Growth Management Policy Board • July 16, 2020
Housing in VISION 2050

- Housing is a regional issue
- Promote more housing, especially near transit, jobs and services
- Create more affordable housing types and choices
- Plan for jobs-housing balance
VISION 2050 Implementation

H-Action-1

**Regional Housing Strategy**: PSRC, together with its member jurisdictions, state agencies, housing interest groups, housing professionals, advocacy and community groups, and other stakeholders will develop a comprehensive regional housing strategy to support the 2023-24 local comprehensive plan update. The housing strategy will provide the framework for regional housing assistance (see H-Action-2, below) and shall include the following components:

- A **regional housing needs assessment** to identify current and future housing needs to support the regional vision
- **Strategies and best practices** to promote and/or address: housing supply, the preservation and expansion of market rate and subsidized affordable housing, housing in centers and in proximity to transit, jobs-housing balance, and the development of moderate-density housing options
- Coordination with other regional and local housing efforts
Based on GMPB feedback, the work plan now:

- Includes **monitoring and analysis** as a guiding principle
- Better defines **affordability, missing middle housing types, and zoning/land capacity** as key topics
- Acknowledges the role of **living wage jobs** in addressing housing affordability
- Calls out **equity** as a guiding principle in all aspects of the strategy development
Components of the Strategy

**Regional Housing Needs Assessment** – What are gaps between current and future projected housing needs and housing supply?

**Actions & Tools** – How can the region address current and projected gaps in housing need and supply through coordinated action?

**Implementation & Monitoring** – How will we move forward? How do we measure success?
Guiding Principles

- Support the Growth Management Act and VISION 2050
- Provide a coordinated, data informed, and ambitious framework to address current and future housing needs for all residents
- Recognize and support the different roles local jurisdictions, agencies, and partners play in preserving and expanding both affordable and market-rate housing
- Inform, complement and advance future housing planning actions at regional, countywide, and local levels
- Center equity and use a racial equity lens to assess disparities, engage residents, and minimize burdens to vulnerable communities
Key Topics

- Providing **housing supply** and land use capacity that support the VISION 2050 Regional Growth Strategy
- **Preserving** market-rate and subsidized affordable housing
- **Expanding** market-rate and subsidized affordable housing
- Providing housing options that support equitable development in **centers and near high-capacity transit**
- Improving regional and subregional **jobs-housing balance**
- Expanding moderate-density ("missing middle") housing options
- Reducing and mitigating residential **displacement**
Stakeholder Engagement & Responsibilities

GMPB: Lead process
Executive Board: Briefings at key milestones
Regional TOD Committee, Regional Staff Committee, LUTAC + Housing, Community Partners: Advise the process, provide subject matter expertise
Other stakeholders: Scoping, workshops, public comment period
Relationship to Other Efforts

Build on complete and forthcoming state, county, regional, and local work
- Commerce Affordable Housing Grants (HB 1923)
- King County Affordable Housing Committee
- Snohomish County Housing Affordability Regional Taskforce (HART)
- South Sound Housing Affordability Partners (SSHAP)
- KRCC Affordable Housing Taskforce

Coordinate with other regional work
- Regional Equity Strategy
- Growing Transit Communities implementation
- Growth targets guidance
- Centers implementation
Housing 101 Materials

- Resources to foster a common language and a shared understanding of what has contributed to today’s housing challenges

- Materials will cover:
  - Definitions of commonly used terms
  - Factors that influence housing markets and the role of local government in housing
  - Events and policies that created and exacerbated past and current disparities
  - Housing in VISION 2050

- Available online – psrc.org/housing
Housing Innovations Program

- Collection of planning resources to promote housing affordability and smart growth
- Updated materials and new webpages, including updated search and sorting functions
- Available online in August – psrc.org/housing
Next Steps

- Findings from needs assessment available late 2020
  - Stakeholder event to walk through findings tentatively scheduled for October
- More in-depth policy discussions in 2021
Housing Panel

- Department of Commerce HB 1923 Housing Grants – Anne Fritzel, Senior Planner
- Snohomish County Housing Affordability Regional Taskforce (HART) – Alessandra Durham, Executive Analyst; Barb Mock, Planning and Development Services Director
- King County Affordable Housing Committee – Sunaree Marshall, Housing Policy & Special Projects Manager
GMPB Update
HB 1923 Grants

Increasing Urban Residential Building Capacity

Anne Fritzel
SENIOR PLANNER, GROWTH MANAGEMENT SERVICES

JULY 16, 2020
We strengthen communities

HOUSING
HOMELESSNESS

INFRASTRUCTURE

BUSINESS
ASSISTANCE

ENERGY

PLANNING

COMMUNITY
FACILITIES

CRIME VICTIMS &
PUBLIC SAFETY

COMMUNITY
SERVICES
Growth Management Act housing goal

- Encourage the availability of affordable housing to all economic segments of the population of this state,
- Promote a variety of residential densities and housing types, and
- Encourage preservation of existing housing stock.

RCW 36.70A.030(4)
Countywide planning policies (CPPs), at a minimum, shall address:

Policies that consider the need for affordable housing, such as housing for all economic segments of the population and parameters for its distribution.

RCW 36.70A.210 (3)(e)
Counties and cities must develop a housing element ensuring vitality and character of established residential neighborhoods. It must contain at least:

1. An **inventory** and analysis of projected housing needs.
2. **Goals**, policies, and objectives for the **preservation, improvement, and development of housing**, including single-family residences.
3. Identification of **sufficient land for housing**, including, but not limited to, government-assisted housing, housing for low-income families, manufactured housing, multifamily housing, group homes, and foster care facilities.
4. Adequate provisions for existing and projected **housing needs of all economic segments of the community**.

**RCW 36.70A.070(4)**
Increasing Urban Residential Building Capacity Incentive Program (2019-2021)

$5M: Prioritized for cities over 20,000

Incentives for activities listed in RCW 36.70A.600

- Certain code changes
  - Duplexes, other missing middle, ADUs
  - Form-based code, cluster zoning, minimum density
  - Subdivision and SEPA streamlining
- Sub area plans
- Housing action plans

SEPA and GMHB appeal protections for those actions

Funding for statewide housing data

HB 1923 (2019)
HB 2343 (2020)
Grants for Urban Residential Building Capacity

$5 Million for GMA cities     HB 1923 (2019)

Pick at least two of the actions below OR Develop a Housing action plan.

- Authorize a duplex on each corner lot
- Expand short plats from 4 to 9 units
- Minimum net density of 6 du/ac
- Authorize at least one duplex, triplex, or courtyard apartment on each parcel
- Authorize cluster zoning or lot size averaging
- Authorize accessory dwelling units (ADUs)

- Plan for commuter or light rail stations at 50 du / acre
- Plan for high frequency transit corridors at 25 du / acre
- Adopt a subarea plan or planned action
- Adopt a SEPA infill exemption
- Adopt a form-based code

RCW 36.70A.600
Housing Action Plan Requirements

1. Prepare Housing Needs Assessment (HNA)
2. Public Engagement and SEPA Process
3. Review Local Housing Policy Framework
4. Review Strategies and Displacement
5. Develop Implementation and Monitoring Program
6. Adopt the HAP
7. Implement, Monitor and Adapt HAP

RCW 36.70A.600(2)
### Housing action plans: 40 cities (5 regional groups)
- Code changes: 26 cities
- Subarea plans with planned actions: 8 cities

#### Regional Housing Action Plans

<table>
<thead>
<tr>
<th>Region</th>
<th>Single City Housing Action Plans</th>
<th>Municipal Code Changes</th>
<th>Sub Area / Planned Actions</th>
<th>HAP &amp; Code Changes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auburn, Burien, Federal Way, Kent, Tukwila, and Renton</td>
<td>Battle Ground, Black Diamond</td>
<td>Algona, Bothell</td>
<td>Airway Heights, Arlington</td>
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<td>Bonney Lake and Sumner</td>
<td>Everett, Leavenworth</td>
<td>Fircrest, Lake Stevens</td>
<td>Lakewood</td>
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<td>Lynnwood</td>
<td>Monroe</td>
<td>Langley, North Bend</td>
<td>Marysville</td>
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<td>Lacey, Olympia, and Tumwater</td>
<td>Mukilteo, Oak Harbor</td>
<td>Orting, Pasco</td>
<td>Mount Vernon</td>
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<td>Pouslbo</td>
<td>Puyallup</td>
<td>Port Angeles, Ridgefield</td>
<td>Port Orchard</td>
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<td>Redmond</td>
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<td>Ruston, Sultan</td>
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<td>Seattle</td>
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<td>Spokane Valley</td>
<td>Tacoma</td>
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<td>University Place</td>
<td>Yakima</td>
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Commerce Guidance

**Housing Needs Assessment** (March 2020)

**Housing Action Plan** (June 2020)
- Review policies, regulations, permitting process, fees.
- Assess strategies, displacement
- Implementation plan
- Webinar planned for July 8 with MRSC

**Housing Element Guidance** (Dec 2020)


[www.ezview.wa.gov](http://www.ezview.wa.gov) (Affordable Housing: Resources for Planning)

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Other Technical Assistance To Date:

- **Buildable Lands Guidance** (2017)
- **Housing Affordability Short Course** (Presented 12 times since 2018)
- **Housing Memo** (2019)
### Washington Center for Real Estate Research (WCRER)
Biennial Data report on housing supply and affordability

<table>
<thead>
<tr>
<th>Report due Oct 15 of:</th>
<th>Content required by RCW 36.70A.610</th>
<th>Info for:</th>
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<tbody>
<tr>
<td>2020</td>
<td>Income, employment, housing/rental prices, affordability, tenure, cost-burden. May include city-specific AMI for MFTE use</td>
<td>All counties and cities over 10,000 population</td>
</tr>
</tbody>
</table>
| 2021                  | Adds private rental market data (number of units, vacancy rates, rents by unit type). Covers:  
  • Market rate / multifamily rental housing  
  • Smaller scale multifamily rental  
  • Subsidized rental housing (WSHFC) | All counties and cities over 10,000 population |
| 2022                  | Adds information on zoning, development regulations, fees, and actions under HB 1923 | Cities over 10,000 pop. Grantees |
| 2024                  | Adds buildable lands (BL) information and comprehensive plan updates | BL info for 7 counties in RCW 36.70A.215 |
**Timeline HB 1923 / HB 2343**

<table>
<thead>
<tr>
<th></th>
<th>2019-2021 Biennium</th>
<th>2021-2023 Biennium</th>
<th>June 30 2024</th>
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<tbody>
<tr>
<td>Funds to PERF</td>
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<td>Home Security Fund</td>
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<td>RCW 36.70A.490</td>
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<td>RCW 43.185.060</td>
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<td>SEPA/GMHB protections</td>
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<td>URBC Grant SFY19-21</td>
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- $4.6 M obligated for 19-21
- Delays due to COVID-19 and inability for public meetings

Bill effective July 2019
Contracts signed Nov’19-Mar’20

Comprehensive plan and development regulations must be reviewed and updated by June 2024

- CWPPs updated by 2022
- Comprehensive plans by 2023
- Implementing regulations by June 2024.

RCW 36.70A.130
Questions?

Anne.Fritzel@commerce.wa.gov

(360) 259 -5216 (cell)
Getting to the HART of it all

- How HART decided to get together and why it was created
- The Housing Affordability Regional Taskforce’s (HART) Mission and Process
- Key Takeaways from the HART Report
- 5 Framework Goals and 8 Early Action Items
- Alignment with Regional and Local Planning Efforts
- Additional HART Next Steps and 2020 Action
Why Create HART?

- Address affordable housing challenges
- Increase stock of affordable housing
- Bring elected officials together for a shared vision
- Supporting an ongoing structure for regional collaboration
HART’s Mission

Collaboratively develop a five-year action plan that identifies priorities for county and city governments to accelerate our collective ability to meet the housing affordability needs of all Snohomish County residents, and set a foundation for continued success through 2050.
5-Year Action Plan, based around 5 framework goals

HART’s Deliverable
5-Year Action Plan, based around 5 framework goals

Engaged partners around 3 key issues:

1. Outreach & Community Education
2. Policy & Regulatory Actions
3. Funding

Gathered feedback from Snohomish County Tomorrow

HART’s Process
8 meetings held from May 2019 to January 2020
Key Takeaways from the HART Report

- Housing supply is not keeping up with population growth in Snohomish County
- One-third of Snohomish County Households today are “cost-burdened” meaning they’re paying more than 30% of their income on housing expenses
- There are cost-burdened households at all income levels
- Lower-income households, those making 60% or less of Area Median Income, are particularly challenged by housing costs. Housing affordable to these households will typically not be built by the private sector without government incentives or subsidy
Key Takeaways from the HART Report

- There is a lack of middle income housing: townhomes, duplexes and small-scale multi-family homes
- New housing will need to be built at more than twice the current rate, across all income levels, to meet current shortfall and projected demand
- Local government has 3 main roles in addressing housing affordability:
  - Policy and Regulatory Actions
  - Funding
  - Community Outreach and Engagement
Purpose of 5-Year Action Plan: Accelerate the ability of Cities and the County to help meet the affordable housing needs of all County residents, and set a foundation for continued success through 2050.

5 Framework Goals

1. Promote greater housing growth and diversity of housing types and improve job/housing connections
2. Identify and preserve existing low-income housing at risk of rapid rent escalation or redevelopment, balancing this with the need for more density
3. Increase housing density along transit corridors and/or in job centers, while also working to create additional housing across the entire county
4. Develop and implement outreach and education programs for use countywide and individual cities to raise awareness of housing affordability challenges and support for action
5. Track our progress and support ongoing regional collaborations
8 Early Action Items Identified – work on these proceeds in 2020

<table>
<thead>
<tr>
<th>Early Action Items</th>
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<tbody>
<tr>
<td>1. Encourage cities to enter into cooperation agreements with the Housing Authority of Snohomish County (HASCO) and Everett Housing Authority.</td>
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<tr>
<td>2. Implement the state sales tax shift to local governments for up to 20 years to fund low-income housing as authorized by HB 1406, as authorized by Legislature in 2019</td>
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<tr>
<td>3. Lobby for changes in state and federal law that will enable more consolidated and streamlined funding to support low-income housing</td>
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<td>4. Review and consider recommendations from existing toolkits to engage communities around the issue of housing affordability</td>
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<td>5. Foster community conversations about density</td>
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<tr>
<td>6. Engage private sector partners – large employers, others – in helping to finding solutions to our housing affordability challenge</td>
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<tr>
<td>7. Confirm and support an ongoing structure for regional collaboration around production of housing affordable across the income spectrum</td>
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<tr>
<td>8. Tracking progress on the Plan</td>
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Beyond the Early Action Items, HART Identified 37 5-Year Action Items

<table>
<thead>
<tr>
<th>GOAL</th>
<th># OF STRATEGIES RECOMMENDED</th>
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<tbody>
<tr>
<td>1. Promote greater housing growth and diversity of housing types at all levels of affordability and improve job/housing connections</td>
<td>25</td>
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<tr>
<td>2. Identify and preserve existing housing at risk of rapid rent escalation or redevelopment, balancing this with the need for more density</td>
<td>4</td>
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<tr>
<td>3. Increase housing density along transit corridors and/or in job centers, while acknowledging that additional housing is needed across the entire county</td>
<td>5</td>
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<tr>
<td>4. Implement outreach and education programs, countywide and within individual jurisdictions, to raise awareness of housing affordability challenges and support for action</td>
<td>2</td>
</tr>
<tr>
<td>5. Track our progress and support ongoing regional collaborations</td>
<td>2</td>
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*Note - For greater detail about the 37 recommended 5-Year Action Items, see Appendix A of the HART Report
*Note - Two strategies appear twice in support of different goals
Alignment with Regional and Local Planning Efforts
VISION 2050

Address long-term housing supply

Proposed Revisions:

01

New Policy (MPP-H-A)

to emphasize housing as a regional issue and the need for a coordinated approach to housing

02

Revise MPP-H-5 (centers)

to better promote housing in centers and in proximity to transit
VISION 2050

Promote affordable housing in all development

Proposed Revisions:

03
New Policy (MPP-H-B)
to recognize the need for public intervention to provide deeply subsidized housing

04
New Policy MPP-H-C
to support and promote affordable housing near high capacity transit

05
Revise MPP-H-8 (innovative techniques)
to focus on tools to promote middle density housing options
HART Next Steps

- Work on Early Action Items
- Identify a future home or homes for this work
- Determine key metrics to track our progress
- Bring back input from individual City Councils and County Council
HART Members
2020 Action

- Engage individual jurisdiction councils on the findings and recommendations in HART report, seeking their input and direction
- Pursue Early Action Items
HOUSING AFFORDABILITY REGIONAL TASKFORCE

For information, please visit: https://snohomishcountywa.gov/5422/HART

To submit comments or questions, please email: HART@snoco.org
AFFORDABLE HOUSING COMMITTEE

Growth Management Policy Board Meeting
July 16, 2020

Sunaree Marshall
Housing Policy and Special Projects Manager
King County DCHS
“We started the Regional Affordable Housing Task Force with the assumption that our housing crisis is a regional problem that requires a regional solution. Our work over the last 18 months has demonstrated that the cities and the County can come together and that collaboration is the only way we will be able to address the affordable housing crisis.”

- King County Council Chair Claudia Balducci & Kenmore Mayor David Baker
PROCESS

• The Regional Affordable Housing Task Force kicked off in July 2017 and met 14 times over 18 months. Heard from dozens of stakeholders, experts, and staff, as well as hundreds of community members.
• Assessed the affordable housing need, identified potential solutions, and generated draft policy recommendations
• Adopted the Five Year Draft Action Plan in December 2018
• Recommendations endorsed by the Sound Cities Association (SCA), King County Council, and Seattle City Council
Overarching Goal

Strive to eliminate cost burden for households earning 80% Area Median Income and below, with a priority for serving households at or below 50% Area Median Income.
KEY FINDINGS

**Growth**
- King County’s population growth has been greater than housing production since 2011
- Wages have not kept up with increased housing costs

**Cost burden**
- More than 100,000 low-income households pay more than half their income for housing costs

**Disproportionality**
- Renters are twice as likely to pay half their income for housing costs
- People of color are significantly more likely to be paying more than half their income on housing

**Need**
- 244,000 affordable homes needed by 2040
Create and support an ongoing structure for regional collaboration

Increase construction and preservation of affordable homes for households earning less than 50% area median income

Prioritize affordability accessible within a half mile walkshed of existing and planned frequent transit service, with a particular priority for high-capacity transit stations
FIVE YEAR ACTION PLAN GOALS

4. Preserve access to affordable homes for renters by supporting tenant protections to increase housing stability and reduce risk of homelessness.

5. Protect existing communities of color and low-income communities from displacement in gentrifying communities.

6. Promote greater housing growth and diversity to achieve a variety of housing types at a range of affordability and improve jobs/housing connections throughout King County.

7. Better engage local communities and other partners in addressing the urgent need for and benefits of affordable housing.
REFLECTIONS & LESSONS LEARNED

Characteristics of RAHTF

• **Data-driven:** Be honest about the scale of housing need and who is most impacted

• **All-in Approach:** Provide ways for multiple types of actors to contribute to addressing housing needs

• **Think regionally, acknowledge local context:** Housing challenges are regional in scale, but solutions require tailoring to local economic and other factors.
**Equity Reflections**

- **Center Equity:** Engage equity stakeholders early in the process to inform it from its inception.

- **Define Equity Outcomes:** Define equity-based outcomes grounded in the experiences of populations most impacted by the housing crisis.

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**Percent of King County Households by Race**

56% **Black**

51% **Hispanic**

47% Pacific Islander

47% American Indian

45% Multiple Race

36% Asian

35% White

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**King County Households Spending 30% or More of Their Income on Housing by Race**

**Sources:** King County Dept. of Community and Human Services 2017; Community Attributes 2017
AFFORDABLE HOUSING COMMITTEE

An overview
Affordable Housing Committee (AHC)

Approx. 20 members representing governmental & non-governmental organizations

- Provides forum for regional coordination and sharing
- Shapes, monitors, and reports on Action Plan implementation progress
- Chartered for five years

King County Growth Management Planning Council (GMPC)

GMPC appoints AHC members

AHC recommends to GMPC

Housing Interjurisdictional Team (HIJT)

Approx. 25 staff representing governmental & non-governmental organizations

- Prepares staff reports, briefings, proposed recommendations, work plan, & agenda for AHC
- Provides technical assistance to jurisdictions; share best practices & model legislation
- Prepares data dashboard & annual report
- Engages communities of color and low-income communities

THE FRAMEWORK

King County Staff Leads

HIJT supports AHC
<table>
<thead>
<tr>
<th>Name</th>
<th>Organization/Jurisdiction</th>
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<tbody>
<tr>
<td>Don Billen</td>
<td>Sound Transit</td>
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<tr>
<td>Susan Boyd</td>
<td>Bellwether Housing</td>
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<tr>
<td>Alex Brennan</td>
<td>Futurewise</td>
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<tr>
<td>Jane Broom</td>
<td>Microsoft Philanthropies</td>
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<tr>
<td>Caia Caldwell</td>
<td>Master Builders Association of King &amp; Snohomish Cos.</td>
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<tr>
<td>Kelly Coughlin</td>
<td>SnoValley Chamber of Commerce</td>
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<td>Chelsea Hicks</td>
<td>Northwest Justice Project</td>
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<tr>
<td>Stephen Norman</td>
<td>King County Housing Authority</td>
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<td>Michael Ramos</td>
<td>Church Council of Greater Seattle</td>
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<td>Brett Waller</td>
<td>Washington Multi-Family Housing Association</td>
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<tr>
<td>Council Chair Claudia Balducci</td>
<td>King County Council</td>
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<tr>
<td>Councilmember Jeanne Kohl-Welles</td>
<td>King County Council</td>
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<td>Councilmember Girmay Zahilay</td>
<td>King County Council</td>
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<tr>
<td>Emily Alvarado, Office of Housing (for Mayor Jenny Durkan)</td>
<td>City of Seattle</td>
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<tr>
<td>Councilmember Teresa Mosqueda</td>
<td>Seattle City Council</td>
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<td>Deputy Mayor Claude DaCorsi, Auburn</td>
<td>Sound Cities Association</td>
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<td>Mayor Lynne Robinson, Bellevue</td>
<td>Sound Cities Association</td>
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<tr>
<td>Councilmember Nancy Tosta, Burien</td>
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<td>Councilmember Ryan McIrvin, Renton</td>
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<td>Councilmember Zach Hall, Issaquah (alternate)</td>
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<td>Councilmember Marli Larimer, Kent (alternate)</td>
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<td>Mayor Rob McFarland, North Bend (alternate)</td>
<td>Sound Cities Association</td>
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<tr>
<td>Council President Tanika Padhye, Redmond (alternate)</td>
<td>Sound Cities Association</td>
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2019 REGIONAL PROGRESS

Regional

✓ New Revenue: The AHC adopted a policy recommendation on how the region could work together to maximize the impact of House Bill 1406, a new affordable housing funding tool.

✓ Cost Reduction: King County approved a reduction to the sewer capacity charge for new affordable units.

Sub-Regional

✓ Collaboration: Auburn, Burien, Covington, Des Moines, Federal Way, Kent, Normandy Park, Renton, Tukwila, and the County collectively established a new sub-regional collaboration, South King Housing and Homelessness Partners (SKHHP), designed to promote creative strategies to build and preserve affordable housing in South King County.

Local

✓ Production: Seattle passed Mandatory Housing Affordability, requiring developments in certain areas to include affordable housing or pay into a fund, resulting in an estimated 6,300 affordable homes over the next decade.

✓ Preservation: Kenmore adopted zoning to protect manufactured housing communities and added its TOD overlay district to the MFTE program.

Partners

✓ Resources: Microsoft announced a $500 million contribution for affordable housing.
MOVING FROM PLAN TO ACTION
2020 WORK PLAN

REGIONAL COORDINATION
Recommend updates to the housing chapter of the Countywide Planning Policies and establish Committee procedures

REVENUE
Analyze and identify unused and new revenue sources and help build the case for greater investment

ADVOCACY
Advocate to protect and increase state and federal funding, shape housing recovery plans, and/or implement tools/regulations that improve housing stability and address cost burden
2020 WORK PLAN

CENTER EQUITY
Build accountability to people served by centering equity in the Committee's work. Form a Community Partners Table to center voices most impacted by the affordable housing crisis.

DEVELOP REPORTING SYSTEMS
Develop a data dashboard and annual report to measure progress in achieving Committee goals, including ending racial disparities.

MEMBER-DRIVEN INITIATIVES
Track, highlight, and suggest swift action on housing issues of importance, in addition to showcasing affordable housing best practices from cities or organizations.

STRATEGIC ACQUISITION
Take advantage of a shift in market conditions to further strategic acquisition and preservation/redevelopment goals.
“Jurisdictions across the county have been taking steps to encourage and increase affordable housing. Unfortunately, those efforts have not been enough to avoid our current crisis. We need a long-term strategy to engage jurisdictions, stakeholders, business, philanthropy and the community countywide so that we can scale up current efforts and find new strategies to meet the challenge we face.”

- King County Council Chair Claudia Balducci & Kenmore Mayor David Baker
Thank you!

Sunaree Marshall
sunmarshall@kingcounty.gov
Questions for panelists?
Thank you.

Laura Benjamin, AICP
Lbenjamin@psrc.org • 206-464-7134