies continued throughout FY26, including participation in the WSDOT/MPO/RTPO Coordination Committee meetings, which are held quarterly. Staff engages in numerous other external committees and working groups, including state transportation planning forums, transit planning, corridor planning efforts and others. Extensive engagement also occurs with PSRC's transit agency partners on a regular basis. FY26 efforts focused on development of transit networks and needs for the RTP, coordination on the Regional Transit Access Assessment and the distribution of FTA FIFA World Cup funding support.

Sub-Task 8. Transportation Safety

In spring 2023, PSRC received an Action Plan Grant from the United States Department of Transportation (USDOT) Safe Streets and Roads for All program (SS4A). The objective of the project was to conduct extensive public engagement and to integrate available data sets for analyses of key transportation safety problems facing the region. With its share of the grant funds, PSRC is developing a Regional Safety Action Plan for the metropolitan transportation system based on a Safe System Approach, to be adopted in May of 2025. The regional plan will identify regional safety issues and a toolbox of proven safety countermeasures, strategies, and actions to address context-specific safety conditions.

As part of the consolidated \$4.9 million grant award, PSRC sub-awarded \$2.2 million of the funds to the cities of Burien, Everett, Kent, Redmond, and Tukwila, and Pierce County to develop detailed local action plans. PSRC will continue to provide administrative support to coordinate these subawards, which are expected to be

completed by the end of calendar year 2025. In addition, PSRC is providing support to the region's tribes to advance roadway safety planning on their tribal lands.

In spring 2024, PSRC received a second \$2.9 million SS4A Action Plan Grant to coordinate the subaward of funds for nine additional local member jurisdictions (Bonney Lake, Edmonds, Federal Way, Fife, Kirkland, Renton, Shoreline, Sultan, and Snohomish County) to develop local Safety Action Plans conforming with USDOT criteria. In addition, due to lack of local staff capacity, PSRC has contracted with and is managing a consultant for the Town of Eatonville, who will also develop a local Safety Action Plan that conforms with USDOT criteria. The grant also provides funds for PSRC to continue grant administration and conduct additional follow up outreach, research, and public engagement through the duration of the second grant performance period, concluding in mid-2027.

The Regional Safety Action Plan was adopted in May 2025. Subsequently, PSRC coordinated with Tribal governments throughout the region to develop a Tribal Safety Analysis, published in December 2025. This supplemental analysis identifies safety conditions, trends and findings within Tribal areas, cumulatively and for each Tribe.

In addition, work is underway to develop rural safety workshops in each of the four counties in partnership with the Washington Traffic Safety Commission. These workshops are spurred by the data trends in the Regional Safety Action Plan showing significantly higher rates of fatalities and serious injuries in the region's rural areas.

All reporting, monitoring and grant management activities are being followed per the SS4A requirements.

Unfunded Sub-Tasks

1. Annual safety summits and outreach activities
2. Additional RTP implementation efforts, data & visualization tool improvements, and efforts to address emerging issues after RTP adoption

Major Milestones and Products

1. Conduct the project selection process for PSRC's Federal Funds. *(September 2025 through July 2026)*
2. In partnership with PSCAA, complete the grant-funded regional Comprehensive Climate Action Plan. *(December 2025)*
3. Complete all SS4A planning products and oversight of subawardee grants. *(July 2025 through June 2027)*
4. Release draft Regional Transportation Plan (2026-2050) for public review and comment. *(January 2026)*
5. Maintain and report annually on the RTP performance dashboard. *(January 2026 and January 2027)*
6. Adoption of the Regional Transportation Plan (2026-2050). *(May 2026)*

7. Develop and adopt the 2027-2030 Regional TIP. *(July 2026 through January 2027)*
8. Continue to meet and improve the federally required Congestion Management Process and performance-based planning measures as part of the Regional Transportation Plan and analysis of regional outcomes, including submittal of required reporting. *(Ongoing)*
9. Conduct monthly amendments to the TIP. *(Ongoing)*
10. Continue project tracking of PSRC funded projects and implementation of FHWA delivery targets. *(Ongoing)*

Mandates

These activities and other related activities are designed to fulfill PSRC's responsibilities as the Metropolitan Planning Organization (MPO) and Regional Transportation Planning Organization (RTPO) for the central Puget Sound region, as required by:

1. **Infrastructure Investment and Jobs Act** [23 CFR Part 450 Subpart C (FHWA) and 49 CFR Part 613, Subpart A (FTA)], requires a metropolitan planning process that includes the development of a transportation plan and an integrated multimodal transportation system, including a description of performance measures and targets, as well as the development of a transportation improvement program (TIP).
2. **Federal Clean Air Act** (42 USC Section 7401-7671q) and **Washington Clean Air Act** (RCW 70.94.37) legislates federal and state requirements through Air Quality Conformity rules for transportation plans, programs and projects.
3. **Regional Transportation Planning Organization** legislation (RCW 47.80) requires the preparation of a regional transportation plan and development of a regional transportation improvement program (TIP).
4. **Washington's Commute Trip Reduction (CTR) Program** (RCW 70.94.521-555 and WAC 468-63) requires interjurisdictional cooperation in affected urban growth areas for implementation of CTR plans.
5. **Interlocal Agreement for Regional Planning of the Central Puget Sound Area**, Article VII requires that PSRC produce a Regional Transportation Plan as prescribed by federal and state law and regulations and is based on local comprehensive planning. The plan is required to establish planning direction for regionally significant transportation projects, as defined in state law, and to be consistent with the regional growth management strategy.
6. **Memorandum of Understanding** between the Puget Sound Clean Air Agency, Washington State Department of Ecology and PSRC describes the preparation of maintenance plans and regional transportation conformity analyses.

Policy Direction and Interagency Staff Involvement

Policy direction and oversight will continue under the Transportation Policy Board, with formal actions taken by the Executive Board. This work element will continue to have extensive involvement from PSRC's advisory committees, including the Regional Staff Committee (RSC), Regional Project Evaluation Committee (RPEC), and the Transit Operators Committee (TOC), as well as the four countywide transportation organizations.

This work element will also continue to have extensive involvement from PSRC's regional air quality consultation partners, including the Puget Sound Clean Air Agency, Washington State Departments of Ecology and Transportation, the U.S. Environmental Protection Agency, and the Federal Highway and Transit Administrations.

Summary of Revenues and Expenditures

Summary Revenues & Expenditures	
Revenues:	
RTPO	517,000
Consolidated Planning Grant	2,530,000
Consolidated PL Grant Match	395,000
Cons PL Grant Carryover	934,000
Cons PL Grant Match Carryover	146,000
STBGP	1,000,000
STBGP Local Match	156,000
FTA 5307	980,000
FTA 5307 Local Match	245,000
FTA 5307 Carryover	463,000
FTA 5307 Carryover Match	116,000
Safe Streets for All Phase 1	1,281,000
Safe Streets for All Phase 1 Match	320,000
Safe Streets for All Phase 1 Sub	478,000
Safe Streets for All Phase 2	577,000
Safe Streets for All Phase 2 Match	144,000
Safe Streets for All Phase 2 Sub	1,904,000
FTA 5310	200,000
Carryover Local	179,000
Local	163,000
Total	\$12,725,000

Expenditures:	
Scheduled Completion	50%
Actual Completion	42%
Budget Expended	42%

Budget Comparison:	
July26 Amend Supplemental FY 26-27	\$12,725,000
Adopted Supplemental FY 26-27	\$12,805,000

FTE Staffing Comparison:	
July26 Amend Supplemental FY 26-27	16.95
Adopted Supplemental FY 26-27	17.08

Economic Development District (Task 300)

Objective

Provide staff support to the Central Puget Sound Economic Development District (EDD) Board of Directors. Maintain the central Puget Sound region's eligibility for economic development planning and technical assistance funding from the federal Economic Development Administration. Develop, update, and assist in implementation of the Regional Economic Strategy, which serves as the region's Comprehensive Economic Development Strategy (CEDS). Under direction from the EDD Board of Directors, coordinate with public, private, and community stakeholders to develop and implement initiatives that strengthen the region's economy.

Sub-Tasks

Sub-Task 1. General Administration

Ongoing administrative, managerial, and operational efforts are required to maintain status as the Central Puget Sound Economic Development District (EDD), including:

- a. Annually updating the Regional Economic Strategy.
- b. Developing and maintaining tracking tools, performance measure data and other products to facilitate strategy implementation.
- c. Preparing the annual budget and work program.
- d. Developing, applying for, and monitoring grants and contracts in support of the Regional Economic Strategy.
- e. Securing and managing U.S. Economic Development Administration Planning Grant.

In FY2026, staff developed the final annual update to the 2022 RES which was delivered to and approved by the U.S. Economic Development Administration. PSRC staff and the EDD Board continued work to develop an update to the RES, which is on track to be adopted in December 2026 and submitted to the EDA in January 2027.

PSRC staff successfully closed out the agency's previous 3-year Partnership Planning Grant that ended on March 31, 2026. Staff secured the new 3-year Partnership Planning Grant, the term of which began on April 1, 2026.

Sub-Task 2. Support Boards and Committees

Convene and provide staff support to the EDD Board of Directors, subcommittees, and other working groups or taskforces.

In FY2026, staff facilitated four Economic Development District Board meetings (September 2025, December 2025, March 2026 and June 2026). At the September 2025 meeting, the EDD Board discussed the Regional Economic Strategy update, reviewed regional data, and had a discussion on state legislative priorities. At the

December 2025 meeting, the EDD Board held a working session on the Regional Economic Strategy update and ratified a nominating committee to identify board officers for the 2026-2027 term. At the March 2026 meeting, the EDD Board elected new officers, ratified presidential appointments to the board, and ratified its Executive Committee for 2026. In addition, the board discussed the Regional Economic Strategy update, and PSRC's partnership with Challenge Seattle on economic planning. At the June 2026 meeting, the EDD Board established a Bylaws and Memorandum of Agreement (MOA) Committee to review the MOA between PSRC and the EDD as well as the EDD's Bylaws and make recommendations for changes.

Sub-Task 3. Economic Strategy Development

The Regional Economic Strategy, adopted in December 2021, is the guiding document for key regional economic initiatives. The next update of the Regional Economic Strategy, scheduled for adoption in December 2026, will include:

- a. Identification of emerging industry opportunities, subsectors, or cross-cluster opportunities;
- b. Identification of challenges and opportunities faced by the region's economy;
- c. Qualitative and quantitative analysis to help detail the region's strengths, weaknesses, opportunities, and threats, and
- d. Development of targeted strategies to improve the region's competitive position;

In FY2026, PSRC staff continued to work with the EDD Board to update the Regional Economic Strategy. During the summer of 2026, PSRC hosted an Online Engagement Hub for the RES update, gathering input from stakeholders and the public on regional challenges and opportunities. That fall, staff worked with the EDD Board to develop a regional Strengths, Weaknesses, Opportunities and Threats (SWOT) assessment informed by the stakeholder input. At the December meeting, the EDD Board held a working session to develop updated goals and strategies for the new RES.

In early 2026, PSRC formed a partnership with Challenge Seattle to develop a targeted and actionable economic development plan that would work to implement elements of the new RES. PSRC partnered with Challenge Seattle to develop a program for the General Assembly meeting in May 2026 that focused on the state of the regional economy and discussed ways to create a culture of collaboration to improve the region's economic outlook.

In June 2026, a draft RES was released. Staff will work with the EDD Board in the fall of 2026 to facilitate a public comment period for the draft strategy and work to adopt a final strategy in December.

Sub-Task 4. Economic Strategy Implementation

The EDD Board will maintain a work plan of initiatives to implement the strategy, informed by ongoing evaluation. Economic development staff will work with regional partners to implement these initiatives, including developing, implementing, and

collaborating on events that bring together economic development interests in the region and highlighting regional priorities.

As part of the update to the RES, staff are working with the EDD Board and partners to develop an implementation plan. In parallel with the development of the RES, PSRC is working with Challenge Seattle on the development of a targeted implementation plan that will work to advance specific strategies of the RES focused on business climate, industry support, and workforce development. A finalized implementation plan will be included in the RES, which is slated for adoption in December 2026.

Unfunded Sub-Tasks

None

Major Milestones and Products

1. Annual Economic Development Work Plan Developed (*2026 and 2027*)
2. U.S. Economic Development Administration Planning Grant Secured (*April 2026*)
3. Regional Economic Strategy Updated (*January 2027*)

Mandates

This work element provides for program development, administration and management of regional economic development planning activities as required by:

1. Federal authority for the creation, recognition and funding of multi-jurisdictional economic development districts is found in the **Public Works and Economic Development Act of 1965** (Public Law 89-136, 42 U.S.C. 3121 *et seq.*) as amended, including the comprehensive amendments by the Economic Development Administration Reform Act of 1998 (Public Law 105-393) and the Economic Development Administration Reauthorization Act of 2004 (Public Law 108-373). Criteria for district program functions and funding are found in 13 CFR Part 301 (area eligibility), 302 (district designation), 303 (district planning process) and 306 (planning assistance).¹ **EDD/PSRC Memorandum of Agreement** dated June 27, 2002.
2. Authority for the CPSEDD creation is by a **Joint Exercise of Powers Agreement** between the counties of King, Kitsap, Pierce and Snohomish dated May 5, 1971 and amended November 13, 2003.
3. **EDD/PSRC Memorandum of Agreement** dated June 27, 2002.

Policy Direction and Interagency Staff Involvement

Economic Development receives policy direction from the EDD Board of Directors.

Summary of Revenues and Expenditures

Summary Revenues & Expenditures

Revenues:

EDA Grant	140,000
PSRC Local	426,000
Total	\$566,000

Expenditures:

Scheduled Completion	50%
Actual Completion	45%
Budget Expended	45%

Budget Comparison:

July26 Amend Supplemental FY 26-27	\$566,000
Adopted Supplemental FY 26-27	\$560,000

FTE Staffing Comparison:

July26 Amend Supplemental FY 26-27	1.13
Adopted Supplemental FY 26-27	1.13

Data (Task 400)

Objective

To oversee the development and maintenance of effective data collection, management, and analysis tools to support all PSRC activities including planning, modeling, forecasting, and technical assistance to local jurisdictions.

Sub-Tasks

Sub-Task 1. Data Administration

Manage and administer the Data department work program, including development, schedule, budget, progress and evaluation reports and related documentation. Assure compliance with rules and regulations of funding agencies and PSRC. Administration also includes staff training and education to support effective implementation of the Data work program.

Administration of the Data department is ongoing. Over the past fiscal year, the management team for the Data department has ensured that project timelines have been met for our major deliverables as described below. Staffing levels have remained consistent throughout the fiscal year and major progress was made on all our work plan priorities.

Sub-Task 2. Data/GIS/Model Development and Maintenance

Data and Visualization. PSRC produces and serves as a clearinghouse for an array of regional demographic, housing, land use, economic, transportation, and forecast datasets that form the core data infrastructure supporting the agency's forecasting/modeling efforts and regional planning analyses, as well as local planning by PSRC member agencies. Maintenance and regular updates to these datasets are among the mandated MPO functions that constitute this work sub-task:

- Demographic: Decennial Census, American Community Survey
- Housing: residential housing estimates, rental data and home sales
- Land Use: parcel/assessor data, future land use dataset
- Economic: employment & wage estimates as well as unemployment data by sector and race/ethnicity
- Transportation: Household travel survey data, park and ride data, transit ridership and service data, bicycle & pedestrian counts, truck counts
- Forecast: regional macroeconomic forecast, small area land use projections (Land Use Vision)
- Community Data: Providing data on disparities for housing, economics, demographic, and transportation related datasets.

The Data and Visualization subtask continues the effort to grow staff capacity and expertise in the area of data visualization, including web-mapping and other interactive web-based data tools, visual analytics for modeling systems, and common programming languages (e.g. Python, JavaScript, R) used for data visualization applications.

During FY2026, staff published regular updates to several datasets, including Census/ACS, residential building permits via a newly developed assessor records process, park and ride utilization, and regional employment. Staff continued development in Python and R scripting skills, resources that have allowed staff to better communicate with our member agencies and have worked to increase transparency in the agency's technical analysis. Staff generated several new presentations for the Regional Staff Committee, Transportation Policy Board and Growth Management Policy Board using these new technologies. In FY2026, staff also completed the first regional macroeconomic forecast using the REMI Insights model for use in future long-range planning and analysis.

GIS. This subtask addresses ongoing maintenance and upkeep of PSRC's geographic information systems, including its associated repositories of geospatial data and analytic tools in a central enterprise geo-database and the agency's external facing Data Portal. It also includes the development of Interactive Story Maps, a key data visualization tool used for sharing data related to racial disparities.

Funded Direct costs include:

- \$50,000 for additional consultant support for GIS online data storage and visualization. (see Sub-Task 8 for more details).

In FY2026, staff continued to build out the PSRC Data Portal, an ESRI based technology to share spatial data with member agencies and the public via the PSRC website with further data sets including updated census data as well as the new assessor-based housing estimates. The Data Portal is built on a combination of ArcOnline resources and the agency's centralized geodatabase. The Portal tool ensures that the same spatial analysis tools that are available for internal analysis at PSRC are also available externally. Staff also completed the move of the agency to ArcGIS Pro and the use of Enterprise, an internal agency version of the Data Portal that lessens the number of GIS licenses that are required across the agency to access GIS data. The transition to ArcGIS Pro has improved the ability of staff to develop external facing spatial products including new StoryMaps. In FY2026, this included the creation of the Demographic Profile Story Map, a new tool created by staff to further the ability of people to interact with the data contained in federally directed Demographic Profile.

Throughout FY2026, the consultant team provided agency Data and IT staff with direction and support in further optimization of the agency's GIS tools as well as provided technical support for various GS related technical issues and update processes.

Modeling. PSRC's suite of forecasting models is integral to the agency's planning efforts, supporting analysis of future land use and travel conditions, whether being used to produce forecast products or to inform policy analysis and plan development. Currently, the agency maintains the following primary models:

- A macroeconomic model of the four-county region
- The UrbanSim land use modeling suite
- An activity-based travel model known as SoundCast

While the models have seen significant advances in their capabilities, ongoing refinement and improvement remains an agency priority. The UrbanSim land use forecasting tools are currently in operation and have been used for allocating subarea growth for VISION 2050. In FY2026-2027, PSRC staff will begin the transition to an updated land use model platform while continuing to support the current model system for use in agency planning.

In FY2026-2027, work on the Activity Model will center on continued improvement to support model improvements post-pandemic with a focus on long-term changes to travel behavior. These updates may include but are not limited to:

- Modeling of evolving transit travel behavior
- Shared Mobility and Technology enhancements
- Changes and improvements to the ways people access transportation
- Work from home
- Visitors Model (unfunded)
- Estimation and development of ActivitySim as the key household demand and travel component of SoundCast (see Sub-Task 7)

Funded Direct costs include:

- \$70,000 for continued collaboration with the AMPORF consortium to support development of future versions of the regional Activity Based Model (see Sub-Task 7 for more details).

Unfunded Direct costs include:

- \$150,000 for development of a Visitors Model.
- \$100,000 for initial development of an Updated Land Use Model

FY2026 focused on finalizing the analysis of the 2026-2050 Regional Transportation Plan using the updated the base year of the model using the latest Regional Household travel survey and updated network data for travel data, the first regional analysis based on post-pandemic travel behavior.

Staff also furthered the process on replacing the DaySim activity generator with ActivitySim for use in the agencies next iteration of land use and regional transportation planning. FY2026 saw staff complete the conversion of the model into the ActivitySim platform and a focused re-estimation and calibration of the modeling tools using the latest travel survey data and observed network information. Data staff also furthered the development of key components of the model including the vehicle availability model and auto access transit with the AMPORF consortium.

Sub-Task 3. Internal Technical Support

This sub-task includes preparation and evaluation of data and analytical products to support internal PSRC planning efforts as opposed to external consumers such as member jurisdictions. Regional growth management, transportation and economic development planning depends on demographic, land use, employment and transportation data and forecasts on an ongoing basis for policy development and alternatives evaluation.

Data, analysis and forecasting/modeling support for the Regional Transportation Plan and VISION 2050 fall under this sub-task. The Plan-related analysis in FY2026-2027 will include on-going technical analysis for the next iteration of the region's long-range plans that will include both VISION 2050 and the next Regional Transportation Plan.

This sub-task also includes ongoing support for the Puget Sound Trends program. The Data team will continue to develop and analyze data to support this program, as well as participate in project teams with other agency staff to develop findings, assess policy implications, and develop Puget Sound Trends products.

Data, analytic, and modeling support continued for an array of PSRC planning initiatives during FY2026 with a focus on continued data development and support for our land use and transportation programs. Data and trend analysis continued to support staff presentations to PSRC boards, committees, and external audiences, as well as support the Performance Trends program. In FY2026, Planning, Data, and Communications staff continued to draft a series of different Puget Sound Trends articles covering transportation and economic trends related to slowing regional economic growth in the region.

This fiscal year also included analysis for the Regional Transportation Plan that was adopted in the spring of 2026. This included the final modeling and analysis of the four scenarios that resulted in the final scenario adopted in the RTP. The data team led all the spatial and network-based analysis and generated the final set of performance

measures for the adopted plan. The RTP analysis was a major work item for the data and modeling teams in FY2026 and the successful modeling and analysis of the Plan scenarios provided decision makers with the technical data to support their Plan adoption.

Sub-Task 4. External Technical Support

This sub-task includes preparation and dissemination of data, analytical and modeling products and services to support PSRC members, per PSRC's MPO mandates and Interlocal Agreement. PSRC's member agencies, including counties, cities, tribes, ports, transit agencies and WSDOT, rely on PSRC for regional data collection, estimation, forecasting, analysis and modeling support on an ongoing basis. This sub-task also involves outreach and data/modeling coordination efforts through the Land Use Technical Advisory Committee (LUTAC), and Model Users Group (MUG), as well as general support for the agency's Boards and other Committees as needed.

Examples of technical support tasks include responding to data and modeling requests by members, PSRC support for regional data coordination efforts, and online publication of data and analysis and other technical resources. In addition to routine products and services, members may occasionally request assistance with large labor-intensive projects that may involve additional revenues provided by the member agency.

Data, analytic, and modeling support was provided to PSRC member agencies and other external entities on an ongoing basis throughout FY2026. Support activities included publishing standard data resources on the agency website related to employment and housing unit activity, responding to requests for routine and custom data and technical support, providing land use and travel modeling support and assistance to PSRC member agencies, and supporting regional data and modeling coordination efforts through the Land Use Technical Advisory Committee (LUTAC).

Sub-Task 5. Data Management System Improvements

This task represents the continued implementation of the identified improvements to the management practices and related IT systems that were identified in the Data Management long-term plan. These improvements build off the recently developed central agency database and may include (but is not limited to) the following potential improvement measures:

- Further design and implementation of the agencies central SQL database (Elmer) for both tabular and spatial data
- Continued migration of data and databases to the SQL platform
- On-going development of data catalogs to facilitate data search, access, and dissemination
- Continued In-house staff training on new standards, systems, and practices.

In FY2026, staff continued to update the central SQL database for use by staff with updated data. Census, housing, Office of Financial Management data, household survey data and all the agency-specific spatial datasets were updated in the central SQL. Key inputs for data and analysis at custom geographies such as Regional Growth Centers and High-Capacity Transit station areas were also added to the regional database to streamline data and analysis of various census related data at these custom geographies.

Sub-Task 6. Continuous Household Travel Survey

In FY2014-2015, PSRC initiated a program of continuous household travel survey data collection. The goal is to conduct the survey annually or biannually as budget allows. Historically, PSRC collected household travel survey data every 7-8 years to understand trends in travel behavior and to support modeling, but this continuous approach offers several advantages. One advantage to more continuous collection is that rapidly changing travel trends such as technological shifts can be incorporated into planning and modeling. This approach also allows for better monitoring of transportation changes. Finally, the more frequent surveying approach will reduce initial survey startup efforts since each survey design and analysis phase will occur more often and with a smaller time gap since last survey.

Data produced by the travel survey is used by PSRC and many member agencies to develop models that predict household travel behavior. In addition, the surveys have been used to build household location models used in land use analysis. The continuous survey approach will also provide information for performance measures such as mode choices in regional centers and for before-after studies of infrastructure improvements.

For FY2026-2027, a sixth wave of the survey is planned for implementation with the budget planned for use towards survey design by consultants, administering the survey to a sample of regional residents, and completion of final survey deliverables by consultants in winter 2028/2029, for survey work targeted to begin in spring 2027. This survey will be the third to occur after the impacts of the COVID-19 pandemic and will provide a further snapshot of how travel behavior has changed as a result compared to the 2017, 2019, 2021, 2023 and 2025 waves of the survey and well as how recovery in travel behavior has occurred relative to the Spring 2021 survey. This survey will directly support the development of the VISION 2050 and Regional Transportation Plan development efforts.

The latest wave of the continuous household travel survey fielded in the spring of FY2025 was fielded with one additional community (Pierce County) joining the survey. In the early part of FY2026, the FY2025 survey data was cleaned and processed for use by staff and members of the public. The survey analysis then followed and was focused on an analysis of post-pandemic travel behavior. The survey analysis is a key

input to the model update process and as well as various Regional Transportation Plan update and board conversations that will continue in FY2027 and beyond.

In the later part of FY2026, work began on the process for the sixth wave of the survey that will be fielded in the spring of FY2027. This initial work included initial contract negotiations, and requests for additional add-on samples. This also included the successful application for Congressional Direct Funding for \$500,000 that will fund the previously identified unfunded direct costs highlighted below. This work will take part in FY2027.

Funded Direct costs include:

- \$400,000 to conduct a sixth wave of PSRC's continuous household travel survey program in spring 2027. It is likely that other member jurisdictions will be purchasing add-on samples for the 2027 survey.

Unfunded Direct costs include:

- \$150,000 for additional representative samples for the Regional Survey Instrument.
- \$350,000 for a community focused sample for the survey that could include new and innovative approaches to reach uniform military personnel and Joint-Base Lewis McChord, Naval Station Kitsap and Naval Station Everett; increased survey participation from rural and small-town residents in the eastern parts of King, Pierce and Snohomish counties; and increased survey participation from marginalized communities.

Sub-Task 7. AMPORF/ActivitySim

PSRC is continuing collaboration with several agencies on state-of-the-practice techniques to improve the run time, quality, and usefulness of travel forecasting products. That collaboration began in FY2014-2015 through a contract with the Association of Metropolitan Planning Organization Research Foundation (AMPORF) and that work is planned to continue through FY2026-2027. This work is leading to major improvements that will make their way into PSRC's current activity-based model in subsequent budget periods. These improvements include an optimized code, faster running time and improved readability and ease of use.

Funded Direct costs include:

- \$70,000 for continued collaboration with the AMPORF consortium to support development of future versions of the regional Activity Based Model.

In the AMPORF project, progress on the new contract scope through the end of the fiscal year was satisfactory. PSRC contributed \$35,000 to the consultant costs per the terms of the interagency agreement. As noted in sub-task 2, staff have fully begun the

transition of the agency's activity based model to ActivitySim. The latest version of the model is currently being implemented and validated to our region's travel conditions. PSRC continues to support this project in our budget and work program and is part of a bi-weekly project management team that helps direct the focus of this long-term research effort.

Sub-Task 8. Geospatial and Web Mapping Consultant Support

PSRC's Data Management and Visualization efforts have included a desire to increase the web presence of PSRC data products for use by our member jurisdictions. In FY2022-2023, PSRC staff move forward with the Data Portal project as well as a contract to modernize our GIS infrastructure. Moving forward to FY2026-2027, PSRC can continue implementation of our GIS strategy and continue adapting to the changing landscape of GIS as a software as a service. This project includes representation across the agency and this sub-task provides resources for technical support in the use of the software tools used in the project.

Funded Direct costs include:

- \$50,000 for additional consultant support for GIS online data storage, data visualization support and the on-going maintenance and update efforts required to support the agency GIS systems.

The detailed GIS work program is highlighted in SubTask 2 above. Throughout FY2026, the consultant team provided agency Data and IT staff with direction and support in further optimization of the agency's GIS tools as well as provided technical support for various GIS related technical issues and update processes. This work included right-sizing the agency's GIS licenses, improving the performance of our enterprise server and answering numerous technical questions related to training and resources in ArcGIS Pro.

Sub-Task 9. Regional Transportation Plan Performance Dashboard

In the 2022-2050 adopted Regional Transportation Plan, staff were tasked with the creation of an RTP Performance Dashboard. The dashboard was intended as a place to help the agency track its progress towards the ambitious goals in the adopted Plan. The dashboard was released in early 2023 and included data related to key transportation policy priorities and performance metrics. The dashboard will be continuously updated throughout FY 2026-2027 and the Performance data from the RTP Performance Dashboard will be shared with the Board throughout the year as part of the on-going Puget Sound Trends program.

PSRC staff updated the Regional Transportation Plan dashboard in FY2026. The update in FY2026 included significant changes to improve the visual accessibility of the dashboard for visually impaired users. This work included restricting the dashboard to better support screen-reader technology. The RTP Dashboard is

updated throughout the year as new data is released and the figures and metrics are key inputs to a variety of Puget Sound Trends that are shared externally via the PSRC website and with the Transportation Policy Board each February.

Sub-Task 10. Transit Model Tools

Updates to PSRC modeling capabilities that improve functionality for transit and transit-related modeling will be funded through a grant from the Federal Transit Administration (FTA) known as the FTA 5307 program. Portions of the grant will be spent pursuing continued transit modeling updates. The grant will also be used to enhance ferry modeling capabilities for incorporation into future ferry planning efforts across the region. The results of this work may be useful to the region's ferry operators for their long- and short-range facility, service, and operations planning. Refinements to this work program will be coordinated with transportation operators through the Transportation Operators Committee (TOC).

In FY2026, Data staff worked to provide relevant data support to our transit partners, including providing population, employment and demographic forecasts for a variety of transit-related planning processes. Staff also worked with the Transportation Operators Committee to share performance measures to support transit agency specific updates to their long-range plans and the Regional Transportation Plan. Staff also began working on new tools to test the connectivity of the non-motorized network access to the region's transit system and supported the agencies transit access tool development.

Sub-Task 11. Regional Macroeconomic Forecast Data

A macroeconomic forecast product was purchased in the spring of 2023 to support the development of the 2026-2050 Regional Transportation Plan. A similar data purchase is funded with this task to support the development of the next VISION 2050 Plan as well as the Regional Transportation Plan. This forecast data covers all four counties and provides detailed estimates of population and job forecasts for a variety of demographic categories. The forecast data will also include updated estimates of retail sales tax and other consumption metrics used in the Regional Transportation Plan's financial strategy.

Funded Direct costs include:

- \$70,000 for the purchase of an updated set of future Macroeconomic forecast data items out to the year 2060.

In FY2026, staff also completed the first regional macroeconomic forecast using the REMI Insights model for use in future long-range planning and analysis. This work included working with internal and REMI staff to understand the capabilities of the Insights model and how to generate the necessary inputs for PSRC's detailed land use models.

Sub-Task 12. Housing Data

Housing is a key work program item for PSRC. The agency has been purchasing a variety of housing data related to housing cost, supply and construction for use in support of the Region's Housing program. This sub-task funds the purchase of a variety of housing related data from commercial vendors in FY2026-2027

Funded Direct costs include:

- \$30,000 for the purchase of an updated set of housing related data items.

This task is on-going and is included to support the development of the agency's housing work program. A portion of these funds were used to purchase updated CoStar data, a key source of housing data in the region used to understand price, supply and availability of data at various geographies and for numerous types of housing stock.

Sub-Task 13. Data for Emerging Issues

Freight. In the fall of 2020, freight origin-destination data for both heavy and medium trucks was purchased to enhance the calibration of the SoundCast travel demand model as well as was provided freight data for technical analysis in the Regional Transportation Plan. For FY2026-2027, updated freight data would be purchased in the summer of 2025 for use in the updated base year of the SoundCast model system and to correspond to updated information post COVID-19 from the Household Travel Survey.

The data collected will help support the development of the travel demand forecast models and will be a resource for local planners working on freight delivery issues in their comprehensive planning efforts.

Community Data

Data to support the agency's work programs including various dashboards and performance trackers, which will require access to data sources that have not traditionally been utilized by MPO's. This sub-task will enable the agency to pursue data sources that help fill in the gaps in our traditional data products to enhance the understanding of how our plans and policies impact and benefit people across the region.

The data collected will help support the development of travel demand forecast models for future modeling and analysis and will be a resource for local planners working on their comprehensive planning efforts.

Non-motorized and Traffic Safety Data

Numerous vendors of traffic data (examples include Citian, Streetlight and Replica) are bundling location based data with safety data to help better inform safety data planning by combining real world data from navigation systems, insurance pay-per-mile dongles

and cell phones with data on traffic and pedestrian volumes to provide a fuller picture of what is happening in traffic collisions and where are the riskiest behaviors and near-misses occurring.

The data collected will help support the development of future Regional Safety Action Plans.

Unfunded Direct costs include:

- \$50,000 for the purchase of freight related data sets.
- \$50,000 for the purchase of community-related data sets.
- \$50,000 for the purchase of non-motorized and traffic safety related data sets.

This task is on-going and is included to support the development of travel impacts and changes. No freight, community or safety related data was purchased in FY2026.

Unfunded Sub-Tasks

As noted above, there are various sub-tasks with unfunded direct costs. The description of the work items is included in the narratives for these sub-tasks above and the costs of the unfunded portions of the work are repeated here for clarity. These unfunded items include:

Sub-Task 2 Unfunded Direct costs items:

- \$150,000 for development of a Visitors Model.
- \$100,000 for initial development of an Updated Land Use Model

Sub-Task 6 Unfunded Direct costs items:

- \$150,000 for additional representative samples for the Regional Survey Instrument.
- \$350,000 for a community focused sample for the survey that could include new and innovative approaches to reach uniform military personnel and Joint-Base Lewis McChord, Naval Station Kitsap and Naval Station Everett; increased survey participation from rural and small-town residents in the eastern parts on King, Pierce and Snohomish counties; and increased survey participation from marginalized communities.

Sub-Task 13 Unfunded Direct costs items:

- \$50,000 for the purchase of freight related data sets.
- \$50,000 for the purchase of community-related data sets.
- \$50,000 for the purchase of non-motorized and traffic safety related data sets.

Major Milestones and Products

1. Regional Transportation Plan Performance Dashboard (*Winter 2024 then ongoing*)
2. Updated Regional Economic Forecast (*Fall 2025*)
3. Wave five of the Regional Household Travel Survey (*collections begin Spring 2027*)
4. Performance dashboards (*Winter 2024*)
5. Updated Puget Sound Trends (*Ongoing*)

Mandates

This work provides program development, administration, and management of regional technical assistance, data collection, data maintenance, forecasting, and modeling activities as required by:

1. **Infrastructure Investment and Jobs Act** [23 CFR Part 450 Subpart C (FHWA) and 49 CFR Part 613, Subpart A (FTA)], requires a metropolitan planning process that includes the development of a transportation plan and an integrated multimodal transportation system, including a description of performance measures and targets, as well as the development of a transportation improvement program (TIP).
2. **Federal Clean Air Act** (42 USC Section 7401-7671q) and the **Washington Clean Air Act** [RCW 70.94.37] which legislates federal and state requirements through air quality conformity rules for transportation plans, programs, and projects.
3. **Regional Transportation Planning Organization legislation** [RCW 47.80], which requires establishment and maintenance of a coordinated planning program for regional transportation systems and facilities, and integrated transportation and comprehensive planning.
4. **Interlocal Agreement for Regional Planning of the Central Puget Sound Area** (Article VII), which requires that, as requested, the agency shall provide technical assistance to local, state, and federal governments through regional data collection and forecasting services, consistent with the mission and functions of the agency; and that a regional database (including demographic, economic, and travel condition data) and modeling capabilities will be established and maintained to support development of the Regional Transportation Plan and VISION 2040.

Policy Direction and Interagency Staff Involvement

Policy directions are received from the Executive Board. This work element will also have regular ongoing interactions with the Regional Staff Committee (RSC), Land Use Technical Advisory Committee (LUTAC), and Model Users Group (MUG).

Summary of Revenues and Expenditures

Summary Revenues & Expenditures

Revenues:

Consolidated Planning Grant	5,925,000
Consolidated PL Grant Match	925,000

Expenditures:

Scheduled Completion	50%
Actual Completion	40%

Cons PL Grant Carryover	1,477,000
Cons PL Grant Match Carryover	230,000
STBGP	1,000,000
STBGP Local Match	156,000
FTA 5307	687,000
FTA 5307 Local Match	172,000
FTA 5307 Carryover	487,000
FTA 5307 Carryover Match	122,000
CDS Grant	500,000
Carryover Local	278,000
Local	95,000
Total	\$12,054,000

Budget Expended	40%
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Budget Comparison:	
July26 Amend Supplemental FY 26-27	\$12,054,000
Adopted Supplemental FY 26-27	\$11,762,000

FTE Staffing Comparison:	
July26 Amend Supplemental FY 26-27	19.57
Adopted Supplemental FY 26-27	19.57

Council Support (Task 500)

Objective

To provide staff assistance to the Puget Sound Regional Council General Assembly, Executive Board, Operations Committee, Economic Development District Board, and member jurisdictions.

Sub-Tasks

1. Provide assistance to the General Assembly.

The General Assembly met on May 28, 2026, at the Seattle Convention Center. Seattle Mayor Katie Wilson welcomed local elected leaders to Seattle. The Assembly adopted the Fiscal Years 2026-2027 Supplemental Biennial Budget and Work Program and the Regional Transportation Plan. Members also unanimously reelected Snohomish County Executive Dave Somers as President and Pierce County Executive Ryan Mello as Vice President.

The Assembly heard a discussion led by TPB Chair Mayor Dana Ralph and TPB Vice Chair Mayor Rob Putaansuu on the Regional Transportation Plan's vision, progress, and next steps for implementing the newly adopted plan. The meeting also featured remarks from former Governor and Challenge Seattle CEO Chris Gregoire, a presentation by Boston Consulting Group, and a fireside chat with Erik Nordstrom of Nordstrom, Kerri Schroeder of JPMorgan Chase, and Brad Smith of Microsoft. The conversation highlighted the region's economic strengths, business climate challenges, and opportunities for collaboration as PSRC and Challenge Seattle work to develop a regional Economic Development Strategy.

Staff planned the event and helped with tasks, including preparing materials and presentations, securing a quorum, registration, taking notes, and serving as parliamentarian.

2. Provide assistance to the Executive Board.

The Executive Board met in July, September, October and December of 2025 and in January, February, March, April, and June of 2026. (The Board is expected to also meet in July, September, October, and December of 2026.) Staff helped secure a quorum for the meetings, prepared and distributed meeting materials, attended all meetings, took notes and prepared meeting minutes, answered questions and served as parliamentarian on an as needed basis. Meetings were broadcast live and summaries of these meetings are available on PSRC's website at www.psrc.org.

3. Provide assistance to the Operations Committee.

The Operations Committee met nine times during the fiscal year. The committee's meetings were held before each Executive Board meeting to discuss and vote on action items to recommend to the Executive Board. The staff ensured that contracts for authorization were on the agenda as needed, agency vouchers were submitted for approval, and committee members were provided a status update on the budget, contracts, grants and pending grants. Staff attended all meetings, took notes, prepared agenda materials, secured a quorum, updated the committee's web page, and followed up on member requests.

4. Provide support for Executive Committee meetings.

The Executive Committee met six times during the fiscal year. Staff attended all meetings in support of the Committee.

5. Provide assistance to the Economic Development District Board.

The Economic Development District Board met in June, September and December of 2025; and in March and June of 2026. Staff helped secure a quorum for the meetings, prepared and distributed meeting materials, attended all meetings, took notes and prepared minutes, answered questions, and served as meeting parliamentarian. Meetings were broadcast live and summaries of these meetings are available on the PSRC website at www.psrc.org. (See Task 300 for details on implementation action items.)

6. Establish working relationships with member organizations' elected officials and staff and participate in countywide planning and decision processes.

PSRC staff maintained a strong working relationship with countywide planning councils and staff committees, regularly participating in monthly meetings, and continued a pattern of building individual relationships with the region's leaders.

7. Conduct a regional workshop for newly elected officials.

PSRC staff conducted a workshop for newly elected officials on February 27, 2026. Over 25 newly elected officials from across the region attended. The agenda included a presentation on regionalism in the Puget Sound, a small group activity to discuss issues facing the region, an overview of data and trends in the region, a panel discussion with veteran elected officials and a networking lunch.

8. Conduct legislative briefings and develop legislative positions.

PSRC staff continue to provide members with timely state and federal updates and brief and provide data and information to state and federal lawmakers. In December 2025, PSRC's Executive Board approved recommendations to the state Legislature for the 2026 session, following input from all PSRC policy boards, the Economic Development District Board and the Equity Advisory Committee. At each Executive Board and policy

board meeting, staff provided updates on budget and policy developments, and our federal consultant visited the Executive Board twice to provide federal briefings. PSRC facilitated a letter to state legislative leadership advocating for a supplemental transportation budget signed by nearly 70 local elected officials. PSRC is also in the process of developing recommendations to the state legislature for the 2027 session. PSRC continued to convene a group of local elected officials from ferry communities across the state in the region and in Island, Skagit, Jefferson and San Juan Counties. Staff hosted calls for local elected officials to discuss ferry issues in their communities, get updates from Washington State Ferries and hear from state legislators about how they could take collective action to ensure ferry service is restored. PSRC staff facilitated the leaders sending a letter with 49 signers to the state legislature in support of significant investment in ferries in the supplemental transportation budget. Additionally, PSRC staff sent a letter to federal Senate and House of Representatives Appropriations Committee Chairs in support of the FERRIES Act with over 40 signers.

PSRC hosted an event to celebrate the launch of the Housing Futures Center at the University of Washington, after two years of advocacy for the establishment of a state housing research center.

PSRC received a grant from Amazon to create a housing data tool and policy platform called Build Here, Puget Sound! PSRC staff worked with consultants to develop the data platform and do site analysis. The tool was virtually launched in July 2026, and PSRC staff are currently planning in-person events in each of PSRC's four counties to provide tool demonstrations and technical assistance.

PSRC visited Washington D.C. to meet with the region's federal delegation members to inform the surface transportation reauthorization process and provide updates on PSRC's work. In September PSRC President Snohomish County Executive Somers and Vice President Pierce County Executive Mello made a trip and PSRC staff visited again in February while attending the National Association of Regional Councils conference.

9. Participate in the National Association of Regional Councils (NARC).

PSRC maintained its membership in the National Association of Regional Councils (NARC). Staff participated in NARC's Executive Directors Conference in October 2025, the National Conference of Regions in February 2026, and the Annual Conference in June 2026.

10. Implement an integrated ongoing program to evaluate regional trends and success in effecting the policy objectives, projects, and programs adopted in VISION 2050, the Regional Transportation Plan, and the Regional Economic Strategy.

PSRC regularly monitors progress toward achieving goals and policy objectives, and has developed data tracking tools tied to VISION 2050 multicounty planning policies. An [Equity Tracker](#) tool helps PSRC and regional partners to better measure life outcome

disparities between communities and tracks performance over time in closing equity gaps. An [RTP Performance Dashboard](#) is a resource that helps the region understand how well it is meeting long range goals and desired outcomes identified in the Regional Transportation Plan (RTP).

11. Continued outreach efforts to member jurisdictions and other groups.

PSRC staff have implemented an ongoing outreach effort to engage with all member jurisdictions and other groups about PSRC's programs and planning activities.

12. Organize with PSRC leadership and associated staff the approach to PSRC's Federal Planning Certification Review process, including preparing the response submittal and organizing the site visit. Coordinate PSRC's responses and ensure timely follow up, if there are any actions determined by the federal review team. Document all follow-up action items for the next review.

PSRC coordinated with staff from the Federal Highway Administration and Federal Transit Administration on the 2026 Federal Planning Certification Review process. A packet of requested material was submitted in February, followed by an initial kickoff meeting on February 26th to discuss the process. Staff responded to further questions from federal partners as materials were reviewed, and opportunity for public comment was provided during the month of June. The formal TMA Planning Certification Review meeting was held on July 7th, and the draft report provided for review in August indicating a positive certification finding with no corrective actions. The final report is pending, and a presentation is scheduled for the September 24th Executive Board meeting.

13. Provide reports to the Executive Board related to conferences and other major events where Executive Board members participate.

PSRC staff provide updates at each Executive Board meeting on the meetings and events they attend with members and other groups.

Unfunded Sub-Tasks

None

Major Milestones and Products

1. 2026/2027 General Assembly Meetings (Spring 2026, 2027)
2. Regional workshop for newly elected officials (January 2026)

Mandates

This work element supports numerous PSRC functions as required by:

1. **Interlocal Agreement for Regional Planning of the Central Puget Sound Area**, which requires providing information and services to local governments, state and regional agencies, Indian tribes, community organizations, businesses,

individuals, and other interested parties. This work also is mandated by numerous federal and state requirements for public information and involvement.

2. **Infrastructure Investment and Jobs Act** (IIJA Act), which requires that a continuing, cooperative and comprehensive planning process be maintained that results in plans and programs for an integrated intermodal transportation system.

Policy Direction and Interagency Staff Involvement

The Executive Board and General Assembly provide policy direction. The Regional Staff Committee and countywide planning organizations provide interagency staff involvement.

Summary of Revenues and Expenditures

Summary Revenues & Expenditures	
Revenues:	
Consolidated Planning Grant	651,000
Consolidated PL Grant Match	102,000
Cons PL Grant Carryover	1,093,000
Cons PL Grant Match	
Carryover	171,000
Carryover Local	553,000
Local	217,000
Total	\$2,785,000

Expenditures:	
Scheduled Completion	50%
Actual Completion	33%
Budget Expended	33%

Budget Comparison:	
July26 Amend Supplemental FY 26-27	\$2,785,000
Adopted Supplemental FY 26-27	\$2,794,000

FTE Staffing Comparison:	
July26 Amend Supplemental FY 26-27	3.27
Adopted Supplemental FY 26-27	3.27

Communications (Task 600)

Objective

To develop effective visual, written and electronic communications materials for the Puget Sound Regional Council's activities and responsibilities; and assist the agency and its staff in reaching out to and effectively involving member jurisdictions, members of the public, and other interests throughout the region in Puget Sound Regional Council activities.

Sub-Tasks

1. Develop and apply Puget Sound Regional Council publication and accessibility standards; assist staff in editing documents and in planning presentations.

Communications staff write, edit and design PSRC's agendas, newsletters, publications and presentations and check them for accessibility to ensure people with diverse needs can effectively perceive, understand, navigate, and interact with content before posting. The PSRC website is regularly checked for accessibility issues and remediation is ongoing. PSRC continues to improve the inclusivity and accessibility of its practices, while providing staff trainings, guidelines, toolkits, and templates.

PSRC produced reports, plus additional plans and fact sheets during the fiscal year. Staff published blog posts, and prepared email newsletters from the Executive Director highlighting current PSRC activities and data and produced "At Work" meeting summaries describing important highlights from PSRC board meetings. Communications staff also assisted the Executive Director and other staff in developing effective presentations for speaking engagements and PSRC board and committee meetings.

2. Prepare and carry out the agency's public participation plan in coordination with regional planning staff providing for public involvement and education as appropriate; coordinate agency's MPO and RTPPO requirements for public involvement. Continuously evaluate the effectiveness of public involvement and outreach strategies and make changes that reflect ongoing analysis of effectiveness. Actively seek public participation on appropriate PSRC committees and task forces. Assist staff in outreach efforts.

Communications staff worked to implement the agency's Public Participation Plan, adopted in June 2023. Communications staff continue to help support the agency's public involvement activities as part of each planning process as well as calls for project funding. Communications staff recently presented the agency's Public Participation Plan at an Association of Metropolitan Planning

Organizations webinar. Staff continued successful use of the website to highlight key projects and planning initiatives at PSRC and offered opportunities for public involvement in webinars and other events related to PSRC's work program. Staff used social media to engage people in the work of the agency, sharing blog posts, data and related news about the agency's activities on Facebook, X, Instagram, Threads, Bluesky and LinkedIn.

Communications staff were deeply involved in efforts to solicit public input on the Regional Transportation Plan in both plan development and public comment period on the draft plan, providing support and materials at open houses, public events, and the online engagement hub.

3. Design, publish, and coordinate production of electronic newsletters, blog posts, brochures, maps, as well as other materials including registration materials and other graphics products as required; prepare visual presentations covering issues and projects.

Communications staff prepared and distributed a regular electronic newsletter from the Executive Director, other electronic newsletters for specific departments, and a variety of reports. Graphics staff designed registration materials, agendas, signs, nametags and posters and visual presentations for several events. Staff also helped to write, edit and design Puget Sound Trends reports and other data stories published on PSRC's website.

4. Maintain, develop and enhance PSRC's website and online engagement, including social media strategy.

Communications staff continued to maintain and enhance the website by adding new tools and refining information and content on its website. Staff continued its successful social media strategy of sharing all blog posts, connecting with members, and advertising outreach opportunities. Staff is currently working to ensure the website meets ADA accessibility standards.

5. Conduct the PSRC's VISION 2050 Awards Program. Continue to actively promote VISION 2050 awards in a variety of media as appropriate.

Five projects, partnerships and programs from across the region were presented with VISION 2050 Awards, this included presentations at events and public meetings, blog posts and social media announcements. Each award is also highlighted in the Executive Director newsletter and was featured at an Executive Board meeting.

6. Oversee maintenance of agency mailing lists of community, business, and special interest groups and distribute newsletters and other information materials to these groups as appropriate.

Communications staff continued to make improvements to the agency's contact database, continuously updating mailing lists and tracking interactions with PSRC members and interested parties, including a list of Public Information Officers to help ensure PSRC's information is made available to local governments and other organizations around the region. Staff also developed new email templates.

7. Provide information to the public and officials on issues, projects, and agency operations.

All information about issues, projects and agency operations is shared widely with the public in mind. Staff regularly meet with elected leadership within the region, as well as civic organizations, business and labor leaders, and state policymakers on regional issues. PSRC communicates regularly with members of the Washington State Legislature and federal delegation staff within the region on actions and issues that come before the Executive Board and policy boards.. PSRC staff regularly engage with the region's federal delegation to be a resource for data and information and help get the word out about federal programs and budget and policy directives to member jurisdictions.

The agency continues to cultivate and maintain relationships with traditional news media and new media, sharing information related to PSRC's mission and work program.

8. Assist internal staff communications as appropriate.

Staff meet regularly to discuss agency activities. The agency maintains an intranet that provides personnel and procedural information and other resources for staff. Work to update the agency's intranet to better serve staff needs has been completed.

9. Create and maintain a brand for the Puget Sound Regional Council; maintain a consistent, high level of quality in all communications via a variety of tools.

Through agency publications, presentations and ongoing contact with member associations and the public, communications staff worked to maintain a high level of quality and consistent branding in all communication efforts. Staff developed and launched a brand guide to ensure consistency including a presentation template and style guide. All publications and web material are proofread and edited for grammar and consistency. Staff maintain an active blog and social media presence.

10. Coordinate work of vendors for printing, production, reproduction, and mailing of agency products; assist in maintaining vendor files and price lists.

Communications staff coordinated work with vendors as needed and managed tasks related to on-call services for communications and website hosting and technical support.

11. Prepare and distribute news releases concerning actions and activities as appropriate.

Communications staff wrote and distributed regular news releases, notifying the media, Public Information Officers and membership about various opportunities to comment on or engage with PSRC's work.

12. Maintain contacts with the news media, arrange/coordinate press interviews and conferences with local officials and staff as appropriate, respond to media requests, monitor press coverage.

Staff continued to cultivate relationships with the media, monitor media changes and coverage of topics pertinent to the agency's work, maintain and update a media contact list, distribute new releases, and coordinate media interviews with PSRC staff and elected leadership. Through the agency's blog, staff communicates about PSRC's data, funding and planning activities in ways that are easy to understand for a non-technical audience. Staff extend the reach of the blog by posting links on X, Facebook, Instagram, Bluesky and LinkedIn and in the Executive Director's email newsletter. These strategies result in consistent coverage of PSRC's data and planning activities by a variety of media in the region. PSRC staff is regularly quoted as a regional resource on planning and data. These communications are core to the agency's state and federal mandates and a critical factor in establishing awareness of the agency and in carrying out public involvement on plans and programs.

13. Work with Federal Transit Administration and Federal Highway Administration staff to assure that the agency's public participation plan and public involvement strategies meet and exceed federal guidance relating to engaging underserved (minority and low income) communities, engaging people with limited English proficiency, individuals with disabilities, and tribes. Continuously evaluate the effectiveness of strategies and make changes, as needed, to the agency's plan.

Communications staff continue to implement the agency's public involvement activities. Staff communicate with FTA and FHWA to review PSRC's Public Participation Plan and to implement the agency's plan. Communications staff participate on the agency Title VI Team.

Unfunded Sub-Tasks

None

Major Milestones and Products

1. Maintain and continuously improve agency website *(Ongoing)*
2. Write and post news updates on PSRC's website. *(Ongoing)*
3. Engage the public through digital outreach, including social media advertising and email marketing and electronic newsletters. *(Ongoing)*
4. Maintain, improve and implement the agency's Public Participation Plan *(Ongoing)*
5. Awards program *(Ongoing)*
6. Ongoing support for all of the initiatives identified in the agency's budget and work program including: the Regional Transportation Plan, Regional Economic Strategy, VISION 2050 implementation, Regional Housing Strategy and data and performance trends *(Ongoing)*

Mandates

This work element helps the Puget Sound Regional Council meet the federal, state and local requirements for consultation, coordination and public participation, including the following laws:

1. **Infrastructure Investment and Jobs Act (IIJA)** requires that a continuing, cooperative and comprehensive planning process be maintained that results in plans and programs for an integrated intermodal transportation system.
2. **Title VI of the Civil Rights Act of 1964** requires that transportation planning and programming be nondiscriminatory on the basis of race, color, national origin or disability. The fundamental principles of environmental justice include:
 - Avoiding, minimizing or mitigating disproportionately high and adverse health or environmental effects on minority and low-income populations
 - Ensuring full and fair participation by all potentially affected communities in the transportation decision-making process
 - Preventing the denial, reduction or significant delay in the receipt of benefits by minority populations and low-income communities
3. **State Environmental Policy Act (SEPA), RCW 43.21C** uses SEPA to guide its environmental review for key decision making. SEPA rules adopted by the Puget Sound Regional Council require that whenever PSRC issues a Declaration of Non-Significance (DNS) under WAC 197-11-360-(3), PSRC will give public notice.
4. **State Growth Management Act (GMA), RCW 36.70A**
For the development and adoption of multicounty policies under the GMA, the PSRC will comply with GMA procedures that apply to countywide planning policies, including "a public hearing or public hearings on the proposed policies," [RCW 36.70A.210 (2)(e)] with appropriate public notification and participation. The public notification and procedures will include, as required by the GMA, "broad dissemination of proposals and alternatives, opportunity for written comments, public meetings after effective notice, provision for open discussion, communication programs, information services, and consideration of and response to public comments." [RCW 36.70A.140]
5. **Washington State Open Public Meetings Act, RCW 42.30**

All PSRC committee and board meetings are open to the public, and public comment periods are provided during each regular meeting. Board chairs may limit comment periods as needed. PSRC streams Executive Board, Transportation Policy Board, Growth Management Policy Board, and Economic Development Board meetings live on its website.

6. **Public Records Act, RCW 43.56**

Anyone may request to view PSRC records for any reason (although Washington state places some limits on how certain records may be used, including but not limited to prohibiting using lists of individuals for commercial purposes [RCW 42.56.070(9)] and prohibiting using lists of persons to promote election of persons or for promotion or opposition of ballot measures [RCW42.17.130]). PSRC's Public Records Officer may be reached via PSRC's website (<https://www.psrc.org/contact-center/information-center/public-records-request>), phone (206-464-7532) or email (amarkley@psrc.org). All public records requests are answered within five business days.

Policy Direction and Interagency Staff Involvement

Policy direction comes from the General Assembly and the Executive Board. Interagency staff involvement occurs as needed.

Summary of Revenues and Expenditures

Summary Revenues & Expenditures			
Revenues:		Expenditures:	
Consolidated Planning Grant	934,000	Scheduled Completion	50%
Consolidated PL Grant Match	146,000	Actual Completion	41%
Cons PL Grant Carryover	1,090,000	Budget Expended	41%
Cons PL Grant Match			
Carryover	170,000		
Carryover Local	1,114,000		
Local	123,000		
Total	\$3,578,000		

Budget Comparison:		FTE Staffing Comparison:	
July26 Amend		July26 Amend	
Supplemental		Supplemental	
FY 26-27	\$3,578,000	FY 26-27	7.13
Adopted Supplemental		Adopted Supplemental	
FY 26-27	\$3,513,000	FY 26-27	7.13

Administrative Services (Task 900)

Objective

To develop and maintain an effective and responsive administrative program for the Puget Sound Regional Council that includes administering the budget and work program, and supporting the agency's legal, personnel, contractual, information technology and computer operations, Information Center, office management, graphic design operations, records management, mail and copy center, purchasing, and financial duties.

Sub-Tasks

Sub-Task 1. Program Development and Management

- a. Prepare and adopt administrative recommendations that improve the operational relationship of the Regional Council with members, businesses, community organizations, and the public.
- b. Develop and prepare the two-year budget, detailed project milestones, progress reports, dues schedule, and related documentation.
- c. Provide internal administrative support services, including all aspects of human resource management such as recruitment, staff assignment and evaluation; develop and process interagency agreements; manage consultant selection, contract negotiation, and contract performance; and assure agency compliance with appropriate rules, regulations, and conditions.

All of the tasks listed above were performed during the course of the fiscal year. PSRC staff continued its annual update to internal policies and procedures to ensure proper internal controls are in place. Staff continue to update and refine Grapevine in Microsoft SharePoint, as the agency works to move all file storage to the cloud-based SharePoint environment. Accessibility assessment of Grapevine is ongoing to bolster usability for all.

Performance evaluations are formally scheduled twice a year; a mid-year review occurs in January, and the year-end evaluation occurs in July. This work was completed over the year.

Staff worked with PSRC's Operations Committee to develop several amendments to the biennial budget. The Operations Committee also recommended approval of a supplemental biennial work program and budget, which was approved by PSRC's General Assembly in May 2026.

Sub-Task 2. Administration, Legal and Financial Management

- a. Monitor contracts with federal and state agencies; ensure agency compliance with regulations; and maintain liaison with federal, state, and local officials and state auditors.
- b. Manage outside legal support service required by the Regional Council, including such activities as drafting and/or reviewing all agency legal documents, and overseeing legal counsel to ensure the Regional Council carries out the role and responsibility as the designated Metropolitan Planning Organization and Regional Transportation Planning Organization under federal and state law.
- c. Review and analyze proposed state and federal legislation and regulations affecting Regional Council responsibility.
- d. Facilitate process, preparation and amendments of the agency's two-year operating budget and work program.
- e. Prepare, monitor, and report financial operations, including organizational cash flow, disbursement of payments to contractors, and investment of agency funds.
- f. Maintain and implement the agency's personnel, recruitment, compensation and training programs, the agency's Employee Handbook, and prepare and implement organizational and leadership continuity plan for PSRC.
- g. Coordinate Title VI reporting, including actions in response to FHWA and FTA's certification report.
- h. Ensure compliance with the Open Public Meetings Act and develop and enforce guidelines for the public when accessing PSRC's offices.

Note: Consultant Costs of \$102,243 will be used for HR support, \$307,500 for Legal support, and \$184,500 for accounting services.

All the administrative, legal, financial management, and Title VI tasks listed above were addressed during the fiscal year.

In November and December 2025 financial statements were completed for both PSRC and the Central Puget Sound Economic Development District (CPSEDD). In addition to financial statement reporting, staff provided monthly reports to the Operations Committee and Executive Board on budget-to-actual expenditures, contract progress, active grants, completed contracts, and project progress reports to accompany grant billings. Finance staff continue to meet quarterly with program staff to discuss program progress and to review the budget versus actual reports. The state auditors began work in January 2026 for PSRC's annual audit, and in March 2026 PSRC received its thirteenth clean audit in a row from the State Auditors Office with no findings, management letters or exit items.

Throughout the year, finance staff attended multiple trainings sponsored by the Government Finance Officers Association (GFOA) and the FTA to help stay up to date with changing governmental accounting standards. In addition, staff trained in GASB to ensure compliance with accounting principles. In December, the completed draft supplemental biennial budget was released. From January through March 2026, the budget was reviewed by the CPSEDD, Growth Management Policy Board, and Transportation Policy Board. PSRC's General Assembly approved the supplemental biennial budget and work program in May 2026.

The agency submitted its annual Title VI report to WSDOT and provided Title VI training to all staff.

Sub-Task 3. Technology and Information Systems

PSRC's information systems function provides and maintains the computer server, network, and desktop infrastructure as well as electronic technology for the five meeting rooms and the board room, in addition to staff equipment. The latter includes audio and video conferencing, live webcasting, and digital multimedia presentation facilities. The agency maintains a Technology Plan which sets forth agency technology strategies and goals. The goal of this work task is to maximize the efficiency of PSRC staff efforts and communication with our member agencies and with the public.

Most tasks are ongoing. Consultant costs of \$180,000 will go toward network services and maintenance and audio-visual systems support.

This was a busy year for PSRC's IT team. Per the agency's replacement schedule, new computers were deployed for most PSRC staff along with replacement of aging monitors. The Team continued to work on our AV systems to improve the meeting experience for both remote and in-person participants.

The agency is also undertaking a major move of data from on-site physical servers to a cloud environment using Microsoft SharePoint. This is a major undertaking that requires substantial planning and care to help ensure work continuity, usability, staff collaboration, security, and records retention. The agency plans to have two of the program areas moved to SharePoint by the end of 2026.

Sub-Task 4. Information Center

- a. Outreach and Public Service Activities
 - Answer reference questions about the agency and its products for members and the public.
 - Make agency products accessible for public review.
 - Support outreach activities and distribute agency products.
 - Respond to Public Records Act requests.
- b. Council and Staff Support

- Support the work of staff by responding to requests for information and conducting research.
- Serve as a parliamentary resource.
- Assist with proofreading and editing agency products.
- c. Technology Support
 - Assist with the agency's social media program and track web and social media statistics.
 - Manage and maintain the agency's intranet.
 - Maintain the agency website.
 - Support staff use of technology by training, troubleshooting, and providing information about tools and shortcuts.
- d. Management of Collection and Agency Products
 - Acquire and manage reference materials and subscriptions.
 - Develop and maintain databases for reference materials and agency products.
 - Digitize older PSRC reports.
- e. Planning and Implementation of Agency's Records Management Program.
 - Follow state records retention schedules and disposition of obsolete records.
 - Oversee removal of noncurrent records from active office storage.
 - Transfer historically valuable records to the State Archives system.
 - Support staff records management activities.
 - Maintain records databases.
 - Transition from legacy network drives to store digital content to a new electronic document and records management system, allowing for streamlining of retention and policies and records requests.

The Information Center responded to requests from PSRC members, the media, businesses, staff, and the public. The Public Records Officer (PRO) fulfilled all public records requests on time and in accordance with state requirements. Information sessions on the requirements of the Public Records Act were provided to new employees as a part of their onboarding process. Additionally, the PRO is developing staff training on records retention to be presented at staff meetings over the next year.

Information Center staff continued development and refinement of the agency's intranet, Grapevine, on the SharePoint platform. As more of the agency's data is moving to SharePoint, Information Center Staff have been key to this project helping to ensure that our Grapevine intranet works seamlessly with our new file systems in SharePoint. This will be ongoing work throughout 2027.

Staff continued to collect and catalog materials in the new information management system, Soutron LMS. This work included attaching digitized materials to catalog records, refining the search function, cleaning up records migrated from the previous catalog, and developing new interfaces to help staff locate historical reports, news articles, and agendas and minutes.

Staff proofread and edited agency products, developed data visualizations and helped prepare the Regional Transportation Plan update adopted in May 2026, edited the agency website, and provided parliamentary services for General Assembly. Staff collected, cataloged, and managed agency reports, news articles, agendas, and meeting minutes in the Soutron library management system (LMS). They also proofread and edited agency publications, developed data visualizations, maintained and updated the agency website, and provided parliamentary services for the General Assembly.

To support updates to Title II of the Americans with Disabilities Act (ADA), staff developed and delivered training on digital accessibility topics, including creating accessible Microsoft Word documents and PowerPoint presentations and remediating PDFs using Adobe Acrobat. They also redesigned and relaunched the Accessibility section of Grapevine, providing agency staff with centralized access to training materials and supporting resources.

In collaboration with the Administrative Services team, staff worked with a consultant to begin the process of migrating records from the file network to SharePoint. This effort included developing a policy framework and providing input on the platform's architecture to support an effective and sustainable implementation.

Sub-Task 5. Facilities

Routine maintenance and repairs as necessary.

Staff have continued to refine the use of our office space to improve its function for our staff and member meetings. Facilities needs addressed in 2026 include addressing issues in a bathroom to ensure proper function and ADA compliance and learning to use the shared conference spaces in our building for larger meetings and more formal press conference type events.

Sub-Task 6. Graphics

- a. Provide ongoing graphics support for Agency.
 - Maintain agency's visual brand, including designing logo, letterhead, and templates for agendas and presentations
 - Design and produce agency reports and other publications
 - Develop and maintain digital library of photos for agency use
 - Design and order staff business cards, office name plates and update organization charts for agency
 - Develop plaques and awards for agency
- b. Plan, implement, and maintain the agency website and social media presence
 - Support maintenance and plan improvements to the website
 - Provide support for maintaining accessibility of agency's electronic publications

- Design charts, infographics and other visuals for agency's website, social media and email campaigns
- c. Provide support for agency meetings and events
 - Advise staff on room set-up
 - Design and produce materials for meetings, including nametags, signs, and handouts.
 -

All work described above was completed during the performance period. PSRC hosted a number of larger events over the course of 2026, including General Assembly, Summer Planning Academy, Newly Elected Official Orientation, and several member and partner sponsored events.

Sub-Task 7. Maintain PSRC Website

PSRC maintains an active and extensive website that supports all areas of the agency's work program and public participation efforts. The website provides essential information about PSRC's programs and plans to the public and resources to PSRC's membership. It also offers information on regional decision making through meeting agendas, presentations, and the live streaming of board meetings.

Recognizing the importance of this tool, PSRC seeks to continually improve and enhance its website and related tools, including usability and accessibility. PSRC recently conducted a website usability and accessibility audit, and will be making recommended improvements to the website, as well as provide resources and staff training on creating accessible digital content.

Staff continued to improve the website's functionality. Ongoing tasks include routine webpage updates, reviewing and revising text content to meet reading level recommendations, adding alt text to visual assets, retiring outdated content and files, and adding metadata to media assets to improve search engine results.

Unfunded Sub-Tasks

None

Major Milestones and Products

1. Prepare Supplemental FY2024-2025 Budget (Fall 2022)
2. Prepare FY2026-2027 Biennial Budget and Work Program (Spring 2024)
3. Coordinate annual audit with State Auditor's Office (Winter 2023/2024)

Mandates

This work element provides for the program development, administration and management of the Executive and Administrative Services required by:

1. **Interlocal Agreement for Regional Planning of the Central Puget Sound Area**, which requires providing information and services to local governments, state and regional agencies, Indian tribes, community organizations, businesses, individuals, and other interested parties. This work also is mandated by numerous federal and state requirements for public information and involvement.
2. **Infrastructure Investment and Jobs Act** [23 CFR Part 450, Subpart C (FHWA) and 49 CFR Part 613, Subpart A (FTA); also know as the Bipartisan Infrastructure Law or BIL], which requires a metropolitan planning process that includes the development of a transportation plan and an integrated multimodal transportation system, including a description of performance measures and targets, as well as the development of a transportation improvement program (TIP).
3. **Washington State Open Public Meetings Act, RCW 42.30**
All PSRC committee and board meetings are open to the public, and public comment periods are provided during each regular meeting. Board chairs may limit comment periods as needed. PSRC streams Executive Board, Transportation Policy Board, Growth Management Policy Board, and Economic Development Board meetings live on its website.
4. **Public Records Act, RCW 43.56**
Anyone may request to view PSRC records for any reason (although Washington state places some limits on how certain records may be used, including but not limited to prohibiting using lists of individuals for commercial purposes [RCW 42.56.070(9)] and prohibiting using lists of persons to promote election of persons or for promotion or opposition of ballot measures [RCW42.17.130]). PSRC's Public Records Officer may be reached via PSRC's website (<https://www.psrc.org/contact-center/information-center/public-records-request>), phone (206-464-7532) or email (amarkley@psrc.org). All public records requests are answered within five business days.

Policy Direction and Interagency Staff Involvement

None

Summary of Revenues and Expenditures

Summary Expenditures

Revenues:

Expenditures:

Scheduled Completion	50%
Actual Completion	35%
Budget Expended	35%

Budget Comparison:

July26 Amend Supplemental FY 26-27	\$9,427,000
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FTE Staffing Comparison:

July26 Amend Supplemental FY 26-27	12.15
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Adopted Supplemental
FY 26-27

\$9,290,000

Adopted Supplemental
FY 26-27

12.15

PUGET SOUND REGIONAL COUNCIL
Schedule of Expenditures of Federal Awards
For The Year Ended June 30, 2026

Federal Agency (Pass-Through Agency)	Federal Program	ALN	Other Award Number	Expenditures			Passed through to Subrecipients	Note
				From Pass-Through Awards	From Direct Awards	Total		
Economic Development Cluster								
Commerce, Department of Economic Development Administration	Economic Development Support for Planning Organizations	11.302		-	\$ 92,500	\$ 92,500	-	1, 2, 3
Total Economic Development Cluster:				\$ -	\$ 92,500	\$ 92,500	\$ -	
Federal Highway Cluster								
Transportation, Department of (DOT), Office of the Secretary	Safe Streets and Roads for All	20.939		-	\$ 591,525	\$ 591,525	\$ 293,575	1, 2, 3
Transportation, Department of (DOT), Office of the Secretary	Safe Streets and Roads for All	20.939		-	\$ 1,310,822	\$ 1,310,822	\$ 1,237,965	1, 2, 3
Total Federal Highway Cluster:				\$ -	\$ 1,902,347	\$ 1,902,347	\$ 1,531,540	
Highway Planning and Construction Cluster								
Transportation, Department of (DOT), Federal Highway Administration (FHWA) (via WSDOT)	Highway Planning and Construction	20.205	GCB 3862	\$ 7,926,873	-	\$ 7,926,873	-	1, 2, 3, 4
Transportation, Department of (DOT), Federal Highway Administration (FHWA) (via WSDOT)	Highway Planning and Construction	20.205	GCB 3862	\$ 956,522	-	\$ 956,522	-	1, 2, 3, 4
Total Highway Planning and Construction Cluster:				\$ 8,883,395	\$ -	\$ 8,883,395	\$ -	
Federal Transit Cluster								
Transportation, Department of (DOT), Federal Transit Administration (FTA)	Federal Transit Formula Grants	20.507		-	\$ 1,126,246	\$ 1,126,246	-	1, 2, 3
Total Federal Transit Cluster:				\$ -	\$ 1,126,246	\$ 1,126,246	\$ -	
Transit Services Program Cluster								
Transportation, Department of (DOT), Federal Transit Administration (FTA) (via WSDOT)	Enhanced Mobility of Seniors and Individuals with Disabilities	20.513	PTD0889	\$ 192,945	-	\$ 192,945	-	1, 2, 3
Total Transit Services Program Cluster:				\$ 192,945	\$ -	\$ 192,945	\$ -	
Total Federal Awards Expended:				\$ 9,076,340	\$ 3,121,093	\$ 12,197,432	\$ 1,531,540	

The accompanying notes are an integral part of this schedule.